

PLEC DE PRESCRIPCIONS TÈCNIQUES
per a la contractació, mitjançant un procediment obert simplificat, d'un servei extern de verificació i auditoria de la despesa de la Generalitat de Catalunya en el projecte Dialogue4Innovation

1. Marc del contracte

L'Àrea d'Estratègia Econòmica (d'ara endavant, AEE) participa com a sòcia beneficiària en el projecte Dialogue4Innovation, del programa Interreg VI-B Euro Mediterranean (Euro-MED) 2021-2027.

Les tasques a desenvolupar en aquest contracte són de verificació i auditoria de la despesa de la Generalitat de Catalunya en el projecte Dialogue4Innovation, iniciat l'1 de gener de 2023, i realitzar la certificació parcial i completa en els períodes semestral de cada anualitat.

La normativa bàsica d'aplicació és:

- Reglament (UE) 2021/1060 del Parlament Europeu i del Consell, de 24 de juny de 2021, pel qual s'estableixen les disposicions comunes relatives al Fons Europeu de Desenvolupament Regional, al Fons Social Europeu Plus, al Fons de Cohesió, al Fons de Transició Justa i al Fons Europeu Marítim, de Pesca i d'Aqüicultura, així com les normes financeres per a aquests fons i per al Fons d'Asil, Migració i Integració, per al Fons de Seguretat Interior i per a l'Instrument de Suport Financer a la Gestió de Fronteres i la Política de Visats.
- Reglament (UE) 2021/1058 del Parlament Europeu i de Consell, de 24 de juny de 2021, relatiu al Fons Europeu de Desenvolupament Regional i al Fons de Cohesió en el que es defineixen les normes específiques de FEDER.
- Reglament (UE) 2021/1059 del Parlament Europeu i del Consell, de 24 de juny de 2021, sobre disposicions específiques per a l'objectiu de cooperació territorial europea (Interreg) que rep suport del Fons Europeu de Desenvolupament Regional i dels instruments de finançament exterior.
- [Programa de Cooperació INTERREG EURO-MED 2021/27.](#)
- [Manual del programa Interreg Euro-MED, versió v1.7](#) (subjecte a actualitzacions periòdiques).
- Dialogue4Innovation *application form* versió 3.0 (veure en Annex i pot estar subjecte a actualitzacions)
- Tal i com estableix l'article 46 del Reglament (UE) 2021/1059, cada Estat membre designarà els controladors de primer nivell per tal de verificar totes les despeses incorregudes en el compliment de la normativa nacional i europea sobre elegibilitat de despeses, així com garantir el seguiment econòmic, administratiu i financer adient per a complir amb la regulació específica de control i justificació dels programa europeus. En el cas de l'Estat espanyol, s'ha establert un sistema descentralitzat, per la qual cosa són els beneficiaris dels projectes els que s'encarreguen de seleccionar els seus controladors de primer nivell.

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Per tal de donar compliment amb la normativa reguladora de la cooperació territorial Europea, citada en l'anterior paràgraf i que especifica que ha de ser un auditor independent qui realitzi les verificacions, s'encomana la realització dels controls de primer nivell a una empresa externa.

2. Objecte del contracte

L'objecte és la contractació d'un servei extern de verificació i auditoria de la despesa de la Generalitat de Catalunya en el projecte "Dialogue4Innovation", atorgat per la Comissió Europea en la primera convocatòria del programa Interreg VI-B Euro Mediterranean (EuroMED).

3. Codi del vocabulari comú de contractes públics (cpv)

Segons l'objecte de l'expedient de contractació, el codi per aquesta contractació és:
Codi CPV: 79212100-4 Serveis d'auditoria financera.

4. Tasques a desenvolupar

Les tasques a desenvolupar es descriuen a la següent taula:

Tasca	Descripció
1	Control i seguiment de la despesa de l'execució del projecte
2	Elaborar la certificació de la despesa per a cada període
3	Reunions de coordinació en format telemàtic

El projecte D4I ha iniciat la seva execució en data 1 de gener de 2023 i finalitzarà el 30 de setembre de 2029.

D'acord amb el termini d'execució d'aquesta contractació, l'empresa adjudicatària haurà de verificar la despesa elegible de cada període semestral des de l'inici del projecte fins el 31 de desembre de 2028.

L'empresa adjudicatària serà designada com a controlador de primer nivell, d'acord amb les instruccions dictades per la Direcció General de Fons Europeus, del Ministeri d'Hisenda i Funció Pública de l'Estat (Autoritat Nacional).

Un cop designat el controlador de primer nivell (d'ara endavant, el controlador), la unitat promotora facilitarà els models de sol·licitud de designació del controlador per a la seva signatura, de conformitat amb les instruccions de l'Autoritat Nacional:

- Llistat de criteris (*Check List*)
- Model de compromís del responsable de control

L'empresa adjudicatària haurà de verificar la despesa elegible i incorreguda per la Generalitat de Catalunya en el projecte D4I a partir de l'1 de gener de 2023. Per tant, haurà



realitzar la certificació dels dos períodes semestral de cada anualitat, des de l'exercici 2023 fins l'exercici 2028.

La taula següent detalla el calendari de certificació que haurà de complir l'empresa adjudicatària, desglossat per períodes semestral amb les dates d'elegibilitat de la despesa a verificar. Tanmateix, per cada període, s'indica la data màxima en què l'empresa adjudicatària haurà de lliurar i validar el corresponent informe de verificació de la despesa. Aquesta data és de compliment obligat per part de l'empresa adjudicatària.

Període d'elegibilitat de la despesa a certificar en el projecte D4I	Data màxima de presentació de la certificació a l'Autoritat competent	Anualitat d'execució de tasques per part de l'adjudicatari en aquest contracte
Període 1: De l'1/01/2023 fins el 30/06/2023	31/03/2024	2024
Període 2: De l'1/07/2023 fins el 30/12/2023		
Període 3: De l'1/01/2024 fins el 30/06/2024	30/09/2024	2025
Període 4: De l'1/07/2024 fins el 30/12/2024	31/03/2025	
Període 5: De l'1/01/2025 fins el 30/06/2025	30/09/2025	2026
Període 6: De l'1/07/2025 fins el 30/12/2025	31/03/2026	
Període 7: De l'1/01/2026 fins el 30/06/2026	30/09/2026	2027
Període 8: De l'1/07/2026 fins el 30/12/2026	31/03/2027	
Període 9: De l'1/01/2027 fins el 30/06/2027	30/09/2027	2028
Període 10: De l'1/07/2027 fins el 30/12/2027	31/03/2028	
Període 11: De l'1/01/2028 fins el 30/06/2028	30/09/2028	

El contingut de la verificació haurà de preveure la conformitat dels béns lliurats i serveis prestats en el projecte aprovat, la veracitat de la despesa declarada en concepte d'operacions, o part de les operacions realitzades, i la conformitat de la despesa i les operacions, o part de les operacions connexes, amb les normes comunitàries i nacionals.

L'adjudicatari, designat com a controlador de primer nivell ha de verificar, com a mínim, el compliment dels punts següents:

- La despesa compleix amb les normes d'elegibilitat de la UE, del Programa i nacionals, segons aquest ordre jeràrquic i les condicions per al suport i pagament del projecte, com es descriu al contracte de subvenció i al manual del programa;
- La despesa s'ha incorregut i s'ha pagat durant el període d'elegibilitat del projecte;
- La documentació de suport és suficient i hi ha una pista d'auditoria adequada;



- d) La despesa es comptabilitza correctament en un sistema comptable diferenciat o és identificable utilitzant un codi comptable dedicat al projecte;
- e) La despesa en moneda diferent de l'euro s'ha convertit aplicant el tipus de canvi segons el que estableix el Manual del programa;
- f) S'han observat les normes de la UE, nacionals i de la institució sobre contractació;
- g) Els productes, serveis i obres cofinançats han estat efectivament lliurats;
- h) La despesa té un vincle clar i directe amb les activitats del projecte i les categories de despeses del pressupost. Les despeses estan d'acord amb el formulari de candidatura consolidat i el contracte de subvenció
- i) Si escau, el beneficiari ha indicat correctament la font i els imports del cofinançament extern nacional rebut.
- j) S'evita el risc de doble finançament.
- k) Els costos simplificats s'utilitzen correctament i en compliment del mètode elegit;
- l) S'han complert les normes de la UE i del Programa en matèria de visibilitat, transparència i comunicació;
- m) S'han complert les normes de la UE i nacionals en relació amb els principis horitzontals;
- n) S'han complert la normativa relativa a ajuts d'Estat, en cas que sigui aplicable.

El controlador haurà de verificar que les despeses elegibles es corresponen al que estableixen els articles següents:

- a) Despeses de personal: article 39 Reglament (EU) 1059/2021 i 55 del Reglament (EU) 1060/2021
- b) Despeses administratives d'oficina: article 40 del Reglament (EU) 1059/2021 i 54.b del Reglament (EU) 1060/2021
- c) Despeses de viatge i allotjament: article 41 del Reglament (EU) 1059/2021 i 54.b del Reglament (EU) 1060/2021
- d) Contractes i serveis externs: article 42 del Reglament (EU) 1059/2021
- e) Despeses en equip: articles 43 i 44 del Reglament (EU) 1059/2021
- f) Despeses en infraestructures i obres: 44 del Reglament (EU) 1059/2021
- g) Les despeses d'aquesta categoria es relacionen amb la inversió en infraestructura i obres, necessàries per assolir els objectius del projecte



D'acord amb el Manual del Programa, el controlador emetrà els documents següents, que es podran descarregar de la plataforma [JEMS](#)¹:

- Interreg Control Certificate
- Interreg Control Report
- Interreg Control Checklist
- Information on potential or confirmed fraud

El controlador indicarà en aquests documents les conclusions sobre les verificacions realitzades, així com el "**cost total declarat pel beneficiari**", i el total de les "**despeses subvencionables verificades i acceptades**".

En virtut de l'article 46.6 del Reglament (UE) n° 2021/1059, el controlador haurà d'estar inscrit al ROAC i en l'exercici de les seves funcions és responsable del seu treball d'acord amb les normatives europees i nacionals vigents. Com a resultat de la seva verificació, s'haurà d'assegurar de l'exactitud i elegibilitat de les despeses declarades.

Per tal de complir amb els terminis i calendaris de certificació, tenint en compte els terminis establerts pel Programa, el controlador haurà d'assegurar-se que la verificació de la despesa es portarà a terme en un màxim de **30 dies naturals** des que son presentats pel beneficiari.

La Subdirecció General de Cooperació Territorial Europea del Ministeri d'Hisenda i Funció Pública ha de validar aquestes despeses en un termini de **40 dies**, amb un control de consistència i de conformitat.

Si és requerit, el beneficiari haurà de presentar la informació addicional sol·licitada en un termini de **10 dies**.

Així mateix, el controlador haurà de:

- Tenir un coneixement suficient de la llengua del Programa (anglès) per tal de llegir i comprendre els documents rellevants i emplenar adequadament la documentació de control.
- Utilitzar els models estandarditzats d'informació i control del Programa i els disponibles a la plataforma "JEMS" per comunicar la despesa, per documentar els controls i per confirmar les despeses subvencionables.
- Assistir als seminaris de control organitzats pel Programa.

La Direcció General de Fons Europeus del Ministeri d'Hisenda i Funció Pública comprovarà el funcionament adequat dels sistemes de control, i podrà realitzar supervisions

¹ Manual de la plataforma JEMS: https://www.interreg-central.eu/wp-content/uploads/2023/03/interregCE_Jems-Manual_Call2.pdf (subjecte a actualitzacions periòdiques).



periòdiques o de manera expressa, si s'observen deficiències en les verificacions. Si escau, l'Autoritat Nacional podrà revisar i/o revocar la designació del controlador.

5. Requisits lingüístics

L'empresa adjudicatària ha d'emprar el català o el castellà en l'execució d'aquest contracte. Per tant, pot lliurar pot utilitzar tant el català com el castellà en la seva relació amb la unitat promotora atès que és indiferent la llengua de relació en base a la finalitat de l'objecte del contracte.

En relació als informes de certificació que ha d'elaborar l'adjudicatari, és necessari elaborar-los en anglès atès que és la llengua oficial del Programa Interreg EuroMed és l'anglès.

6. Termini màxim d'execució

El termini d'execució d'aquest contracte és des de la data de la seva formalització fins el 31 de desembre de 2028. En cap cap l'inici de l'execució serà anterior a l'1 de gener de 2024.

7. Equip mínim de treball

L'equip de mínim de treball ha d'estar format per una persona amb perfil sènior. Aquesta persona haurà d'acreditar, mitjançant *currículum vitae* i documentació relativa a les titulacions acadèmiques, la formació i experiència professional requerides.

a) Titulació acadèmica

Disposar d'una titulació universitària terciària nivell CINE/ISCED = 7 (equivalent a Màster, enginyeria superior o llicenciatura), que s'haurà d'acreditar segons:

- la Classificació Internacional Normalitzada de l'Educació (ISCED 2011), disponible a: <https://www.educacionyfp.gob.es/dam/jcr:a60265fe-7b79-4b8b-a615-ace845e3ed1c/cine2011esp.pdf> , i
- el Diagrama del sistema educatiu, segons l'OECD, disponible a: https://gpseducation.oecd.org/Content/MapOfEducationSystem/ESP/ESP_2011_LL.pdf

b) Experiència professional

- Tenir experiència prèvia com a auditor/a, en controls de primer nivell en els darrers tres anys, en:
 - o Mínim 1 projecte del Programa Interreg MED, i
 - o Mínim 1 projecte del Programa Interreg Europe,

que caldrà acreditar mitjançant el contracte, la resolució d'adjudicació, la declaració de client del projecte o l'informe d'aprovació de la designació del controlador de primer nivell del projecte expedit per la Direcció General de Fons Europeus del Ministeri d'Hisenda i Funció Pública.



- Estar inscrit en el [Registre Oficial d'Auditors de Comptes \(ROAC\)](#) de l'Institut de Comptabilitat i Auditoria de Comptes, que caldrà acreditar documentalment mitjançant el certificat d'inscripció en el ROAC

Àrea d'Estratègia Econòmica

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A - Project identification

A.1 Project identification

Project id (automatically created)	Euro-MED0100017
Name of the lead partner organisation	Regione Emilia-Romagna
Name of the lead partner organisation in English	Emilia-Romagna Region
Project title	Dialogue4Innovation
Project acronym	Dialogue4Innovation
Programme priority	MED Governance
Specific objective	3.1: Other actions to support a better cooperation governance
Project duration in months	81
Project mission	Strengthening an innovative sustainable economy
Project category	Institutional Dialogue project (governance project)



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A.2 Project summary

Please give a short overview of the project and describe:

- the common challenge of the programme area you are jointly tackling in your project;
- the overall objective of the project and the expected change your project will make to the current situation;
- the main outputs you will produce and those who will benefit from them;
- the approach you plan to take and why a cross-border/transnational/inter-regional approach is needed;
- what is new/original about the project.

The Dialogue4Innovation Project is contributing to a better governance and to a more innovative and sustainable economy in the Mediterranean, engaging with a large network of organisations from public sector, business, research and civil society. Capacity building is one of the pillars of the Project, since it is key to increase the capacity of policy makers and stakeholders to address the Sustainable Development Goals more effectively. By working with territorial actors through Transformative innovation policy labs (TIPL), the project will promote the diffusion of more systemic and integrated approaches, which are necessary to tackle the urgent challenges of the ecological transition. The Project will contribute to improve the long-lasting conditions for a permanent institutional and social dialogue in the Mediterranean, bridging the transnational dimension with local solutions and increasing coordination, policy coherence and alignment of actions for an innovative sustainable economy.

Jointly with the Mission thematic community, Dialogue4Innovation will offer a platform to mobilise Mediterranean stakeholders to foster more open, inclusive and effective governance, increasing the visibility and relevance of the Mediterranean instances at the European and international levels. To amplify its impact, the Project will support MED challenge-driven multi-actor alliances.

To meet its objectives, the Dialogue4Innovation Project will build on the outcomes of the Interreg Euro-Med thematic projects, narrowing the gap with the policy priorities – at local, regional, national, Mediterranean and European level – and promoting their integration in structural policies and practices.



Interreg Euro-MED

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A.3 Project budget overview

Programme funding			Contribution					Total project budget
Funding source	Funding amount	Co-financing rate (%)	Automatic public contribution	Other public contribution	Total public contribution	Private contribution	Total contribution	
Interreg Funds	3.200.000,00	80,00 %	319.894,56	464.845,44	784.740,00	15.260,00	800.000,00	4.000.000,00
Total EU funds	3.200.000,00	80,00 %	319.894,56	464.845,44	784.740,00	15.260,00	800.000,00	4.000.000,00
Total project budget	3.200.000,00	80,00 %	319.894,56	464.845,44	784.740,00	15.260,00	800.000,00	4.000.000,00



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A.4 Project outputs and result overview

Programme Output Indicator	Aggregated value per Programme output indicator	Meas urem ent Unit	O ut pu t	Output Title	Outp ut tar get value	Programme result indicator	B a s e l i n e	Result indicator target value	Meas urem ent unit
Organisations cooperating across borders	24,00	orga nisati ons	O ut p ut 1. 2	Project partnership	24,00	Organisations with increased institutional capacity due to their participation in cooperation activities across borders	0, 0 0	17,00	Orga nisati on
Jointly developed solutions	7,00	soluti ons	O ut p ut 1. 1	Open monitoring platform of collaboration networks across Mediterranean	1,00	Solutions taken up or up-scaled by organisations	0, 0 0	11,00	Appli ed so lutio n
			O ut p ut 2. 1	Transformative innovation policy lab approach	1,00				
			O	Challenge-driven Alliances	2,00				



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Programme Output Indicator	Aggregated value per Programme output indicator	Measurement Unit	Output	Output Title	Output target value	Programme result indicator	Baseline	Result indicator target value	Measurement unit
			Output 3.1						
			Output 3.2	Common Key Policy Papers	3,00				

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B - Project partners

Partners overview

Number	Status	Name of the Organisation in english	Country	Organisation abbreviation	Partner role	Associated organisations	Partner total eligible budget
1	Active	Emilia-Romagna Region	Italia (IT)	ERR	LP	ENEA – Agenzia Nazionale per le Nuove Tecnologie, l'Energia e lo Sviluppo Economico Sostenibile The Malta Council for Science and Technology (MCST) Autoridade de Gestão do Programa Operacional Sustentabilidade e Eficiência no Uso de Recursos	1.370.572,80
2	Active	Ministry of Regional Development and EU Funds	Hrvatska (HR)	MRDEUF	PP	Institut Ruđer Bošković	287.350,00
3	Active	Adriatic Ionian Euroregion	Hrvatska (HR)	AIE	PP	Instituti për Kërkim dhe Zhvillim Barleti Ministria e Financave dhe Ekonomisë Këshilli i Qarkut Shkodër	179.544,00
4	Active	Waste Agency of Catalonia	España (ES)	ARC-MedWaves	PP	Union Méditerranéenne des Confédérations d'Entreprises United Nations Environment Programme / Mediterranean Action Plan – Barcelona Convention Secretariat	367.720,00



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Number	Status	Name of the Organisation in english	Country	Organisation abbreviation	Partner role	Associated organisations	Partner total eligible budget
5	Active	Generalitat de Catalunya	Espanya (ES)	GENCAT	PP	Associació d'Iniciatives Rurals de Catalunya (ARCA) Eurorégion Pyrénées Méditerranée GECT INGENIO [CSIC-UPV] MedCities/MedCités Dirección General de Fondos Europeos del Ministerio de Hacienda y Función Pública	529.550,00
6	Active	Directorate for European Integration of the Council of Ministers of Bosnia and Herzegovina	Bosnia and Herzegovina (BA)	DEI	PP		161.007,20
7	Active	Open Space Ltd.	Bulgaria (BG)	Open Space	PP		305.200,00
8	Active	ADEME – Agency for Ecological Transition	France (FR)	ADEME	PP		309.756,00
9	Active	Conference of Peripheral Maritime Regions of Europe	France (FR)	CRPM	PP	ΕΘΝΙΚΟ ΜΕΤΣΟΒΙΟ ΠΟΛΥΤΕΧΝΕΙΟ	489.300,00



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Interreg Euro-MED

Euro-MED0100017 -
Dialogue4Innovation

Version 3.0, 2023-08-07

B.1 Lead partner

Partner number	1
Partner role	LP
Name of the Organisation in original language	Regione Emilia-Romagna
Name of the Organisation in english	Emilia-Romagna Region
Organisation abbreviation	ERR
Department / unit / division	General Directorate for Resources, Europe, Innovation and Institutions/ Sector for European policy coordination, planning, institutional reform and territorial development, participation, cooperation and evaluation
Partner main address	
Country	Italia (IT)
NUTS 2	Emilia-Romagna (ITH5)
NUTS 3	Bologna (ITH55)
Street, House number, Postal code, City	Viale Aldo Moro 38 40127 Bologna
Homepage	https://www.regione.emilia-romagna.it/
Address of department / unit / division (if applicable)	
Country	Italia (IT)
NUTS 2	Emilia-Romagna (ITH5)
NUTS 3	Bologna (ITH55)
Street, House number, Postal code, City	Viale Aldo Moro 30 40127 Bologna
Legal and financial information	
Type of partner	Regional public authority
Legal status	Public
VAT number (if applicable)	80062590379
Other identifier number	
Other identifier description	IT2H5000001



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Legal and financial information

PIC (from EC Participant Register)

999482375

Contact

Legal representative

Mr Francesco Raphael Frieri

Contact person

Ms Caterina Brancaleoni

Email

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Telephone no.

+390515275672

Motivation

Which of the organisation's thematic competences and experiences are relevant for the project?

The General Directorate for Resources, Europe, Innovation and Institutions has wide competences and consolidated experience in managing EU co-funded projects and programmes.

The Directorate is responsible for coordination of integrated territorial development policies in Emilia-Romagna, supporting local authorities (Municipalities and their associations), promoting public sector innovation and digitalisation and ensuring integrated governance of European linked policies.

With specific regards to EU territorial cooperation, the Directorate, through the Sector for European policy coordination:

- Hosts the Managing Authority of the Interreg ADRION transnational cooperation programme since 2014;
- Acted as National Contact Point (NCP) of the Interreg MED 2014-20 Programme, co-chairing the Italian MED National Committee composed by Central and Regional Administrations;
- Was responsible of the WP4 Methodologies and Evaluation of the PANORAMED project;
- Participates in the governance of other ETC Programme where the region is eligible.

The Directorate, as deputy coordinator of the Commission for European and International Affairs of the Italian Conference of Regions and Autonomous Provinces, is coordinating since 2021 the ETC strategic working group.

Concerning the governance of cohesion and development policies the Directorate:

- is responsible for developing and implementing the Regional Strategic Document for the unitary planning of the European development policies in Emilia-Romagna
- is chairing the coordination group with the MAs or regional Programmes co-funded with European funds (ERDF, ESF, EAFRD, EMFAF)
- is coordinating the regional structure involved in the implementation and monitoring of the RRF National Plan;
- is coordinating the elaboration of integrated territorial strategies for local development within the PO5 Europe closer to citizens of the cohesion policy both in urban areas and in "inner areas" as defined by the Italian Partnership Agreement

What is the role (contribution and main activities) of your organisation in the project?

The General Directorate for Resources, Europe, Innovation and Institutions of the Emilia-Romagna Region is the project lead partner.

Leveraging on its strong experience in Interreg programmes/projects management and the thorough knowledge of the Euro-Med Programme and its previous editions, ERR will coordinate the partnership to effectively respond to the Programme expectations related to the institutional dialogue projects. ERR



Motivation

will engage the whole partnership to ensure that Dialogue4Innovation plays a pivotal role between the Interreg Euro-MED Programme and other Programmes, initiatives, strategies of the Mediterranean. The Directorate has the possibility to mobilise diversified capacity, either internally or through sub-contracting, to cover the wide range of activities - not fully predictable yet - and expertise required for the IDP implementation

Beside general coordination and management and the accomplishment of specific responsibilities of the LP, ERR is leading the WP2 TRANSFER, with the strong support by GenCat to develop the conceptual framework for TIPLs and coordinate their first-generation implementation. ERR as LP will coordinate with GenCat the Institutional Advisory Board (ISB) and will support WP 3 Leader in effective coordination at Mediterranean level. ERR is also responsible for the development of the open monitoring platform of collaboration networks across Mediterranean (sub-contracted). ERR will ensure also the coordination of transversal tasks related to management and communication of the project.

Co-financing

Source	Amount	Percentage
Interreg Funds	1.096.458,24	80,00 %
Partner contribution	274.114,56	20,00 %
Partner total eligible budget	1.370.572,80	100,00 %

Origin of partner contribution

Source of contribution	Legal status of contribution	Amount	% of total partner budget
ERR	Public	0,00	0,00 %
Fondo di rotazione ex art. 5 Law 183 /1987	Automatic Public	274.114,56	20,00 %

Total

Sub-total public contribution	0,00	0,00 %
Sub-total automatic public contribution	274.114,56	20,00 %
Sub-total private contribution	0,00	0,00 %
Total	274.114,56	20,00 %

State Aid

State aid criteria self-check

Criterion I: Is the partner involved in economic activities through the project?

1. Will the project applicant implement	Yes	Studies, capacity building, technical
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State aid criteria self-check	
Criterium I: Is the partner involved in economic activities through the project?	
activities and/or offer goods/services for which a market exists?	assistance, training materials
2. Are there activities/goods/services that could have been undertaken by an operator with the view to making profit (even if this is not the applicant's intention)?	Yes Studies, capacity building, technical assistance, training materials
Criterium II: Does the partner receive an undue advantage in the framework of the project?	
1. Does the project applicant plan to carry out the economic activities on its own i.e. not to select an external service provider via contract procedures for example?	No Most of the studies and capacity building activities will be carried out by external service providers selected through public procurement procedures
2. Will the project applicant, any other operator not included in the project as a project partner or the target audience gain any benefits from its project economic activities, not received in the normal course of business (i.e. not received in the absence of funding granted through the project)?	No The benefits gained from project activities will be made available to all interested stakeholders according to the principle of openness, transparency and non discrimination
Result of State aid criteria self-check:	No risk of state aid
State aid relevant activities	
GBER scheme / de minimis	



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B.1 Project Partner 2

Partner number	2
Partner role	PP
Name of the Organisation in original language	Ministarstvo regionalnoga razvoja i fondova Europske unije
Name of the Organisation in english	Ministry of Regional Development and EU Funds
Organisation abbreviation	MRDEUF
Department / unit / division	Directorate for European Territorial Cooperation Sector for coordination of European Territorial Cooperation programmes and Macro-Regional strategies
Partner main address	
Country	Hrvatska (HR)
NUTS 2	Grad Zagreb (HR05)
NUTS 3	Grad Zagreb (HR050)
Street, House number, Postal code, City	Miramarska cesta 22 10000 Zagreb
Homepage	https://razvoj.gov.hr/
Address of department / unit / division (if applicable)	
Country	Hrvatska (HR)
NUTS 2	Grad Zagreb (HR05)
NUTS 3	Grad Zagreb (HR050)
Street, House number, Postal code, City	Miramarska cesta 22 10000 Zagreb
Legal and financial information	
Type of partner	National public authority
Legal status	Public
VAT number (if applicable)	69608914212
Other identifier number	
Other identifier description	HR106000001

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Legal and financial information

PIC (from EC Participant Register)

Contact

Legal representative

Mr Šime Erlić

Contact person

Mr Lovre Karamarko

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lovre.karamarko@mrrfeu.hr

Telephone no.

+38516471258

Motivation

Which of the organisation's thematic competences and experiences are relevant for the project?

MRDEUF – Directorate for the European Territorial Cooperation, is the National Authority for 11 ETC Programmes, the Managing Authority for 2 cross-border programmes and the First Level Control Body for 11 programmes.

Through cooperation programmes, MRDEUF contributes to the overall territorial development, increasing the international competitiveness of Croatian regions and equalizing their development, and reducing social and economic inequalities. Also, these programmes contribute to the joint solution of challenges that transcend national borders and enable the connection and synergies of local and regional policies with the Cohesion Policy of the EU and its regions.

Within the Interreg MED programme 2014-2020 the Directorate was actively involved in the governance platform PANORAMED, acting as a leader of WP "Coastal and Maritime Tourism" in cooperation with the Tuscany Region.

Besides ETC programmes, the MRDEUF is the central coordinating body for the management of ESI Funds that are available to the Republic of Croatia. Regarding the cohesion, regional policies, strategic development and governance matters the MRDEUF:

- is a national body responsible for planning and implementation of regional development policy,
- deals with the harmonization with the EU in the field of regional policy and management of ESIF,
- proposes and coordinates the implementation and monitoring of state incentive measures and regional development programs,
- cooperates with local and regional self-government units and with other participants in the preparation, organization and implementation of development programs and projects,
- oversees preparation and monitoring of strategic documents regulating national development goals and priorities for the use of ESI funds,
- coordinates and monitors the implementation of the EEA/Norwegian Financial mechanisms and is responsible for the implementation of two programmes within the mechanism

What is the role (contribution and main activities) of your organisation in the project?

Given the previously described active role and involvement of the MRDEUF in the European Territorial Cooperation programmes and extensive experience acquired through the implementation of PANORAMED platform project, the MRDEUF has the knowledge and experience to efficiently respond to the Programme expectations related to the institutional dialogue project.

Also, active role of the MRDEUF in the management of the ESI Funds on a national level, defining and



Motivation

coordinating the processes of regional development policies, preparation of strategic documents regulating national development goals and priorities for the use of ESI funds and monitoring the implementation of measures and activities set out in those strategic documents gives a significant added value to all the processes and activities that are defined within the framework of this project. All those activities represent a strong legacy of relevance and knowledge for the implementation of the specific activities of the project.

With that respect the MRDEUF is a relevant project partner enabling an expertise in the activities regarding the mainstreaming process with the potential of the capitalization of the knowledge gained through Interreg programmes/projects but also the capitalization of other processes that refer to the management of ESI funds, EEA financial mechanisms and strategic planning.

Within the project MRDEUF will contribute mainly to WP2, leading the implementation of a TIPL in Croatia, in cooperation with relevant administrations, and to WP3 with co-leading role concerning the organisation of the support to challenge-driven alliances within the MISE hub, and the coordination of the policy impact activities through the expert task forces, building on the Panormed TWG experience gained. MRDEUF strongly contribute to liaising and advocacy enabling stronger connection, coordination and capitalization possibilities between different level of programmes and processes.

Co-financing

Source	Amount	Percentage
Interreg Funds	229.880,00	80,00 %
Partner contribution	57.470,00	20,00 %
Partner total eligible budget	287.350,00	100,00 %

Origin of partner contribution

Source of contribution	Legal status of contribution	Amount	% of total partner budget
MRDEUF	Public	57.470,00	20,00 %

Total

Sub-total public contribution	57.470,00	20,00 %
Sub-total automatic public contribution	0,00	0,00 %
Sub-total private contribution	0,00	0,00 %
Total	57.470,00	20,00 %

State Aid

State aid criteria self-check

Criterion I: Is the partner involved in economic activities through the project?

1. Will the project applicant implement Yes Studies and policy oriented documents,



State aid criteria self-check	
Criterium I: Is the partner involved in economic activities through the project?	
activities and/or offer goods/services for which a market exists?	capacity building activities
2. Are there activities/goods/services that could have been undertaken by an operator with the view to making profit (even if this is not the applicant's intention)?	Yes Studies and policy oriented documents, capacity building activities
Criterium II: Does the partner receive an undue advantage in the framework of the project?	
1. Does the project applicant plan to carry out the economic activities on its own i.e. not to select an external service provider via contract procedures for example?	No Most of the studies and capacity building activities will be carried out by external service providers selected through public procurement procedures
2. Will the project applicant, any other operator not included in the project as a project partner or the target audience gain any benefits from its project economic activities, not received in the normal course of business (i.e. not received in the absence of funding granted through the project)?	No The benefits gained from project activities will be made available to all interested stakeholders according to the principle of openness, transparency and non discrimination
Result of State aid criteria self-check:	No risk of state aid
State aid relevant activities	
GBER scheme / de minimis	



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B.1 Project Partner 3

Partner number	3
Partner role	PP
Name of the Organisation in original language	Jadransko Jonska Euroregija
Name of the Organisation in english	Adriatic Ionian Euroregion
Organisation abbreviation	AIE
Department / unit / division	
Partner main address	
Country	Hrvatska (HR)
NUTS 2	Jadranska Hrvatska (HR03)
NUTS 3	Dubrovačko-neretvanska županija (HR037)
Street, House number, Postal code, City	Branitelja Dubrovnika 45 20000 Dubrovnik
Homepage	www.adriaticionianeuroregion.eu
Address of department / unit / division (if applicable)	
Country	
NUTS 2	
NUTS 3	
Street, House number, Postal code, City	
Legal and financial information	
Type of partner	Interest groups including NGOs
Legal status	Public
VAT number (if applicable)	HR87750913519
Other identifier number	
Other identifier description	HR404000001
PIC (from EC Participant Register)	941945952
Contact	
Legal representative	Mr Nikola Dobroslavic

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Contact

Contact person

Mr Francesco Cocco

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secretariat@adriaticionianeuroregion.eu

Telephone no.

+3908741961470

Motivation

Which of the organisation's thematic competences and experiences are relevant for the project?

The Adriatic-Ionian Euroregion is an European network constituted as an association of 33 members (Regional and Local governments from Italy, Greece, Croatia, BiH, Montenegro and Albania) for the promotion of trans-national cooperation between regions and local authorities. AIE promotes the coordinated and integrated development between their member region creating joint initiatives. AIE has promoted and is member of the Alliance for Mediterranean Cooperation, a network of networks working for pan Mediterranean multi-level transnational governance, created in 2019.

AIE has strong experiences in EU projects, having wide multidisciplinary expertise and significant competences in project management. AIE has different experience in participating in and/or managing EU co-financed projects such as:

BleuTourMed_C3 and Sustainable Tourism project (Horizontal projects of Interreg MED) - Topic: Sustainable and responsible coastal and maritime tourism in the MED Area. The project supports the mainstreaming of the INTERREG MED modular projects results of axis 3.1 by communication, transferring, community building and capitalization activities.

AI-NURECC PLUS - Adriatic Ionian Network of Universities, Regions, Chambers of Commerce and Cities (Directly financed by EC DG REGIO) - Topic: Support to the EUSAIR implementation focused on Sustainable Tourism, Cultural and Creative Industries, and Circular Economy. Main actions are aimed to enhance Regional and Local Authorities' appropriation of the EUSAIR main objectives and opportunities in the EUSAIR cross-pillar topics: "Research and Innovation", "SMEs Development", and "Skills Development". Communication, capitalization and mainstreaming activities.

E-CITIJENS - Civil Protection Emergency DSS based on CITIzen Journalism to ENhance Safety of Adriatic Basin. (Italy Croatia CBC Programme)

BLUE KEP - BLUE Knowledge Exchange Program and integration of education systems (Italy Croatia CBC Programme)

What is the role (contribution and main activities) of your organisation in the project?

The Adriatic Ionian Euroregion is very interested in the European Territorial Cooperation programmes since, in the last the ten years, gathered different knowledge and experience with programme and projects. The association is able to respond to the programme expectations related to the institutional dialogue project.

AIE is interested in giving an active support to its regional and local members and in creating the conditions for transferring and mainstreaming policies in the Adriatic and Ionian macroregional area. AIE is a relevant project partner especially in the mainstreaming process with the potential of the capitalization of the knowledge gained through INTERREG projects.

Within the project, AIE will contribute mainly to WP2 and it will be in charge for replication of TIPL, supporting MRDEUF in the implementation of a TIPL in Croatia and in the countries covered by the association, and to WP3 playing a role in the advocacy task forces by giving a policy impact activities through the expert task forces. AIE will also contribute to liaising and advocacy in the IPA countries of the programmes.



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Co-financing			
Source		Amount	Percentage
Interreg Funds		143.635,20	80,00 %
Partner contribution		35.908,80	20,00 %
Partner total eligible budget		179.544,00	100,00 %
Origin of partner contribution			
Source of contribution	Legal status of contribution	Amount	% of total partner budget
AIE	Public	35.908,80	20,00 %
Total			
Sub-total public contribution		35.908,80	20,00 %
Sub-total automatic public contribution		0,00	0,00 %
Sub-total private contribution		0,00	0,00 %
Total		35.908,80	20,00 %
State Aid			
State aid criteria self-check			
Criterium I: Is the partner involved in economic activities through the project?			
1. Will the project applicant implement activities and/or offer goods/services for which a market exists?	Yes	policy oriented documents, capacity building, technical assistance	
2. Are there activities/goods/services that could have been undertaken by an operator with the view to making profit (even if this is not the applicant's intention)?	Yes	policy oriented documents, capacity building, technical assistance	
Criterium II: Does the partner receive an undue advantage in the framework of the project?			
1. Does the project applicant plan to carry out the economic activities on its own i.e. not to select an external service provider via contract procedures for example?	No	Most of the above mentioned activities will be carried out by external service providers selected through public procurement procedures	
2. Will the project applicant, any other operator not included in the project as a project partner or the target audience gain any benefits from its project economic activities, not received in	No	The benefits gained from project activities will be made available to all interested	

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Criterium II: Does the partner receive an undue advantage in the framework of the project?	
the normal course of business (i.e. not received in the absence of funding granted through the project)?	stakeholders according to the principle of openness, transparency and non discrimination
Result of State aid criteria self-check:	No risk of state aid
State aid relevant activities	
GBER scheme / de minimis	



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B.1 Project Partner 4

Partner number	4
Partner role	PP
Name of the Organisation in original language	Agència de Residus de Catalunya
Name of the Organisation in english	Waste Agency of Catalonia
Organisation abbreviation	ARC-MedWaves
Department / unit / division	MedWaves
Partner main address	
Country	Espanya (ES)
NUTS 2	Cataluña (ES51)
NUTS 3	Barcelona (ES511)
Street, House number, Postal code, City	Carrer de Provença 204 08036 Barcelona
Homepage	https://www.medwaves-centre.org/
Address of department / unit / division (if applicable)	
Country	Espanya (ES)
NUTS 2	Cataluña (ES51)
NUTS 3	Barcelona (ES511)
Street, House number, Postal code, City	Carrer de Sant Antoni Maria Claret 167 08025 Barcelona
Legal and financial information	
Type of partner	Sectoral agency
Legal status	Public
VAT number (if applicable)	Q-5856373-E
Other identifier number	

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Legal and financial information

Other identifier description	ES202000064
PIC (from EC Participant Register)	987180059

Contact

Legal representative	Mr Isaac Peraire i Soler
Contact person	Mr Pedro Fernandez Bautista
Email	pfernandezb@gencat.cat
Telephone no.	+34935538783

Motivation

Which of the organisation's thematic competences and experiences are relevant for the project?

MedWaves, the UNEP/MAP Regional Activity Centre for SCP is a centre for international cooperation on development and innovation based on the Sustainable Consumption and Production approach (SCP), operating in support of the Barcelona Convention and the Stockholm Convention.

The Centre is based in Barcelona and it is legally hosted by the Catalan Waste Agency (Agència de Residus de Catalunya), a public service agency considered a reference organization in waste prevention and management and the promotion of circular economy.

MedWaves provides knowledge, training, advice and networking opportunities to governments, businesses, entrepreneurs, financial agents and civil society organizations to adopt eco design and eco innovation as strategic approaches to boost businesses competitiveness in the market.

MedWave's programme of work is approved every 2 years. Moreover, the centre prepared a Regional Action Plan on SCP that was approved by the Barcelona Convention in 2016, as well as a Set of Regional Measures to Support the Development of Green and Circular Businesses and to Strengthen the Demand for more Sustainable Products in the Mediterranean, adopted at COP22 in December 2021.

In the performance of its mandate, SCP/RAC:

- Supports the member countries in the development of national policies and measures for the circular economy.
- Provides advice for the integration of eco innovation, pollution prevention and the use of alternatives to of toxic chemicals.
- Supports different stakeholders for the development of actions for the prevention of plastic pollution.
- Promotes the creation of new business models and green jobs based on eco innovation.
- Promotes a Mediterranean network of entrepreneurs, companies, financial entities and investors and civil society organizations for the green economy.
- Fosters the introduction of solutions on eco innovation, circular economy and safe alternatives to toxic chemicals for SMEs and financial entities

What is the role (contribution and main activities) of your organisation in the project?

MedWaves addresses innovation with analytical studies for policy development, applied methodologies for business modelling and development and pilot actions to test new approaches. The centre offers:

- Technical assistance and capacity building
- Development of innovative training material
- Advocacy services



Motivation

- Networking services
- Business and financial opportunities for green entrepreneurs and SMEs
- Transfer of knowledge and best practices exchange
- Gather scientific knowledge and successful experiences relevant for the Mediterranean Region
- Awareness raising and promotion of SCP and circular economy benefits

Through a wide network of international and local experts, MedWaves analyse and identify which are the needed economic and policy conditions required to enable the diffusion of sustainable business models based on SCP or Circular Economy principles. On this basis, it promotes policy dialogue and peer-learning to support the implementation of specific measures aiming to accelerate the uptake of eco-innovation and green technologies.

As for inducing innovation via demonstration activities, MedWaves has prototyped and tested over the past year a number of business development methodologies via the Switchers Support Programme that works closely with young entrepreneurs that develop sustainable products and services and carefully engages with a wide range of partners. As of today, MedWaves has engaged more than 100 BSOs in the Mediterranean to promote sustainable business modelling and development, launching a virtual eco-system involving more than 5.000 entrepreneurs and MSMEs in the Mediterranean.

Leveraging on this wide technical and relational capacity, MedWaves is responsible to Lead WP1 REUSE, and plays a strong role in the whole COORDINATION work package, facilitating coordination both vertically (towards the contacting countries and the UNEP-MAP) and horizontally looking beyond the programme area.

Co-financing

Source	Amount	Percentage
Interreg Funds	294.176,00	80,00 %
Partner contribution	73.544,00	20,00 %
Partner total eligible budget	367.720,00	100,00 %

Origin of partner contribution

Source of contribution	Legal status of contribution	Amount	% of total partner budget
ARC-MedWaves	Public	73.544,00	20,00 %

Total

Sub-total public contribution	73.544,00	20,00 %
Sub-total automatic public contribution	0,00	0,00 %
Sub-total private contribution	0,00	0,00 %
Total	73.544,00	20,00 %

State Aid



State aid criteria self-check

Criterion I: Is the partner involved in economic activities through the project?

1. Will the project applicant implement activities and/or offer goods/services for which a market exists?	Yes	Studies, capacity building, technical assistance, training materials
2. Are there activities/goods/services that could have been undertaken by an operator with the view to making profit (even if this is not the applicant's intention)?	Yes	Studies, capacity building, technical assistance, training materials

Criterion II: Does the partner receive an undue advantage in the framework of the project?

1. Does the project applicant plan to carry out the economic activities on its own i.e. not to select an external service provider via contract procedures for example?	Yes	Part of the above mentioned activities will be carried out directly by ARC-MedWaves. The remaining will be sub-contracted through public procurement procedures
2. Will the project applicant, any other operator not included in the project as a project partner or the target audience gain any benefits from its project economic activities, not received in the normal course of business (i.e. not received in the absence of funding granted through the project)?	No	The benefits gained from project activities will be made available to all interested stakeholders according to the principle of openness, transparency and non discrimination

Result of State aid criteria self-check: No risk of state aid

State aid relevant activities

GBER scheme / de minimis



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B.1 Project Partner 5

Partner number	5
Partner role	PP
Name of the Organisation in original language	Catalan Government
Name of the Organisation in english	Generalitat de Catalunya
Organisation abbreviation	GENCAT
Department / unit / division	Secretariat for Economic Affairs and European Funds in collaboration with Directorate General for Foreign Action

Partner main address

Country	Espanya (ES)
NUTS 2	Cataluña (ES51)
NUTS 3	Barcelona (ES511)
Street, House number, Postal code, City	Plaça Sant Jaume 4 08002 Barcelona
Homepage	https://web.gencat.cat ; https://fonseuropeus.gencat.cat

Address of department / unit / division (if applicable)

Country	Espanya (ES)
NUTS 2	Cataluña (ES51)
NUTS 3	Barcelona (ES511)
Street, House number, Postal code, City	Carrer del Foc 57 08038 Barcelona

Legal and financial information

Type of partner	Regional public authority
Legal status	Public
VAT number (if applicable)	S0811001G
Other identifier number	
Other identifier description	ES1S0000001
PIC (from EC Participant Register)	911397160

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Contact

Legal representative	Mr Josep Maria Vilarrúbia Tapia
Contact person	Dr. Tatiana Fernández Sirera
Email	t.fernandez@gencat.cat
Telephone no.	+34935528129

Motivation

Which of the organisation's thematic competences and experiences are relevant for the project?

Cooperation in the Mediterranean is a priority for the Catalan Government. One of the main pillars of the Mediterranean Strategy of Catalonia MedCat 2030 is the commitment to global challenges through the participation in the MED global agenda and through the promotion of a smart, sustainable, inclusive and integrated MED

In the frame of the Smart Specialisation of Catalonia (RIS3CAT 2030) the Catalan Government promotes the participation of Catalan entities in European programmes and fosters complementarity and synergies between projects financed by different funds and programmes.

The Directorate General for Foreign Action is strongly engaged in promoting the multi-level governance, innovative governance and a macroregional strategy for the Mediterranean through the different networks (CPMR, Euroregion Pyrennes-Mediterranean, CTP, Mediterranean Cooperation Alliance), initiatives (West Med), European institutions (CoR, ARLEM) and Programmes (EURO MED and future NEXT MED).

In the 2014-2020 period, the Secretariat for Economic Affairs and European Funds has been actively involved in the Panoramed project, leading the Work Package Innovation and collaborating with the 2 Panoramed Strategic Projects: B-BLUE and BLUEBIOMED and collaborating with the Interreg EURO MED Academy providing the MOOC "Promoting innovation for sustainability transition in the MED". It has also participated in an Interreg Europe project (Smarty) and in 2 Horizon 2020 projects (SeeRRI and TRANSFORM). The Secretariat will provide knowledge and experience on smart specialisation strategies; cohesion policy and regional funds; transformative innovation policies; visualisation tools for monitoring SDGs and smart specialisation; challenge-driven multiactor transformative shared agendas; transformative innovation labs; monitoring, evaluating and learning frameworks for the evaluation of transformative innovation policies; and systems mapping.

What is the role (contribution and main activities) of your organisation in the project?

The Secretariat of Economic Affairs and European Funds (SEAEF) is co-leading the project with ERR. Its main contribution will be in the WP2 TRANSFER, providing expertise (at the conceptual, methodological, implementation and monitoring levels) on smart specialisation strategies, transformative innovation policy, quadruple helix engagement, innovation labs, capacity building, multilevel governance and international and cooperation projects (see <https://fonseuropeus.gencat.cat/ca/ris3cat>). In WP2 it will actively participate in the definition of the conceptual framework, the implementation of the transformative innovation policy labs and capacity building. In WP1 it will collaborate with OSC on the elaboration of challenge-based systems mapping.



Motivation

The Directorate General for Foreign Action will mainly engage in WP3 in liaising and mission advocacy activities and in different networking activities and events.

Co-financing

Source	Amount	Percentage
Interreg Funds	423.640,00	80,00 %
Partner contribution	105.910,00	20,00 %
Partner total eligible budget	529.550,00	100,00 %

Origin of partner contribution

Source of contribution	Legal status of contribution	Amount	% of total partner budget
GENCAT	Public	105.910,00	20,00 %

Total

Sub-total public contribution	105.910,00	20,00 %
Sub-total automatic public contribution	0,00	0,00 %
Sub-total private contribution	0,00	0,00 %
Total	105.910,00	20,00 %

State Aid

State aid criteria self-check

Criterion I: Is the partner involved in economic activities through the project?

1. Will the project applicant implement activities and/or offer goods/services for which a market exists?	Yes	Studies, capacity building, technical assistance, training materials
2. Are there activities/goods/services that could have been undertaken by an operator with the view to making profit (even if this is not the applicant's intention)?	Yes	Studies, capacity building, technical assistance, training materials

Criterion II: Does the partner receive an undue advantage in the framework of the project?

1. Does the project applicant plan to carry out the economic activities on its own i.e. not to select an external service provider via contract	No	Most of the studies and capacity building activities will be carried out by external service providers selected through public
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Criterium II: Does the partner receive an undue advantage in the framework of the project?	
procedures for example?	procurement procedures
2. Will the project applicant, any other operator not included in the project as a project partner or the target audience gain any benefits from its project economic activities, not received in the normal course of business (i.e. not received in the absence of funding granted through the project)?	No The benefits gained from project activities will be made available to all interested stakeholders according to the principle of openness, transparency and non discrimination
Result of State aid criteria self-check:	No risk of state aid
State aid relevant activities	
GBER scheme / de minimis	



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B.1 Project Partner 6

Partner number	6
Partner role	PP
Name of the Organisation in original language	Direkcija za evropske integracije Vijeća ministara Bosne i Hercegovine
Name of the Organisation in english	Directorate for European Integration of the Council of Ministers of Bosnia and Herzegovina
Organisation abbreviation	DEI
Department / unit / division	Division for EU Accession Assistance Programmes
Partner main address	
Country	Bosnia and Herzegovina (BA)
NUTS 2	Federacija Bosne i Hercegovine (BA02)
NUTS 3	Federacija Bosne i Hercegovine (BA020)
Street, House number, Postal code, City	Đoke Mazalića 5 71000 Sarajevo
Homepage	https://www.dei.gov.ba/
Address of department / unit / division (if applicable)	
Country	Bosnia and Herzegovina (BA)
NUTS 2	Federacija Bosne i Hercegovine (BA02)
NUTS 3	Federacija Bosne i Hercegovine (BA020)
Street, House number, Postal code, City	Đoke Mazalića 5 71000 Sarajevo
Legal and financial information	
Type of partner	National public authority
Legal status	Public
VAT number (if applicable)	4200781540009
Other identifier number	ID = Directorate Identification Number
Other identifier description	BA106000002
PIC (from EC Participant Register)	

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Contact

Legal representative

Mr Edin Dilberović

Contact person

Mr Midhat Džemić

Email

midhat.dzemic@dei.gov.ba

Telephone no.

033255346

Motivation

Which of the organisation's thematic competences and experiences are relevant for the project?

DEI has substantial experience in managing two macro-regional projects, namely the PANORAMED and EUSAIR FP. The team for implementation of both projects was formed, employing the competent personal for assisting the employees of the Division for EU Accession Assistance Programmes to successfully manage the projects. Essentially, it triggered the decision-making process among public authorities in BiH, including regional authorities and other stakeholders on common challenges and opportunities in the Mediterranean and EUSAIR region. The BiH EUSAIR FP continues to facilitate the coordination in implementing the EUSAIR by enhancing institutional capacity of public administrations and key stakeholders. Furthermore, both PANORAMED and EUSAIR FP supported the identification and implementation of shared approaches, policies, and strategic projects in these macro-regions.

What is the role (contribution and main activities) of your organisation in the project?

The Directorate for European Integration is a permanent, autonomous, and professional body of the Council of Ministers of Bosnia and Herzegovina, which coordinates the processes and activities of the institutions with regard to the integration of BiH into the European Union. Leveraging on this, DEI will work to promote transfer and mainstream of project conceptual framework and tools in the planning and practices of Bosnia and Herzegovina, with the implementation of a dedicated policy labs. It will promote the participation in capacity building and the absorption of Interreg Euro-Med knowledge and tools to support the green and digital transition of the country. DEI is also in a favorable position to liaise and impact on EUSAIR, both directly and together with the Ministry of Foreign Trade and Economic Relations of Bosnia and Herzegovina that is co-chairing the thematic steering group of EUSAIR Pillar 3 - Environmental Quality. Bosnia and Herzegovina is currently chairing EUSAIR and will host the 2023 forum (before passing the chairmanship to Croatia) while a process to revise the strategy action plan is ongoing. DEI will therefore promote synergies and coordination to enhance the contribution of the IDP to the governance in the Adriatic and Ionian region. More in general, DEI will actively participate in all activities, having the possibility to bring the specific point of view from a non-European Union /IPA country.

Co-financing

Source	Amount	Percentage
Interreg Funds	128.805,76	80,00 %
Partner contribution	32.201,44	20,00 %



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Co-financing			
Source		Amount	Percentage
Partner total eligible budget		161.007,20	100,00 %
Origin of partner contribution			
Source of contribution	Legal status of contribution	Amount	% of total partner budget
DEI	Public	32.201,44	20,00 %
Total			
Sub-total public contribution		32.201,44	20,00 %
Sub-total automatic public contribution		0,00	0,00 %
Sub-total private contribution		0,00	0,00 %
Total		32.201,44	20,00 %
State Aid			
State aid criteria self-check			
Criterium I: Is the partner involved in economic activities through the project?			
1. Will the project applicant implement activities and/or offer goods/services for which a market exists?	Yes	Studies, capacity building, technical assistance, training materials	
2. Are there activities/goods/services that could have been undertaken by an operator with the view to making profit (even if this is not the applicant's intention)?	Yes	Studies, capacity building, technical assistance, training materials	
Criterium II: Does the partner receive an undue advantage in the framework of the project?			
1. Does the project applicant plan to carry out the economic activities on its own i.e. not to select an external service provider via contract procedures for example?	No	Most of the studies and capacity building activities will be carried out by external service providers selected through public procurement procedures	
2. Will the project applicant, any other operator not included in the project as a project partner or the target audience gain any benefits from its project economic activities, not received in the normal course of business (i.e. not received in the absence of funding granted through the project)?	No	The benefits gained from project activities will be made available to all interested stakeholders according to the principle of openness, transparency and non discrimination	
Result of State aid criteria self-check:	No risk of state aid		

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State aid relevant activities

GBER scheme / de minimis



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B.1 Project Partner 7

Partner number	7
Partner role	PP
Name of the Organisation in original language	Отворено пространство ООД
Name of the Organisation in english	Open Space Ltd.
Organisation abbreviation	Open Space
Department / unit / division	
Partner main address	
Country	Bulgaria (BG)
NUTS 2	Yuzhen tsentralen (BG42)
NUTS 3	Plovdiv (BG421)
Street, House number, Postal code, City	Akacia Str. 7 4002 Plovdiv
Homepage	www.openspace-collective.com
Address of department / unit / division (if applicable)	
Country	
NUTS 2	
NUTS 3	
Street, House number, Postal code, City	
Legal and financial information	
Type of partner	SME
Legal status	Private
VAT number (if applicable)	BG203447649
Other identifier number	
Other identifier description	BG220000001
PIC (from EC Participant Register)	
Contact	
Legal representative	Mr Anton Valkov

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Contact

Contact person

Mr Anton Valkov

Email

anton@openspace-collective.com

Telephone no.

+359884913567

Motivation

Which of the organisation's thematic competences and experiences are relevant for the project?

Open Space is a multidisciplinary collective supporting local and international development organisations, public institutions, Communities of Practice and activists to achieve impact through collaboration, systems change, participation and stakeholder engagement.

The team has proven experience in designing and facilitating complex engagement processes, innovation labs, systems mapping, and participatory workshops in diverse settings. The team members also have considerable experience in designing and delivering capacity building programs. Some recent relevant projects include:

- # Systems Map on the Challenge of Macro-Plastic Pollution in the Mediterranean Sea - co-created with CREDA as part of the Blue Bio Med Interreg project
 - # Systems Map on the Catalan Food System - Co-created with the Agriculture and Environment Ministry of Catalonia - <https://lnkd.in/dMbguCUJ>
 - # Designing and facilitating participatory workshops on collaborative innovation for public servants in Bulgaria
 - # Co-designing and facilitating a multistakeholder Community of Practice of local activists, donors and grassroots organisations working on social inclusion- Informal Forum for Learning and Innovation for Roma Inclusion, EC, DG ECFIN and DG Employment
 - # Co-designing and facilitating an international learning Community of Practice of human rights defenders, IPPF
 - # Designing and facilitating a long-term multi-stakeholder Social Lab on just transition in the coal mining region of Pernik, Bulgaria
 - # Designing and leading capacity building programs for the EC, the European Parliament, the General Secretariat of the Council of the European Union
 - # Designing and facilitating Civil Society Coalition and Strategy Meetings, UNHCR Representation in Bulgaria & Red Cross Bulgaria
- Apart from the core team, the organisation works on project basis with experts from networks across Europe focused on system change approaches, multi-stakeholder facilitation and transformative innovation.

What is the role (contribution and main activities) of your organisation in the project?

Based on the experience in systems mapping, designing and facilitating innovation labs and multi stakeholder engagement processes, as well as in capacity building, the role of the partner will be focused on supporting the co-creation of the overall conceptual framework for transformative innovation, including the design of the activities for the Community of Practice, including the design and delivery of systems mapping, innovation camps, transformative innovation policy labs and capacity building programs. More specifically, our tasks would include:

- Leading the creation of challenge-based systems mapping, co-designed with stakeholders for a number of challenges;
- Designing and facilitating the innovation camps for the Community of Practice;
- Designing and delivering capacity building for transformative innovation policies, including Train the



Motivation

Trainer (ToT) sessions, in-person workshops, as well as via MOOCs as part of the Euro-MED Academy; Design and implementation of the transformative innovation policy labs in the Mediterranean; Contribution to the data visualisation, usability and attractiveness of the project's documents and materials.

The partner will serve as internal adviser to the consortium partners related to all activities focused on community building, creating conditions for exchange of good practices and innovation.

Co-financing

Source	Amount	Percentage
Interreg Funds	244.160,00	80,00 %
Partner contribution	61.040,00	20,00 %
Partner total eligible budget	305.200,00	100,00 %

Origin of partner contribution

Source of contribution	Legal status of contribution	Amount	% of total partner budget
Open Space	Private	15.260,00	5,00 %
National co-financing	Automatic Public	45.780,00	15,00 %

Total

Sub-total public contribution	0,00	0,00 %
Sub-total automatic public contribution	45.780,00	15,00 %
Sub-total private contribution	15.260,00	5,00 %
Total	61.040,00	20,00 %

State Aid

State aid criteria self-check

Criterion I: Is the partner involved in economic activities through the project?

1. Will the project applicant implement activities and/or offer goods/services for which a market exists?	Yes	Studies, capacity building, technical assistance, training materials
2. Are there activities/goods/services that could have been undertaken by an operator with the view to making profit (even if this is not the applicant's intention)?	Yes	Studies, capacity building, technical assistance, training materials



Criterion II: Does the partner receive an undue advantage in the framework of the project?

1. Does the project applicant plan to carry out the economic activities on its own i.e. not to select an external service provider via contract procedures for example?

Yes Part of the above mentioned activities will be carried out internally. External providers will be selected through competitive, transparent, non-discriminatory procedures

2. Will the project applicant, any other operator not included in the project as a project partner or the target audience gain any benefits from its project economic activities, not received in the normal course of business (i.e. not received in the absence of funding granted through the project)?

No The benefits gained from project activities will be made available to all interested stakeholders according to the principle of openness, transparency and non discrimination and the outputs of the project will be widely disseminated. Moreover, all activities will be performed at market price in order to avoid to make any direct or indirect profit out of it

Result of State aid criteria self-check:

No risk of state aid

State aid relevant activities

GBER scheme / de minimis



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B.1 Project Partner 8	
Partner number	8
Partner role	PP
Name of the Organisation in original language	ADEME – Agence pour la Transition Ecologique
Name of the Organisation in english	ADEME – Agency for Ecological Transition
Organisation abbreviation	ADEME
Department / unit / division	
Partner main address	
Country	France (FR)
NUTS 2	Provence-Alpes-Côte d'Azur (FRL0)
NUTS 3	Bouches-du-Rhône (FRL04)
Street, House number, Postal code, City	Boulevard de Gabès 2 CS 50139 -13267 Marseille
Homepage	https://paca.ademe.fr/
Address of department / unit / division (if applicable)	
Country	
NUTS 2	
NUTS 3	
Street, House number, Postal code, City	
Legal and financial information	
Type of partner	Sectoral agency
Legal status	Public
VAT number (if applicable)	385 290 309 00413
Other identifier number	
Other identifier description	FR120000001
PIC (from EC Participant Register)	
Contact	
Legal representative	Mr Yves Le Trionnaire

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Contact

Contact person

Mr Rémi Durieux

Email

remi.durieux@ademe.fr

Telephone no.

0491328454

Motivation

Which of the organisation's thematic competences and experiences are relevant for the project?

ADEME is a public agency under the joint authority of the Ministry for an Ecological Transition and the Ministry for Higher Education, Research and Innovation. We are firmly committed to fighting global warming and the depletion of our natural resources. On all fronts, we mobilise citizens, economic actors and territories towards a fairer, more harmonious, low carbon and resource-efficient society. Whatever the field - energy, circular economy, food, mobility, air quality, adaptation to climate change, soils, etc. - we advise, facilitate and help finance projects, from research to solutions sharing. At every level, our expertise and forecasting capacities serve to guide and inform public policies. ADEME is at the service of all stakeholders (State, companies, local authorities and citizens) involved in the ecological transition. We have developed strategies, by sector and by type of stakeholder targeted. Local authorities coordinate initiatives on the territories and unite citizens. They thus contribute to the emergence of innovative solutions to accelerate the ecological transition. We support them by providing them with concrete solutions, expertise and tools to act on climate change, air and soil quality, etc. We particularly target regions and inter-municipalities, helping them to overcome the technical, legal and financial obstacles that hinder the spread of the ecological transition. ADEME's ambition is to be recognized as a reference agency, for its expertise and its ability to accelerate mobilisation around the ecological transition, both within EU and internationally. We want to share and enrich our expertise, promote French know-how and companies committed to the ecological transition and disseminate best practices. ADEME is therefore forging institutional, economic and financial partnerships in targeted geographical areas.

ADEME has experience in managing Interreg and other European and international projects

What is the role (contribution and main activities) of your organisation in the project?

ADEME PACA will contribute to improving long-lasting conditions for a permanent institutional and social dialogue to bridge the transnational dimension with local solutions, by increasing coordination, policy coherence and alignment of actions for an innovative sustainable economy. Therefore, ADEME PACA offers the possibility to create a dedicated policy lab on low-tech innovation as a solution to address climate change, to increase sobriety, resilience, solidarity and local empowerment. There are many perspectives for the low-tech movement in a high-tech environment, both on political and economic aspects. Low-tech innovations enable to promote a strong sustainability through sufficiency, a collective resilience, and a cultural transformation. Indeed, our societies have now come to realize how dependent we are on innovation and Research & Development (R&D), and to acknowledge the role of enabling environments in the context of sustainable development. By mobilising citizens, economic actors and territories towards a low carbon and resource-efficient society, ADEME PACA will use the policy lab as a tool promote better policy making and the transfer of knowledge and practices from Interreg to local action and vice versa. It will contribute to develop the conceptual framework taking into account the social and environmental aspects along the supply chain, from cradle (sourcing) to grave (recycling), which also echoes the SDGs' target on sustainable consumption and production. By supporting local authorities, companies, and citizens, ADEME PACA has a wide view of territorial



Motivation

issues because it already supports them by providing them with concrete solutions, expertise and tools on a daily basis. It will promote their engagement in the wider Mediterranean networks and broader challenge-driven alliances. ADEME. Leveraging on its extensive technical expertise, will contribute to capacity building and to the Euro-Med Academy

Co-financing

Source	Amount	Percentage
Interreg Funds	247.804,80	80,00 %
Partner contribution	61.951,20	20,00 %
Partner total eligible budget	309.756,00	100,00 %

Origin of partner contribution

Source of contribution	Legal status of contribution	Amount	% of total partner budget
ADEME	Public	61.951,20	20,00 %

Total

Sub-total public contribution	61.951,20	20,00 %
Sub-total automatic public contribution	0,00	0,00 %
Sub-total private contribution	0,00	0,00 %
Total	61.951,20	20,00 %

State Aid

State aid criteria self-check

Criterion I: Is the partner involved in economic activities through the project?

1. Will the project applicant implement activities and/or offer goods/services for which a market exists?	Yes	Studies, technical assistance and capacity building, training, organization of events
2. Are there activities/goods/services that could have been undertaken by an operator with the view to making profit (even if this is not the applicant's intention)?	Yes	Studies, technical assistance and capacity building, training

Criterion II: Does the partner receive an undue advantage in the framework of the project?

1. Does the project applicant plan to carry out the economic activities on its own i.e. not to	Yes	Part of the above mentioned activities will be carried out internally
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Criterium II: Does the partner receive an undue advantage in the framework of the project?	
select an external service provider via contract procedures for example?	
2. Will the project applicant, any other operator not included in the project as a project partner or the target audience gain any benefits from its project economic activities, not received in the normal course of business (i.e. not received in the absence of funding granted through the project)?	No Knowledge and capacity gained through the project activities will be made available to all interested stakeholder according to principles of transparency and non discrimination
Result of State aid criteria self-check:	No risk of state aid
State aid relevant activities	
GBER scheme / de minimis	



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B.1 Project Partner 9

Partner number	9
Partner role	PP
Name of the Organisation in original language	Conférence des Régions Périphériques et Maritimes d'Europe
Name of the Organisation in english	Conference of Peripheral Maritime Regions of Europe
Organisation abbreviation	CRPM
Department / unit / division	Intermediterranean Commission
Partner main address	
Country	France (FR)
NUTS 2	Bretagne (FRH0)
NUTS 3	Ille-et-Vilaine (FRH03)
Street, House number, Postal code, City	rue Saint-Martin 6 35700 Rennes
Homepage	https://cpmr-intermed.org
Address of department / unit / division (if applicable)	
Country	España (ES)
NUTS 2	Cataluña (ES51)
NUTS 3	Barcelona (ES511)
Street, House number, Postal code, City	Via Laietana 6 08003 Barcelona
Legal and financial information	
Type of partner	Interest groups including NGOs
Legal status	Public
VAT number (if applicable)	FR31530548361
Other identifier number	
Other identifier description	FR590000004
PIC (from EC Participant Register)	892326281



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Contact

Legal representative

Mrs Eleni Marianou

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Email

Elodie.nunes@crpm.org

Telephone no.

+34935545047

Motivation

Which of the organisation's thematic competences and experiences are relevant for the project?

Innovative sustainable economy is an important field of action for CPMR regions, a sector directly linked to CPMR's main policy actions (cohesion, climate, maritime or energy affairs, etc). The CPMR has a consolidated experience in the field of sustainable economy, mainly performing the following activities:

Exchange of views and experiences within its network of regions

Carry out advocacy activities based on studies, consultations and policy positions

Establishment of key alliances with external actors and initiatives such as the UfM, the WestMED, BlueMed with whom CPMR can align priorities bringing attention to the specific added value that regional authorities can bring

Participate in EU cooperation through ETC projects producing concrete results on the ground

The CPMR -through its geographical commissions- has been and is currently involved in many projects in the field of sustainable economy, as PP or AP.

Currently the CPMR through its Commission is PP of 2 ongoing Interreg MED projects dealing with Blue Growth/Blue Bio Growth (Blue Growth Community project and Blue Bio Med strategic project).

In the past, CPMR-IMC also worked on InnoBlueGrowth, MedCoast4BG initiative etc., and will be working transversally to its other geographical commissions in the PREP4BLUE project funded under the Horizon Europe Mission Ocean, Seas & Water, allowing the development and pilot innovation of all forms: technological, social, business models and governance; with an emphasis on the methodologies that will allow co-design and co- implementation of solutions with citizens and stakeholders. It was also an associate partner in the MISTRAL project.

The participation of the CPMR-IMC in the various projects has allowed it to gain expertise in innovative sustainable economy. The CPMR-IMC is one of the founding networks of the MedCoopAlliance, gathering key territorial organisations of the Mediterranean for better synergies to achieve green and digital transition.

What is the role (contribution and main activities) of your organisation in the project?

Due to its network of regional authorities, and the organisation of Mediterranean regional authorities in a Blue Economy Task Force, its collaboration with other key organisations and initiatives, and its participation in some of the governance projects of the last programming period, the CPMR through its Intermediterranean Commission will act as a centralising entity of key actors and maintain collaboration and coordination with the Thematic Community Project on Innovative sustainable economy and with other governance projects from other missions. The CPMR-IMC will act as leader of the WP Coordination, establishing necessary synergies between the TCP, the different missions, projects/programmes in order to ensure better visibility and efficiency in the capitalisation of key results and the link with advocacy and external stakeholders.



Interreg Euro-MED

Euro-MED0100017 -
Dialogue4Innovation

Version 3.0, 2023-08-07

Co-financing			
Source		Amount	Percentage
Interreg Funds		391.440,00	80,00 %
Partner contribution		97.860,00	20,00 %
Partner total eligible budget		489.300,00	100,00 %
Origin of partner contribution			
Source of contribution	Legal status of contribution	Amount	% of total partner budget
CRPM	Public	97.860,00	20,00 %
Total			
Sub-total public contribution		97.860,00	20,00 %
Sub-total automatic public contribution		0,00	0,00 %
Sub-total private contribution		0,00	0,00 %
Total		97.860,00	20,00 %
State Aid			
State aid criteria self-check			
Criterium I: Is the partner involved in economic activities through the project?			
1. Will the project applicant implement activities and/or offer goods/services for which a market exists?	Yes	Studies and policy oriented documents, capacity building, technical assistance, training materials	
2. Are there activities/goods/services that could have been undertaken by an operator with the view to making profit (even if this is not the applicant's intention)?	Yes	Studies and policy oriented documents, capacity building, technical assistance, training materials	
Criterium II: Does the partner receive an undue advantage in the framework of the project?			
1. Does the project applicant plan to carry out the economic activities on its own i.e. not to select an external service provider via contract procedures for example?	No	Most of the studies and capacity building activities will be carried out by external service providers selected through competitive, transparent, non-discriminatory and unconditional tender	
2. Will the project applicant, any other operator not included in the project as a project partner or the target audience gain any benefits from	No	The benefits gained from project activities will be made available to all interested stakeholders according to the principle of	

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Criterium II: Does the partner receive an undue advantage in the framework of the project?	
its project economic activities, not received in the normal course of business (i.e. not received in the absence of funding granted through the project)?	openess, transparency and non discrimination
Result of State aid criteria self-check:	No risk of state aid
State aid relevant activities	
GBER scheme / de minimis	



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Associated organisations

Number	Status	Name of the Organisation in original language	Name of the responsible project partner
1	Active	Associació d'Iniciatives Rurals de Catalunya (ARCA)	GENCAT
2	Active	Institut për Kërkim dhe Zhvillim Barleti	AIE
3	Active	Eurorégion Pyrénées Méditerranée GECT	GENCAT
4	Active	INGENIO [CSIC-UPV]	GENCAT
5	Active	MedCities/MedCités	GENCAT
6	Active	Ministria e Financave dhe Ekonomisë	AIE
7	Active	Këshilli i Qarkut Shkodër	AIE
8	Active	ENEA – Agenzia Nazionale per le Nuove Tecnologie, l' Energia e lo Sviluppo Economico Sostenibile	ERR
9	Active	The Malta Council for Science and Technology (MCST)	ERR
10	Active	Autoridade de Gestão do Programa Operacional Sustentabilidade e Eficiência no Uso de Recursos	ERR
11	Active	Institut Ruđer Bošković	MRDEUF
12	Active	Union Méditerranéenne des Confédérations d'Entreprises	ARC-MedWaves
13	Active	ΕΘΝΙΚΟ ΜΕΤΣΟΒΙΟ ΠΟΛΥΤΕΧΝΕΙΟ	CRPM
14	Active	United Nations Environment Programme / Mediterranean Action Plan – Barcelona Convention Secretariat	ARC-MedWaves
15	Active	Dirección General de Fondos Europeos del Ministerio de Hacienda y Función Pública	GENCAT

Associació d'Iniciatives Rurals de Catalunya (ARCA) AO1

Partner number	PP5
Name of the Organisation in original language	Associació d'Iniciatives Rurals de Catalunya (ARCA)
Name of the Organisation in english	Association of Rural Initiatives of Catalonia (ARCA)
Country	Espania (ES)
NUTS 2	Cataluña (ES51)



Associació d'Iniciatives Rurals de Catalunya (ARCA) A01

NUTS 3	Lleida (ES513)
Street, House number, Postal code, City	Ctra. Sant Llorenç de Morunys, km. 2 km 2 25280 Solsona
Legal representative	Mr Francesc Lluch Majoral
Contact person	Mrs Gemma Estany Ferrer
Email	coordinacio@arca-dr.cat
Telephone no.	+34658523028
Partner role	The Associated Organisation will play the role of "end-user/receiver/final beneficiary" within the Institutional Dialogue project of Mission 1 actively participating in the Mission's stakeholder community taking advantage of the capacity building activities that will be developed. The Associated Organisation is interested in learning about ongoing results with a view to absorb the relevant ones in its own activity. For this reason, the organization will be linked especially to WP TRANSFER. The Association of Rural Initiatives of Catalonia (ARCA) is the regional rural development network of Catalonia that supports and represents the 12 Catalan Local Action Groups (LAGs). The network was set up in 2010 with the aim of speaking out about the actions of each of the LAGs and supporting them to achieve their mission: to revitalize the rural and coastal territories by making it easier for people living there to have new projects and opportunities. ARCA structures its action in 4 main axes: Axis 1: Technical support service for GAL groups. Axis 2: The communication and dissemination of projects, good practices and methodologies. Axis 3: Representativeness and presence of the Catalan network in other estates. Axis 4: Participation in rural development and cooperation projects. The Rural and Fisheries Innovation Area.



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Instituti për Kërkim dhe Zhvillim Barleti AO2

Partner number	PP3
Name of the Organisation in original language	Instituti për Kërkim dhe Zhvillim Barleti
Name of the Organisation in english	Barleti Institute for Research and Development
Country	Shqipëria (AL)
NUTS 2	Qender (AL02)
NUTS 3	Tiranë (AL022)
Street, House number, Postal code, City	Sami Frashëri 41 1010 Tirana
Legal representative	Executive Director Florina Pazari
Contact person	Project Manager Ajda Çarçani
Email	a.carcani@bird.al
Telephone no.	+355694111172
Partner role	The Associated Organisation will play the role of "advisor" within the Institutional Dialogue project of Mission 1 providing expertise in the themes covered by the Mission. The Organisation will actively participate in the Mission's stakeholder community offering advisory, both to the Project Partnership and the wider community, to meet the IDP objectives. The Organization will participate transversally to all WPs, being linked especially to WP TRANSFER and WP COORDINATION. The focus will be on issues related to the sustainable democratic political leadership which generates sustainable political and government developments for the country and the region as well as sustainable development policies and regional cross-border and trans-regional policies. Barleti Institute for Research and Development has implemented as lead partner or project partner the following projects, focused on innovation and/or sustainable economy: 1. Reehub and Reehub Plus (Interreg IPA CBC Italy Albania Montenegro) focusing on energy performance of public buildings in order to demonstrate how to reduce the energy consumption. 2. Smart Tour (Interreg CBC Greece Albania) aiming to protect, preserve and develop the cultural heritage of the CB area, promoting sustainable tourism and boosting



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Instituti për Kërkim dhe Zhvillim Barleti AO2

economic growth. 3. Tirana Innovation HUB (IADSA program) that aims to promote and support the social inclusion and sustainable employment program for young people. 4. European Academic Network for Open Innovation OI (Program Erasmus Mundus) to distribute results of research, in a large scale in Europe and beyond, enabling the implementation of integrated models of HE curricula. 5. Innovation - youth entrepreneurship (AMSHC: Agency for support of Civil Society) to create a generation of young entrepreneurs by strengthening collaborative networking opportunities and support dedicated. 6. Albania - Driving Sustainable Developments Towards the EU Challenges; July 2010-August 2010; CEI University Network.



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Eurorégion Pyrénées Méditerranée GECT A03

Partner number	PP5
Name of the Organisation in original language	Eurorégion Pyrénées Méditerranée GECT
Name of the Organisation in english	Euroregion Pyrenees Mediterranean EGTC
Country	France (FR)
NUTS 2	Languedoc-Roussillon (FRJ1)
NUTS 3	Pyrénées-Orientales (FRJ15)
Street, House number, Postal code, City	Boulevard Saint Assiscle 35 66011 Perpignan
Legal representative	General Secretary Xavier BERNARD SANS
Contact person	Project Manager Pierre Camps
Email	pierre.camps@euroregion-epm.eu
Telephone no.	+33631889064
Partner role	The Euroregion Pyrenees Mediterranean (EPM) is a European Grouping of Territorial Cooperation (EGTC), a legal entity defined in the framework of European Regulation (EU) No 1302/2013 of the European Parliament and of the Council of 17/12 /2013 amending Regulation (EC) No 1082/2006. The EPM is one of the first European Grouping for Territorial Cooperation in Europe (2009) and has a long experience in the field of territorial cooperation as we have led several projects from Interreg SUDOE, MED and EUROPE programs. We have also experience on Erasmus +, Life, Europe creative programs, both as coordinators and partners. The EGTC Euroregion Pyrenees Mediterranean is formed by its 3 founding members: The Région Occitanie, the Government of Catalonia and the Government of the Balearic Islands. The Euroregion works with 5 thematic commissions: Culture Innovation Higher education and research Environment / climate change and energy Tourism Our commissions are responsible for implementing the multiannual action plan for our 2030 roadmap. Moreover, innovation and economical sustainability are at the core of our Euroregional RIS3 strategy for 2021/2027 and of particular interest for the Innovation Commission. This S3 has been established with the shared



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Eurorégion Pyrénées Méditerranée GECT A03

challenges of our 3 territories. The EPM will be an end-user/receiver/final beneficiary of the project within the Institutional Dialogue project of Mission 1 and will participate in the Mission's stakeholder community taking advantage of the capacity building activities that will be developed. The EPM is interested in learning about the projects' results and will seek to take stock of those to implement and improve its strategy for 2030. For this reason, the organization will be linked especially to the TRANSFER WP.



INGENIO [CSIC-UPV] A04

Partner number	PP5
Name of the Organisation in original language	INGENIO [CSIC-UPV]
Name of the Organisation in english	INGENIO [CSIC-UPV]
Country	Espanya (ES)
NUTS 2	Comunitat Valenciana (ES52)
NUTS 3	Valencia/València (ES523)
Street, House number, Postal code, City	Camino de Vera SN 46022 Valencia
Legal representative	Prof Jordi Molas Gallart
Contact person	Prof Jordi Molas Gallart
Email	jormoga@ingenio.upv.es
Telephone no.	+34963877048
Partner role	The Associated Organisation will play the role of "advisor" within the Institutional Dialogue project of Mission 1 providing expertise in the themes covered by the Mission. The Organisation will actively participate in the Mission's stakeholder community offering advisory, both to the Project Partnership and the wider community, to meet the IDP objectives. The Organization will be linked especially to WP TRANSFER and capacity building activities related to transformative innovation policies. INGENIO is joint research centre of the Spanish National Research Council (CSIC) and the Universitat Politècnica de València (UPV). Founded in November 1999, INGENIO has conducted twenty years of research on the complex relationships between science, technology, innovation and society. One of its research focus is collaboration and knowledge creation, this is efforts to co-produce knowledge that can generate beneficial societal impacts depend on sustained interactions and varying modes of cooperation, bringing together different types of actors pursuing diverse objectives. INGENIO studies the growing relevance of cooperative and inclusive practices in research and innovation, the co-creation of knowledge with a particular emphasis on collaborative relationships



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INGENIO [CSIC-UPV] A04

between academic and non-academic actors, and the importance of transdisciplinary research approaches. INGENIO is a Coordinating Partner of the Transformative Innovation Policy Consortium (TIPC), focusing on Formative Evaluation, along with the Centre for Global Challenges (UGLOBE) of Utrecht University and the Science Policy Research Unit (SPRU) of University of Sussex Business School, UK. TIPC is a group of science, technology and innovation researchers, policymakers and funding agencies working together to give substance to a new framing for Science, Technology and Innovation (STI) policy – Transformative Innovation Policy (TIP). Its activity respects the United Nations' Sustainable Development Goals.



MedCities/MedCités A05	
Partner number	PP5
Name of the Organisation in original language	MedCities/MedCités
Name of the Organisation in english	MedCities
Country	Espanya (ES)
NUTS 2	Cataluña (ES51)
NUTS 3	Barcelona (ES511)
Street, House number, Postal code, City	c/62 16-18 08040 Barcelona
Legal representative	Mr Josep Canals-Molina
Contact person	Mr Oriol Barba
Email	obarba@amb.cat
Telephone no.	+34656901469
Partner role	MedCities is a network of 67 municipalities that strengthens Mediterranean local government's capacities to plan and implement policies to ameliorate the public services, the urban environment and their resilience to climate change. It has implemented tens of projects in the Mediterranean region in the field of sustainable development linked to local authorities. MedCities is lead partner of the INTERREGMed Urban Transports Community project, and is a strategic and reliable partner in the Maritime Biodiversity Protection Community and the Incircle and Bluefasma projects of the same program. MedCities implements other European projects in the fields of sustainable mobility (MAIS Project of the Climate for Cities call), non-conventional water resources (ValeUr Gabès) and urban strategic planning (ASIMA'Tunis, of the Partnership for Cities call). MedCities is an active partner of the Center for Mediterranean Integration (CMI), member of the partnership council of the Global Water Partnership Mediterranean, member of the Mediterranean Commission for Sustainable Development (UNEP MAP), members of the UfM Regional Platform for Sustainable Urban Development and member of the Mediterranean Cooperation Alliance. MedCities has expertise in the



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MedCities/MedCités A05	
	field of capacity building and project implementation in innovative projects and those contributing to the transition to a circular economy. It has been project partner in the Incircle Project (introducing circularity in sustainable tourist destinations) and Bluefamsa (toward increasing circularity in the fishing and aquaculture sectors) both Interreg Med Programs. MedCities is also contributing to circularity in its waste management projects, Coop-Verd Project in Nabeul (TN) and currently A'SIMA TUNIS. MedCities has the capacity to mobilise, consult and engage with local, regional and European stakeholders, and has technical capacity in the field of capacity building, strategic support and transferring of knowledge.



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Ministria e Financave dhe Ekonomisë AO6

Partner number	PP3
Name of the Organisation in original language	Ministria e Financave dhe Ekonomisë
Name of the Organisation in english	Ministry of Finance and Economy
Country	Shqipëria (AL)
NUTS 2	Qender (AL02)
NUTS 3	Tiranë (AL022)
Street, House number, Postal code, City	Bulevardi Dëshmorët e Kombit - 1001 Tirana
Legal representative	General Secretary - Mr Arlind Gjokuta
Contact person	Director - Ms Anxhela Bushati
Email	anxhela.bushati@financa.gov.al
Telephone no.	+355693390340
Partner role	The Associated Organisation will play the role of "end-user/receiver/final beneficiary" within the Institutional Dialogue project of Mission 1 actively participating in the Mission's stakeholder community taking advantage of the capacity building activities that will be developed. The Associated Organisation is interested in learning about ongoing results with a view to absorb the relevant ones in its own activity. For this reason, the organization will be linked especially to WP TRANSFER. Priority of the Ministry of Finance and Economy is to improve the business environment, innovation ecosystem and investment climate, promoting integration with EU industrial value chains, in view of supporting the socio-economic recovery after the COVID-19 pandemic and increasing the competitiveness of these economies. It will build on smart specialisation to strengthen research, technological development and innovation. Relevant Strategies : - "Business and Investment Development Strategy (BIDS) 2021-2027", includes policies of Support to the private sector (enterprises/SME/entrepreneurship). - Inter-sectoral strategy "On Consumer Protection and Market Surveillance 2015-2020". - Roadmap on Free Movement of Goods, expected by 2022, includes



Ministria e Financave dhe Ekonomisë AO6

policies of Trade. - Upcoming Strategy on
 Standardisation 2021-2030, in November 2021 the
 strategy is expected to be submitted for review and
 approval to the Steering Board of the General
 Directorate of Standardisation (GDS) and then (after
 approval) it will be sent it for opinion to the Ministry
 of Finance and Economy within December 2021. -
 National Strategy on Science, Technology and
 Innovation 2017-2022, and the Innovation Action
 Plan of the Policy Framework for Innovation (2017-
 2022) includes policies of digital agenda
 (digitalisation and innovation), Research, innovation
 and smart specialisation.



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Këshilli i Qarkut Shkodër A07

Partner number	PP3
Name of the Organisation in original language	Këshilli i Qarkut Shkodër
Name of the Organisation in english	Regional Council Of Shkoder
Country	Shqipëria (AL)
NUTS 2	Veri (AL01)
NUTS 3	Shkodër (AL015)
Street, House number, Postal code, City	28 Nëntori 1 4001 SHKODER
Legal representative	Pres Regional Council HILMI LAKTI
Contact person	Director Int.al Affairs Andrea Jakova
Email	andrejakova@yahoo.it
Telephone no.	+355684044681
Partner role	The Associated Organisation will play the role of "end-user/receiver/final beneficiary" within the Institutional Dialogue project of Mission 1 actively participating in the Mission's stakeholder community taking advantage of the capacity building activities that will be developed. The Associated Organisation is interested in learning about ongoing results with a view to absorb the relevant ones in its own activity. For this reason, the organization will be linked especially to WP TRANSFER. Region of Shkoder being a cross-border region with ancient traditions of economic exchanges and cooperation not only with the regions of other countries. Currently the focus of several European programs is engaged in an intensive process of harmonization with the EU instruments and the results of this effort are concretized on projects application's programs such as; Ipa Adriatic,cbc, Interreg Med, Intereg Adrion; and specifically in Medland 2020 our Region was the associated Partner with lead partner Cataluña Region. Also there has been the involvement of the Regional Council of Shkoder in the implementation of the projects: SEENet, MedLand, Ruract and other various collaborations with UNDP etc. With this initiative, the Region of Shkoder will be concretely



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Këshilli i Qarkut Shkodër A07

interested in following the capacity building activities that will be developed. The region is interested in learning about project results and it is committed in acting as takers for the transferring phase.



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ENEA – Agenzia Nazionale per le Nuove Tecnologie, l'Energia e lo Sviluppo Economico Sostenibile AO8

Partner number	LP1
Name of the Organisation in original language	ENEA – Agenzia Nazionale per le Nuove Tecnologie, l'Energia e lo Sviluppo Economico Sostenibile
Name of the Organisation in english	ENEA Italian national agency for new technologies energy and sustainable economic development
Country	Italia (IT)
NUTS 2	Lazio (IT14)
NUTS 3	Roma (IT143)
Street, House number, Postal code, City	Lungotevere Thaon di Revel 76 00187 Rome
Legal representative	Dr Roberto Morabito
Contact person	Dr Cristian Chiavetta
Email	cristian.chiavetta@enea.it
Telephone no.	+390516098726
Partner role	The Associated Organisation will play the role of "advisor" within the Institutional Dialogue project of Mission 1 providing expertise in the themes covered by the Mission. The Organisation will actively participate in the Mission's stakeholder community offering advisory, both to the Project Partnership and the wider community, to meet the IDP objectives. The Organization will support transversally to all WPs, being linked especially to WP TRANSFER and WP COORDINATION. The Department for Sustainability of ENEA is a leading organization both at national and EU level in the field of the transition to a sustainable and circular economy, thanks to the participation to and the leadership of hundreds of projects on these topics in the last 10 years. Moreover, ENEA has developed and is co-leading the Italian Circular Economy Stakeholder Platform (ICESP) the Italian mirror of the EU platform (ECESP). ICESP is hosting more than 280 organizations from the quadruple helix and promotes the implementation of circular economy practices in many sectors through the activities of several working groups focusing on different issues



ENEA – Agenzia Nazionale per le Nuove Tecnologie, l'Energia e lo Sviluppo Economico
Sostenibile AO8

(technologies, legislation, economic incentives,
etc..) at different levels (sectorial level, value chain
level, territorial level).



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The Malta Council for Science and Technology (MCST) A09	
Partner number	LP1
Name of the Organisation in original language	The Malta Council for Science and Technology (MCST)
Name of the Organisation in english	The Malta Council for Science and Technology (MCST)
Country	Malta (MT)
NUTS 2	Malta (MT00)
NUTS 3	Gozo and Comino/Għawdex u Kemmuna (MT002)
Street, House number, Postal code, City	Dawret Fra Giovanni Bichi - KKR 1320 Kalkara
Legal representative	Dr Jeffrey Pullicino Orlando
Contact person	Ms Glorianne Camilleri
Email	glorianne.b.camilleri@gov.mt
Telephone no.	+35623602210
Partner role	The Associated Organisation will play the role of "end-user/receiver/final beneficiary" within the Institutional Dialogue project of Mission 1 actively participating in the Mission's stakeholder community taking advantage of the capacity building activities that will be developed. The Associated Organisation is interested in learning about ongoing results with a view to absorb the relevant ones in its own activity. For this reason, the organization will be linked especially to WP TRANSFER. The Malta Council for Science and Technology is the national authority responsible for drafting the National RIS3 Strategy and is also responsible for overseeing its implementation. As a result, MCST has extensive experience on the R&D&I priorities and requirements of Malta, thus may bring forward first-hand experience on work being carried out at a national level, especially with respect to the identified Smart Specialisation Areas (Health & Wellbeing; Sustainable Use of Resources for Climate Change Mitigation and Adaptation; Smart Manufacturing; Marine and Maritime Technologies; Aviation and Aerospace; and Digital Technologies). In addition, since September 2020, MCST has



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The Malta Council for Science and Technology (MCST) A09

participated in the strategic funded project BLUE BIO MED (Mediterranean Innovation Alliance for sustainable blue economy); an Interreg MED project on Governance (PANORAMED) focusing on the sustainable blue bioeconomy.



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Autoridade de Gestão do Programa Operacional Sustentabilidade e Eficiência no Uso de Recursos A010

Partner number	LP1
Name of the Organisation in original language	Autoridade de Gestão do Programa Operacional Sustentabilidade e Eficiência no Uso de Recursos
Name of the Organisation in english	MA of the Operational Program for Sustainability and Efficiency in the Use of Resources (PO SEUR)
Country	Portugal (PT)
NUTS 2	Área Metropolitana de Lisboa (PT17)
NUTS 3	Área Metropolitana de Lisboa (PT170)
Street, House number, Postal code, City	Rua Rodrigo da Fonseca 57 1250-190 Lisboa
Legal representative	President of Board Helena Azevedo
Contact person	Head of Department Elisabete Quintas da Silva
Email	Elisabete.quintas@poseur.portugal2020.pt
Telephone no.	+351910450200
Partner role	The Associated Organisation will play the role of "end-user/receiver/final beneficiary" within the Institutional Dialogue project of Mission 1 actively participating in the Mission's stakeholder community taking advantage of the capacity building activities that will be developed. The AO is interested in learning about ongoing results with a view to absorb the relevant ones in its own activity. For this reason, the organization will be linked especially to WP TRANSFER. The PO SEUR - Operational Program for Sustainability and Efficiency in the Use of Resources aims to contribute especially to the priority of sustainable growth, responding to the challenges of transition to a low carbon economy, based on a more efficient use of resources and the promotion of greater resilience in the face of risks climate change and disasters. One of PO SEUR's priorities is to support the transition to a low-carbon economy in all sectors. In the energy area, the program aims to respond to 4 fundamental objectives: •Decarbonization of energy consumption and production, including its decentralization through



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Autoridade de Gestão do Programa Operacional Sustentabilidade e Eficiência no Uso de Recursos A010

intelligent distribution systems. •Increase in renewable energies and energy efficiency
•Reduction of carbon intensity in public and private buildings, through the requalification and renovation of buildings, continuing to promote energy efficiency in public administration. • Increase in public transport, electric mobility, active (non-motorized) mobility and sharing services. AG POSEUR has in-depth knowledge of the most "advanced" and innovative areas in terms of sustainable development, circularity and green growth, having been a pioneer in supporting projects in Portugal, as: field of hydrogen, first electrically powered MetroBus system, pilot project for energy storage with batteries, installation of submarine cable within the scope of the (Very) High Voltage connection project of Offshore Power Stations to the electricity grid for the reception of marine renewable energy.



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Institut Ruđer Bošković A011	
Partner number	PP2
Name of the Organisation in original language	Institut Ruđer Bošković
Name of the Organisation in english	Ruder Boskovic Institute
Country	Hrvatska (HR)
NUTS 2	Grad Zagreb (HR05)
NUTS 3	Grad Zagreb (HR050)
Street, House number, Postal code, City	Bijenička cesta 54 10000 Zagreb
Legal representative	Director David Matthew Smith
Contact person	Senior Research Fellow Sandi Orlić
Email	Sandi.Orlic@irb.hr
Telephone no.	+38598778806
Partner role	The AO will play the role of "advisor" providing expertise in the themes covered by the Mission. It will actively participate in the Mission's stakeholder community offering advisory, both to the Project Partnership and the wider community, to meet the IDP objectives, participating transversally to all WPs, being linked especially to WP TRANSFER and WP COORDINATION. The Ruđer Bošković Institute is regarded as Croatia's leading scientific institute in the fields of natural sciences, biomedicine, marine and environmental research due to its size, scientific productivity, international reputation in research, quality of its scientific staff and research facilities. Today, the RBI consists of 11 divisions, 4 centres administrative and technical services. It employs more than 900 people, 75 % scientists and researchers (440 PhDs working - 60 % women and 200 PhD students. A multidisciplinary research staff of 700 scientists and researchers, housed in 60 laboratories, conducts research in theoretical and experimental physics, physics and materials chemistry, electronics, physical chemistry, organic chemistry and biochemistry, molecular biology and medicine, marine and environmental sciences, information and computer sciences, laser and nuclear research and development. RBI's capital



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Institut Ruđer Bošković AO11

equipment is worth more than 20 million€ and accounts for 50 % of all scientific equipment in Croatia. Within the Interreg MED programme 2014-2020 we are involved in the project „Mediterranean Innovation Alliance for sustainable blue economy” – BLUEBIOMED, under the Priority Axis 4: Enhancing Mediterranean Governance and in the specific objective 4.1: to support the process of strengthening and developing multilateral coordination frameworks in the Mediterranean for joint responses to common challenges. 10 partners from 8 countries of the MED region, 6 WPs. The RBI is also involved as associated partner in the project „Building the blue biotechnology community in Mediterranean” (B-Blue).



Union Méditerranéenne des Confédérations d'Entreprises A012

Partner number	PP4
Name of the Organisation in original language	Union Méditerranéenne des Confédérations d'Entreprises
Name of the Organisation in english	Union of Mediterranean Confederations of Enterprises
Country	Tunisia (TN)
NUTS 2	Tunis (TN0N)
NUTS 3	Tunis (TN0N0)
Street, House number, Postal code, City	Rue des Emeraudess, Résidence Zarrad 2 Les Berges du Lac 2 1053 Tunis
Legal representative	Ms Jihen Boutiba Mrad
Contact person	Mr Mahdi Khomsi
Email	funds@businessmed-umce.org
Telephone no.	+21698747160
Partner role	The Union of Mediterranean Confederations of Enterprises will play the role of "observer" within the project, endorsing its objectives and approach and being interested in gaining firsthand knowledge of the activities that will be developed. It will support the Project's Partnership to meet the expected results through its own institutional capacity and disseminating activities through its networks and channels. BUSINESSMED is a regional organization that gathers 24 Confederations of Employers Organizations from 18 Countries of the Euro-Mediterranean region. Created in 2002, it has become the main representative of the private sector in the Euromed region and a privileged platform for multilateral cooperation for the benefit of the employers' confederations and more than 1' 200'000 public and private affiliated companies. As one of the main BSOs dedicated to multilateral cooperation in the Mediterranean, BUSINESSMED's mission is to enhance exchanges and strengthen the Mediterranean business ecosystem by reinforcing regional cooperation, social dialogue, and policymaking. BUSINESSMED is partner of



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Union Méditerranéenne des Confédérations d'Entreprises A012

several projects and initiatives in the Mission area, such as: INVESTMED (ENI CBC) to create a better environment for creativity and innovation in the MENA region SOLID project funded by the EC, to promote a dynamic, inclusive and strengthened institutionalized social dialogue while consulting with civil society at large. thematic commission with the theme: technology, innovation, education and R&D to foster entrepreneurship and to promote the role of technology and innovation as key factors of sustainable development assessment of the skills and tools necessary for efficient and sustainable initiatives and elaboration of needed trainings, through a partnership with the university of LUMSA, . MED4WASTE (ENI CBC) to foster the capitalization of innovative, integrated and effective social practices in waste prevention, circular economy and the organic component.



ΕΘΝΙΚΟ ΜΕΤΣΟΒΙΟ ΠΟΛΥΤΕΧΝΕΙΟ Α013	
Partner number	PP9
Name of the Organisation in original language	ΕΘΝΙΚΟ ΜΕΤΣΟΒΙΟ ΠΟΛΥΤΕΧΝΕΙΟ
Name of the Organisation in english	ETHNICON METSOVION POLYTECHNION NATIONAL TECHNICAL UNIVERSITY OF ATHENS (NTUA)
Country	Ελλάδα (EL)
NUTS 2	Attiki (EL30)
NUTS 3	Kentrikos Tomeas Athinon (EL303)
Street, House number, Postal code, City	HEROON POLYTECHNIOU 9 ZOGRAPHOU CAMPUS 9 15780 Athens
Legal representative	Vice Rector Research Ioannis Chatzigeorgiou
Contact person	Professor Ioannis Chatzigeorgiou
Email	chatzi@naval.ntua.gr
Telephone no.	+302107721826
Partner role	The National Technical University of Athens (NTUA) never loses sight of the latest human and technological needs and dimensions, promoting advanced research and innovation. NTUA has the capacity to create links among science and education, society and industry through decision making processes. It develops innovative technologies that contribute to the sustainable development of various sectors (clean energy, transport, industry, new materials, water management, circular economy practices, data management, digitalization, etc.). NTUA has a strong track record in European projects and has been involved in over 384 successful FP7/Horizon 2020 projects, including 13 Marie Skłodowska-Curie Innovative Training Networks (MSCA ITNs), 6 European Research Council (ERC) frontier grants (Starting, Consolidator, Advanced and Proof of Concept), 8 Marie Skłodowska-Curie Individual Fellowships (MSCA IFs), several Interreg projects (including the Interreg MED Blue Growth Community, from 2016 until 2022) and numerous collaborative Societal Challenge consortia. It is worth mentioning



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ΕΘΝΙΚΟ ΜΕΤΣΟΒΙΟ ΠΟΛΥΤΕΧΝΕΙΟ AO13

about the Technology Transfer Office established in NTUA that aims to connect research and innovation with the market, contributing to sustainable economy. In this context, NTUA participates in the Science Agora, a technology transfer hub aiming to the transferring innovative research results and specialized know-how to the market. NTUA will play the role of "advisor" within the Institutional Dialogue project of Mission 1 providing expertise and consultancy on how to design mechanisms to strengthen innovation in order to confront the challenges in the Mediterranean (themes covered by the Mission). It will actively participate in the Mission's stakeholder community offering advisory, both to the Project Partnership and the wider community, to meet the IDP objectives. It will also participate transversally to all WPs, being linked especially to WP TRANSFER and WP COORDINATION.



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United Nations Environment Programme / Mediterranean Action Plan – Barcelona
Convention Secretariat A014

Partner number	PP4
Name of the Organisation in original language	United Nations Environment Programme / Mediterranean Action Plan – Barcelona Convention Secretariat
Name of the Organisation in english	United Nations Environment Programme / Mediterranean Action Plan – Barcelona Convention Secretariat
Country	Elláda (EL)
NUTS 2	Attiki (EL30)
NUTS 3	Kentrikos Tomeas Athinon (EL303)
Street, House number, Postal code, City	Vassileos Konstantinou Avenue 48 11635 Athens
Legal representative	Ms Tatjana Hema
Contact person	Mr Ilias MAVROEIDIS
Email	ilias.mavroeidis@un.org
Telephone no.	+302107273132
Partner role	The Mediterranean Action Plan of the United Nations Environment Programme (UNEP/MAP) is a regional cooperation platform established in 1975 as the first regional action plan under the UNEP Regional Seas Programme. UNEP/MAP was instrumental in the negotiation and adoption of the Convention for the Protection of the Marine Environment and Coastal Region of the Mediterranean (Barcelona Convention) and its Protocols by the Contracting Parties: 21 Mediterranean countries and the European Union. The UNEP/MAP – Barcelona Convention system is the comprehensive institutional, legal and implementation framework that the Contracting Parties have adopted for concerted action to fulfil the vision of a healthy Mediterranean Sea and Coast that underpin sustainable development in the region. The UNEP/MAP Coordinating Unit promotes and facilitates the implementation of the Barcelona Convention, its Protocols and Strategies, and of the Decisions and Recommendations of the Contracting



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United Nations Environment Programme / Mediterranean Action Plan – Barcelona
Convention Secretariat AO14

Parties. It ensures the functioning of the MAP system and facilitates the work of the Contracting Parties to meet their commitments under the Barcelona Convention and its Protocols. The UNEP /MAP Coordinating Unit works together with 7 MAP Components, including 6 Regional Activity Centres, to deliver strategies, action plans and programmes, enabling Contracting Parties to mainstream pollution prevention strategies, biological diversity protection, integrated coastal zone management, sustainable consumption and production, and climate change adaptation, among other domains. Given its role and position in the Mediterranean governance ecosystem the UNEP/MAP Coordinating Unit will play both the role of advisor to the Project – i.e. participating in its Institutional Sounding Board – and of end user/beneficiary of the outcomes of the IDP and potentially the other thematic projects in the Mission.



Dirección General de Fondos Europeos del Ministerio de Hacienda y Función Pública A015

Partner number	PP5
Name of the Organisation in original language	Dirección General de Fondos Europeos del Ministerio de Hacienda y Función Pública
Name of the Organisation in english	General Directorate for European Funds of the Ministry of Finance and Civil Service
Country	España (ES)
NUTS 2	Comunidad de Madrid (ES30)
NUTS 3	Madrid (ES300)
Street, House number, Postal code, City	Paseo de la Castellana 162 28071 Madrid
Legal representative	General Director EU Funds Esperanza Samblás Quintana
Contact person	Deputy Gen Director ETC Carmen Hernandez Martin
Email	sgcte@sepg.hacienda.gob.es
Telephone no.	+34915835268
Partner role	The Associated Organisation will play the role of "observer" within the Institutional Dialogue project of Mission 1, endorsing its objectives and approach and being interested in gaining firsthand knowledge of the activities that will be developed. The Organisation will support the Project's Partnership to meet the expected results through its own institutional capacity and disseminating activities through its networks and channels. For this reason, the organization will be linked especially to WP TRANSFER and WP COORDINATION. The General Secretary for European Funds of the Spanish Ministry of Finance and Civil Service has been the lead partner of the PANORAMED project. PANORAMED has been the Interreg MED 2014-2020 governance platform supporting the process of strengthening and developing multilateral cooperation frameworks in the Mediterranean region for joint responses to common challenges and opportunities. The knowledge and experience of the Ministry as lead partner of Panoramed and its connection with all Spanish regions will be a great added value for the project.



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C - Project description

C.1 Project overall objective

Below, you can see the Programme priority specific objective your project will contribute to (chosen in section A.1.).

3.1: Other actions to support a better cooperation governance

Project overall objective

Now think about your main objective – what do you aim to achieve by the end of your project? Remember your project needs to contribute to the programme's objective.

Your objective should:

- be realistic and achievable by the end of the project, or shortly after;
- specify who needs project results and in which territory;
- be measurable – indicate the change you are aiming for.

Contributing to a stronger and more sustainable economy in the Mediterranean by 1) amplifying innovation projects' outcomes; 2) increasing institutional capacity for transformative innovation policies and transnational cooperation; and 3) aligning the efforts of multiple stakeholders to address Mediterranean sustainability challenges with systemic approaches (better multilevel governance)



C.2 Project relevance and context

C.2.1 What are the common territorial challenge(s) that will be tackled by the project?

Please describe why your project is needed in the programme area and the relevance of your project for the programme area, in terms of common challenges and opportunities addressed.

The project tackles the challenge of fostering better governance, including both territorial and policy governance dimensions as proposed by the Panormed stocktaking paper. During the 2021-2027 programming cycle, taking advantage of some novelties in the Cohesion policy regulations and operational tools, steps forward should be made to address those challenges highlighted there at the end of 2014-20 programming period, namely:

- Raising the overall impact of the Euro-Med Programme, to be higher than the simple sum of individual projects. While this is mainly the objective of the TCP, the IDP will work to stimulate the emergence of projects more oriented to deliver policy relevant results, with an eye both on territorial (regional/national) policies and on transnational ones;
- Promoting synergies among territorial cooperation actions funded by a number of cross-border and transnational Programmes (partially) overlapping in the same Mediterranean area. Despite an initial proposal by the EC to simplify the ETC architecture, the level of fragmentation of Interreg in the Mediterranean remains high and governing bodies are expected to ensure synergies and coordination. The IDP will support the Euro-Med Authorities to play a proactive role in this direction, reinforcing their leading role. At the same time the challenge of coordination will be addressed also bottom-up, promoting synergies among stakeholders and different Programmes projects;
- Creating an integrated policy value chain encompassing territorial cooperation in the structural policies for jobs and growth, either supported by EU funds for cohesion and resilience or by domestic funds. Attempts to promote the mainstreaming of interregional cooperation dimension in EU cohesion programmes are foreseen by the 2021-27 regulation, including a new I3 instruments, but their impact is still non appreciable. The overarching Agenda 2030 and European Green Deal stimulate integrated policy making to tackle grand challenges all geographical scales and levels of government, but the practices of doing so are still lacking or scattered;
- Territorial governance is particularly challenging in the Mediterranean region, whose identification as functional area is still controversial. Multiple governance frameworks are in place, as a result of different policy (and political) inputs. Existing institutional arrangements have either a focus broader than the sea basin coastal countries (the Union for Mediterranean includes 42 countries and focuses on the non-EU countries), or narrower (WestMed sea basin strategy only cover part of the basin, as well as the EUSAIR more focused on the Western Balkans). These arrangements are often promoted or supported by European Institutions but framed in different policy siloes under the responsibilities of different DGs. Despite common identarian elements rooted in history, the Mediterranean region remain a border region, where cohesion and neighbour policies are crucial. Besides institutional settlements mainly gathering nation state levels, multiple formal and informal networks of cooperation have developed involving regions, local authorities, universities, business, civil society, often gathering peers, but more and more quadruple helix oriented. Aside cooperation, different interests, competition, divisions still hamper economic, social and territorial cohesion of the region. In this wide and complex context, the IDP focuses specifically on the challenge to bridge institutionalised frameworks with quadruple helix stakeholders, enhancing the role of bottom-up cooperation approaches to better governance.

The challenges of better governance described in general terms are applying to the Mission Innovative sustainable economy too. Issues related to R&I capacity are recalled in all Mediterranean strategies (stressing the possibility to unlock the potential overcoming fragmentation to reach critical mass through cooperation) as well as the need to accelerate the transition towards sustainability. On the other side, the new paradigm of transformative innovation policy brings new concepts, principles,



methodological approaches, tools that can be inspirational for better governance in the Mediterranean. In this sense the two reference for the IDP – the governance dimension and the thematic dimension of Mission 1 – will be addressed as mutually reinforcing to be useful also for other Missions' IDP and TCPs.

The thematic Innovative sustainable economy Mission evokes the need to engage in wide transformation requiring systemic and comprehensive approaches. An effective governance is necessary to meet the thematic Mission objectives but, at the same time, thematic solutions in this Mission area can be useful to improve the overall governance dynamics, demonstrating the value added of cooperation rather than competition in the Mediterranean region.

C.2.2 How does the project tackle identified common challenges and/or opportunities and what is new about the approach the project takes?

Please describe new solutions that will be developed during the project and/or existing solutions that will be adopted and implemented during the project lifetime. Describe also in what way the approach goes beyond existing practice in the sector/programme area/participating countries.

The Dialogue4Innovation Project tackles the four dimensions of the challenge of better governance in the Mediterranean highlighted in C.2.1 building on Interreg MED 2014-20 Axis 4 experience (Panoramed and strategic projects) in the light of the 2021-27 result amplification strategy. The project unfolds with a limited number of integrated activities whose specific task will evolve during the project (and the Programme) life cycle.

The first work package – that will be closely coordinated with TPC - includes activities primarily addressed at thematic project partners to support TPs being more aligned with (possibly more relevant to) Mediterranean policy priorities and more open to external knowledge and actors outside the Programme scope.

The second work package addresses the challenge of better policy governance proposing an innovative approach to integrated transformative innovation policy making that creates favourable conditions for the absorption of relevant knowledge and results developed by Interreg projects in the Mission area. The IPD mainstreaming strategy assumes that i) the results should be relevant and timely for policy makers (understood *latu sensu* as all stakeholders involved in the process of developing and implementing policies), ii) policy makers should have the capacity to demand and absorb innovative solutions in their activities and processes, iii) both project partners and policy makers should share the same Mission objectives having a common understanding of desired targets – the Agenda 2030 is the overall reference but not enough – and approaches with highest potential to meet them. The Euro-Med academy will be crucial in this direction. Specifically, the project takes transformative innovation paradigm as the way forward to a more innovative sustainable economy in the Mediterranean, recognising that the capacity to orient innovation to tackle complex sustainable development challenges, at different territorial scales, is still lacking in many public administrations and quadruple helix stakeholders that should be involved in policy making, end investing in capacity building to narrow this gap.

The third work package focuses on creating condition to ensure effective knowledge circulation and coordination across the Mediterranean innovation ecosystem offering a platform for community building to the quadruple helix stakeholders. The Mission Hub, developed and animated jointly with TCP, will aim at streamlining and connecting existing networks bridging more institutionalised frameworks with actors on the ground, to make the Mediterranean governance system more open and inclusive, and consequently more effective. The IDP will drive the community towards common action - steered by the Institutional Sounding Board - to address common challenges and make the Mediterranean instances more coherent and more visible and relevant at the European level. This work package specifically addresses the territorial governance dimension, particularly complex and fragmented in the Mediterranean region, whose improvement is an important enabling factor to



deliver better policy (multilevel) governance.

The three work packages, and the activities therein, are closely connected and mutually reinforcing. For example, stakeholder community building eases the transfer and mainstreaming offering a meeting place for givers and takers, capacity building ease the development of shared understanding that is a pre-requisite to advocate coherent messages, the policy labs develops approaches and solutions that feed policy papers, etc..

More in general, the capacity of the project to mobilise and impact key targeted stakeholders depends on the quality of all project activities and the related convincing narrative. Two external factors, within the Programme scope, will be crucial in this respect: the overall success of the Programme governance approach and the quality of the thematic project that will be candidate and selected. Therefore, the Project will proactively participate in the coordination mechanism for the implementation of the RAS.

The project takes on board a number of practices or recommendations coming from the 2014-20 Axis 4 experiences going beyond them, starting from a more integrated development of activities to reach the project general objective. Three examples are mentioned among the many:

- Liaising and advocacy activities are planned jointly and enhance the role of transnational working group of experts (already experimented in Panoramad) coupled with wider transversal advisory board;
- The recommendation to develop more demand-driven mainstreaming strategies is taken on board proposing a new approach (WP2) that at the same time place mainstreaming in the broader effort to improve policy making;
- The collaboration with Mediterranean key transnational actors is formalised in the Institutional Sounding Board as experimented in Bluebiomed SP with positive results

C.2.3 Why is transnational cooperation needed to achieve the project's objectives and result?

Please explain why the project objectives cannot be efficiently reached acting only on a national/regional /local level. and/or describe what benefits the project partners/target groups/ project area/programme area gain in taking a transnational approach.

There is broad, consensus about the existence of common territorial challenges in the Mediterranean regions, but often vaguely defined and with unclear definition of the functional territorial scale. At least a distinction between shared challenges – the same challenge is shared by the whole region and cannot be solved only locally, i.e. the sea pollution – and common challenges – the challenge exists in different areas of the region but can be addressed locally and sometimes competing with other areas, i.e. youth unemployment, low innovation capacity, etc. – is useful. Cooperation is necessary in the former case and often is settled in binding agreements (i.e. the Barcelona Convention and Protocols), while in the latter case cooperation is optional and the added value to be demonstrated with adequate evidence.

Most of the challenges related to the Mission Innovative sustainable economy are indeed common and cooperation among quadruple helix stakeholders across the national borders can be effective, if included in a coherent and integrated approach working across different territorial scales.

The project will contribute to bring additional evidence of the value added of transnational cooperation in the Mission area, enhancing the outcomes of the TPs. Indeed, cooperation and better governance have proven effective in many cases both to better tackle the specific challenge addressed and to make Mediterranean instances more visible and relevant in European and international agendas. The Bluemed Initiative is an example in this respect, born as a bottom-up initiative of countries, later endorsed by existing transnational organisations (the UfM) and integrated by the EC in its planning (with dedicated call in Horizon 2020). The Bluemed Pilot Action on A Healthy Plastic-Free Mediterranean Sea played a role in the selection of the theme for the new Mediterranean Lighthouse under the Horizon Europe Mission 'Restore our Ocean and Waters by 2030'. In this sense



there is a reciprocal benefit of combining more institutionalised coordination arrangements with "field" cooperation, as supported by Interreg (e.g. several Interreg MED projects enriched the outcome of the Bluemed pilot action, starting from Plastic busters MPAs).

The institutional dialogue project, given the nature and expected results, is intrinsically linked to transnational cooperation and cannot be implemented without such cooperation, while at the same time, in the end, it is aimed at improving the conditions for transnational cooperation.

As for the whole Programme, cooperation between organisations across borders is essential to implement the project and achieve its main objective. As said, cooperation is crucial to provide a common response to current challenges identified by the Programme for the specific objectives under the Mission area. Beyond individual projects, multilevel and multi-stakeholder inclusive cooperation across border is beneficial to amplify the impact in the whole programme area and beyond (the target is the Mediterranean region including Eastern and Southern Mediterranean countries) ensuring the optimisation of resources and the harmonisation of policies.

The project will advocate the benefits that Mediterranean stakeholders in the region can gain taking a transnational approach. In general terms, these benefits can be related to

- Sharing risks associated to experimentation of innovative approaches and solutions
- Joining resources to reach critical mass for more efficient investment, reducing the costs of duplication and overlapping
- Exploiting complementary comparative advantages of different territorial systems across the region
- Circulation of knowledge
- Government and management of common goods (i.e. Mediterranean Sea ecosystems)
- Adherence to the socioeconomic dynamics in the area more and more connected and interdependent (mobility flows, internalisation of value chains)
- Vertical and horizontal coherence of action, reducing negative externalities of individual action and seizing co-benefits
- Increased political/institutional power and relevance in the European and international context
- Reinforcing the intangible values of common identity.

The project will promote further reflection and refinement of these mechanism collecting evidence of their concrete benefits, involving other governance projects within the Euro-Med coordination process and the wider Interreg community (other Interreg Programmes, Interact, etc.).

C.2.4 Who will benefit from your project outputs?

In the first column of each row, please select one of the pre-defined target groups from the drop-down list. In the second column explain in more detail exactly who will benefit from your project. For example, if you choose the category education, you need to explain which specific schools or groups of schools and in which territory.

Target Group

Specification



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Target Group	Specification
Local public authority	Local public authorities across the Mediterranean region will benefit from the Transformative innovation policy labs (A.2.2 & A.2.5) – at least two TIPLs will be owned/hosted by local authorities but Local authorities will also benefit from participating in the activities of the regional and national TIPL -, from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6), from taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and the possibility to join challenge-driven alliances (A. 3.4). Representatives of local authorities and their networks will be part of the project advisory board (A.3.2), having the possibility to contribute to project liaising and advocacy activities. Networks of local authorities directly participate in the project, either as partners (AIE) or associate partners (MedCities, Euroregion Pyrenees Mediterranean) and will act as bridge organisations to involve a larger number of authorities from both shores of the Mediterranean
Regional public authority	Regional public authorities are key target group of the project, largely represented in the partnership both directly and through their Mediterranean networks (ERR, GenCat, CRPM, AIE). Regional public authorities will benefit from the Transformative innovation policy labs (A.2.2 & A.2.5) – at least two TIPLs will be owned/hosted by regional authorities -, from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6), from taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and the possibility to join challenge-driven alliances (A. 3.4). Representatives of regional authorities and their networks will be part of the project advisory board (A.3.2), having the possibility to contribute to project liaising and advocacy activities. Regional authorities, namely the departments responsible for RIS3 and innovation and sustainability policies, will benefit from the availability of the monitoring platform of Mediterranean collaborative networks (A.1.2) and from the challenge-based mapping review of policy priorities in the Mediterranean (A.1.1). More in general, regional authorities are one of the three main target groups of project transfer/mainstreaming and advocacy activities, in order to absorb and uptake project recommendation the relevant results of thematic projects under the Mission scope. Managing Authorities of EU cohesion policies (including Interreg) are a specific target on this purpose



Target Group	Specification
National public authority	National public authorities are key target group of the project, represented in the partnership either as partner (MRDEUF, DEI) and associate partner (AL, ES, IT, MT, PT). National public authorities will benefit from the Transformative innovation policy labs (A.2.2 & A.2.5) –two or more TIPLs– will be owned/hosted by national authorities –, from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6), from taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and the possibility to join challenge-driven alliances (A. 3.4). Representatives of national authorities and their networks will be part of the project advisory board (A.3.2), having the possibility to contribute to project liaising and advocacy activities. National authorities responsible for RIS3 and innovation and sustainability policies, will benefit from the availability of the monitoring platform of Mediterranean collaborative networks (A.1.2). More in general, national authorities are one of the three main target groups of project transfer/mainstreaming and advocacy activities, in order to absorb and uptake project recommendation the relevant results of thematic projects under the Mission scope. Specifically the target includes Ministries with competences in the Mission fields (R&I, ecological transition, circular economy) and Ministries involved in Mediterranean governance frameworks such as Ufm, EUSAIR, WestMed (foreign affair, European policies, etc.) and sitting in the governing bodies of EU Cohesion policy Programmes, including Interreg
Sectoral agency	Sectoral agency, both at national or regional levels will benefit from the Transformative innovation policy labs (A.2.2 & A.2.5), from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6), from taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and the possibility to join challenge-driven alliances (A. 3.4). Sectoral agencies will be targeted as well as intermediary with national and regional public authorities, for their more operational role and direct involvement in the innovation ecosystem. Representatives of sectoral agencies their networks (i.e. the association of regional development agencies, of innovation agencies, of living labs, etc.) may join the project advisory board (A.3.2), having the possibility to contribute to project liaising and advocacy activities. Finally, sectoral agencies are directly represented in the partnership, both as full partners (ADEME) and as associate partners (MCST)



Target Group	Specification
Interest groups including NGOs	Interest groups and NGOs play a key role in the transformative innovation policy approach followed by the project, both to enhance the role of civil society and citizens in pushing and participating in sustainability transition and to influence public authorities' behaviour and policies. Despite the diffused reference to quadruple helix innovation ecosystem, the role of interest groups and NGOs is still underestimated in innovation, while there is a wider recognition in other fields (like environmental or social problems). Partners in the consortium have consolidated networks of cooperation with interest groups and NGOs that will be mobilised to promote their involvement in project activities. They will benefit from participating in the Transformative innovation policy labs (A.2.2 & A.2.5), from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6), from taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and from the possibility to join challenge-driven alliances (A. 3.4). Interest groups and NGOs can be key allies for project liaising and advocacy activities joining forces to convey and spread shared messages. IGs and NGOs working in both shores of the Mediterranean basin on in the Southern shore will be specifically addressed (Businessmed has been involved already as associate organisation, other contacts are in place even if not formalised in the AF, with WWF Mediterranean, IUCN, etc.)
Higher education and research organisations	Higher education and research institutions will benefit from participating in the Transformative innovation policy labs (A.2.2 & A.2.5), from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6), from taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and from the possibility to join challenge-driven alliances (A. 3.4). Being key actors in the innovation process a good representation of this target group is expected in the thematic projects and will be reflected in the MISE hub. Representatives of universities and research organisations will be involved in project's activities to bring scientific and technical knowledge, namely in the A.3.6 task forces for the drafting of common key policy papers. Partners are used to work and collaborate with universities and research organisation both domestically and in transnational initiatives. Universities and research organisations are involved in the project as associate partners, mainly with the role of advisor, but a larger number will be involved during the activities
Education/training center and school	Non university tertiary education institutions (i.e. technical schools, universities of applied sciences), training centres and higher secondary schools are part of the innovation ecosystem and will be targeted as a mean to reach and involve younger generations. Even if this is not the main project target group, education/training organisations are expected to be involved in the Transformative innovation policy labs (A.2.2 & A.2.5), in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and in the challenge-driven alliances (A. 3.4). Both teachers/managers and students will benefit from the part of the capacity building activities, especially training through the Euro-Med Academy (A.2.4 & A.2.6)



Target Group	Specification
Enterprise, except SME	Enterprises will benefit from participating in the Transformative innovation policy labs (A.2.2 & A.2.5), according to each specific format, from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6), from taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and from the possibility to join challenge-driven alliances (A. 3.4). The participation of enterprises, which are a key component of the innovation ecosystem and crucial for the transition toward innovative sustainable economy, will be promoted both at (transnational) regional level mainly through associations and other bridging institutions, and at territorial level, also individually. The MED mapping platform of collaborative networks and project may help to identify specific enterprises particularly active in the Mission area to be targeted individually. The point of view of the business sector will be enhanced in the advocacy activities, both through Businessmed and other targeted contacts. The priority would be to engage enterprises in the challenge-based alliances
SME	SMEs will benefit from participating in the Transformative innovation policy labs (A.2.2 & A.2.5), according to each specific format, from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6), from taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and from the possibility to join challenge-driven alliances (A. 3.4). The participation of SMEs, which are a key component of the innovation ecosystem and key target of policies promoting the transition toward innovative sustainable economy, will be promoted through their associations and other bridging institutions (i.e. clusters) or individually, at territorial level (i.e. in policy labs). The MED mapping platform of collaborative networks and project may help to identify specific SMEs particularly active in the Mission area to be targeted individually and promoted as Mission ambassadors. The point of view and the needs of SMEs will be adequately considered in the advocacy activities, but the priority will be the engagement in the MISE hub and in the challenge-based alliances



Target Group	Specification
Business support organisation	Business support organisations are either a direct target group and a intermediate organisation to reach enterprises and SMEs. Business support organisations will benefit from participating in the Transformative innovation policy labs (A.2.2 & A.2.5), according to each specific format, from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6), from taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and from the possibility to join challenge-driven alliances (A. 3.4). BSOs often play a crucial role in enhancing cooperation across border and in knowledge circulation within the innovation ecosystem. Representative BSOs will be invited in the project advisory board to contribute to liaising and advocacy activities. Mediterranean transnational organisations and strategies (UfM, WestMed, ADRION) have been specifically targeting clusters as a way to mobilise stakeholders in the field. The IDP will leverage on these efforts and existing channels.
EGTC	EGTCs play a role in consolidating cooperation dynamics across borders. A number of cross-border and transnational EGTC are involving Mediterranean territories with different thematic focus. They will be considered when building the project stakeholder database. The Euroregion Pyrenees Mediterranean EGTC is directly involved in the project as associate organisations. EGTC will benefit mainly from activities in the COORDINATION WP taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and having the possibility to join challenge-driven alliances (A. 3.4) and contribute to common advocacy activities. In addition, they will benefit from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6)
International organisation, EEIG	International organisations will benefit mainly from activities in the COORDINATION WP taking part in the MISE Hub and related innovation camps (A.3.1 & A.3.2) and having the possibility to join challenge-driven alliances (A. 3.4) and contribute to common advocacy activities. In addition, they will benefit from the capacity building activities, including training through the Euro-Med Academy (A.2.4 & A.2.6). International organisations and networks are key actors in the Mediterranean inclusive and open governance and are crucial to promote institutional dialogue at large scale. Therefore, international organisations (with different legal baiss) are well represented in the project partnership either as full partner or associate organisations. In general terms, they will be targeted as project "allies" to reach the governance objectives
General public	General public will benefit from dissemination activities regarding new knowledge and outcomes produced, and in indirectly from the improvement of the governance context. They will be addressed as part of the overall Programme communication and outreach strategy

C.2.5 How does the project contribute to wider strategies and policies?



Please indicate to which strategies and policies your project will contribute. Then describe in what way you will contribute.

Strategy	Contribution
European Green Deal	The European Green Deal is the new growth strategy launched in 2019 that aims to transform the EU into a fair and prosperous society, with a modern, resource-efficient and competitive economy where there are no net emissions of greenhouse gases in 2050 and where economic growth is decoupled from resource use. The Green Deal is an overarching and comprehensive strategy that contributes to implement the United Nation's 2030 Agenda and the sustainable development goals. The Project is specifically aligned and contributing to the following elements of the Green Deal: the mobilisation of all actors for a climate neutral and circular economy; the mobilising research and fostering of innovation recognising that conventional approaches to innovation policy are not sufficient and pushing for more transformative innovation paradigm; the EU support to its immediate neighbours in the Western Balkans and with the Southern Neighbourhood; the involvement and commitment of the public and of all stakeholders recognised as crucial to the success of the European Green Deal
Territorial Agenda 2030	The Territorial Agenda 2030 provides an action-oriented framework to promote territorial cohesion in Europe (the third dimension of EU cohesion policy after the economic and social one). The territorial agenda is dealing with spatial planning and the need of spatial-aware, place-based policies and action. The Project, specifically aimed at contributing to better governance con a cohesive Mediterranean region, is coherent and contributing to the Territorial Agenda where it states that "Territorial and maritime cooperation between places in different countries helps make better use of development potential and address common challenges. Joining forces beyond borders, including Interreg programmes and projects, can create critical mass for development and promote synergies while diminishing economic, social and environmental fragmentation and negative externalities" and commits "to take action to embed stable cross-border, transnational and interregional cooperation in macro-regional, national, regional and local development strategies" (stable approaches that facilitate cooperation between administrative areas beyond single projects). The project is an example of the actions called for by the TA2030 to strengthen "multi-level governance; place-based approaches; coordinated sector policy territorial impacts and coherence; cooperation between territories; territorial cohesion at European level; territorial cohesion at cross-border, transnational, inter- and intra-regional level; and Member State and neighbouring country contributions to territorial cohesion".



Strategy	Contribution
EU Strategy for the Adriatic and Ionian Region	EUSAIR is one of the four approved EU macro-regional strategies (MRS) conceived as policy frameworks initiated by EU and non-EU countries located in a defined geographical area to jointly address challenges and opportunities they have in common through setting shared, long-term objectives. The Adriatic Ionian Region is almost completely overlapping with the Euro-Med Programme area with 8 countries in common. Therefore, the IDP will substantially contribute to the strategy. EUSAIR representatives will be included in the Institutional Sounding Board and the TAB, and the strategy is both one of the key targets for policy advocacy and one of the "allies" to deliver coherent recommendations at EU and international level. Thematically the Project Mission match more closely with Pillar 1 and Pillar 3 of the strategy, beside the two cross-cutting aspects dealing with: i) capacity-building; ii) research and innovation to boost high-skilled employment, growth and competitiveness. After the recent enlargement, EUSAIR has recently started the process for the revision of the Action Plan originally approved in 2014. The Action Plan revision is an extensive, bottom-up consultation process that involves a wide range of stakeholders from the Adriatic-Ionian Region representing national, regional and local authorities, but also the private sector, academia and civil society. The Project, to the extent of possible will contribute to the revision of the action plan (although a first proposal is expected already by end of 2022) specially relying on institutional partners in the consortium from BA, HR and IT, networks (AIE and CRPM) and their associate organisations.
EU Strategy for the Alpine Region	EUSALP is another of the four approved EU macro-regional strategies (MRS) covering a functional area partially overlapping with the Euro-Med Programme area. Nevertheless, the territorial focus is rather confined and at the Northern margin of the Mediterranean basin, although many challenges are common or similar. The Project will liaise with EUSALP stakeholders to engage them in the wider MISE hub and join forces to advocate common position. The thematic focus of Mission 1 is coherent with several EUSALP action group and a profitable exchange of knowledge, approaches and tools may be activated



Strategy	Contribution
Initiative for the sustainable development of the blue economy in the western Mediterranean region	The Initiative for the sustainable development of the blue economy in the western Mediterranean (WetMed) was launched in 2017 with the purpose to foster sustainable blue growth and jobs, improve safety and security and preserve ecosystems and biodiversity in the western Mediterranean region. Building on the Union for the Mediterranean process and its Ministerial Declaration on the Blue Economy adopted on 17 November 2015, the Initiative was jointly designed by the 5+5 dialogue States with the Directorate-General for Fisheries and Maritime Affairs (DG MARE) and the Union for the Mediterranean Secretariat. It focuses mainly on the seas and coasts surrounding Algeria, France, Italy, Libya, Malta, Mauritania, Morocco, Portugal, Spain and Tunisia, but addressing the marine and coastal areas as interconnected systems and with a Framework for Action that remains open to other partners in the Mediterranean region. Two of the three goals of the Framework for Action (2. A smart and resilient blue economy; 3. Better governance of the sea) are totally in line with the Mission 1 thematic focus and the ISO1 content. Even if the IDP scope is not limited to blue economy, it is central in Mediterranean cooperation especially when looking at the Southern and Eastern Shores. Effective collaboration is already in place between WestMed and the Euro-Med Programme but also specifically with Project partners and associate organisations. These relationships will be enhanced and further developed with the Project, involving WestMed in the coordination process and in the Institutional Sounding Board. The thematic contribution will depend more on the thematic project that will be selected, but attention will be ensured to capitalise ongoing cooperation (i.e. the two MED Innovation strategic projects).



Strategy	Contribution
Other	The Union for the Mediterranean is the intergovernmental Euro-Mediterranean organization gathering, on equal footing and representation, all 28 countries of the European Union and the 15 countries of the South and the East of the Mediterranean. The Mission 1 scope is aligned and can contribute to the implementation of different Ministerial Declarations and UfM working groups, including: • The 2017 Declaration on "Strengthening Euro-Mediterranean Cooperation through Research and Innovation" and the UfM Regional Platform in R&I that adopted the respective priorities and roadmaps going toward a R&I Ministerial; • The 2° Ministerial Blue Economy Declaration adopted in 2021 and the relative regional roadmap under discussion; • The 2° Ministerial Environment and Climate Action Declaration adopted in 2021. The project will contribute to the ongoing process Towards 2030: Agenda for a Greener Med (2030GreenerMed conceived as an agenda by and for all stakeholders in the Mediterranean region. It shall be owned, steered and developed by countries together with partner organizations. The Ministerial Declaration is expected to provide a regional structured framework that, based on the coordination of existing and future programmes and projects, creates political and operational convergence to accelerate the transition of the Mediterranean region towards a green, circular, and inclusive economy as a stable basis for a sustainable growth. The Mission 1 can specifically contribute to the Axis 1 - Support the transition to a green, circular and socially inclusive economy [...] and Axis 2 - Prevent and reduce pollution on land, sea and air. UfM is a key target for the uptake and upscale of projects outcomes, and a critical actor in the coordination WP. Taking advantage of the recent Governance Axis labelling and of consolidated relations with IDP partners, the UfM Secretariat will be involved in the ISB to ensure a full operational alignment.



Strategy	Contribution
Other	The BlueMed Research and Innovation Initiative is an intergovernmental regional-scale initiative launched in 2014 during the Italian Presidency of the European Union, aiming to advance a shared vision for a healthier, productive, resilient, better-known and valued Mediterranean Sea. It addresses research and innovation through a multi-disciplinary approach, linking economy, environment and humans, to build sustainable Blue Growth by means of networks of actors and international science diplomacy efforts. Since 2017, with the signature of the Valletta Declaration⁶, the Initiative is formally joined by 16 EU and non-EU Mediterranean countries and steered by the Euro-Mediterranean Group of Senior Officials BlueMed Working Group (GSO BlueMed WG), co-chaired by the European Commission and the co-chair of the Union of the Mediterranean and supported by the Secretariat of the Union of the Mediterranean. The GSO BlueMed WG endorsed at first the BlueMed Strategic Research and Innovation Agenda⁷ (SRIA) and then this BlueMed Implementation Plan. Even if the IDP scope is not limited to blue economy, it will contribute to Bluemed initiative and will benefit from a close collaboration with its representatives, also thinking to the new Mediterranean Lighthouse of the Horizon Europe Mission 'Restore our Ocean and Waters by 2030' (that is partially building on the BlueMed Pilot Initiative on Healthy Plastic-free Mediterranean Sea).



Strategy	Contribution
Other	The Mediterranean Action Plan of the United Nations Environment Programme (UNEP/MAP) is a regional cooperation platform established in 1975 as the first regional action plan under the UNEP Regional Seas Programme. UNEP/MAP was instrumental in the negotiation and adoption of the Convention for the Protection of the Marine Environment and Coastal Region of the Mediterranean (Barcelona Convention) and its Protocols by the Contracting Parties: 21 Mediterranean countries and the European Union. The UNEP/MAP – Barcelona Convention system is the comprehensive institutional, legal and implementation framework that the Contracting Parties have adopted for concerted action to fulfil the vision of a healthy Mediterranean Sea and Coast that underpin sustainable development in the region. The 2022-2027 Medium-Term Strategy (MTS) of UNEP/MAP contributes to the implementation of the Agenda and the achievements of the SDG Goals and targets which are relevant to the protection of the marine and coastal environment and the sustainable development of the coastal regions. The MTS 2022-2027 objectives are linked to drive transformational change in enhancing the impact of the “delivery as one” of the MAP Barcelona Convention system, and its contribution to the region; to ensure that the Good Environmental Status (GES) of the Mediterranean Sea and Coast and the relevant SDGs and their targets are achieved; to contribute to strengthening Mediterranean solidarity and peoples’ prosperity; and to contribute to the Building Back Better approach and towards a “green recovery” of the Mediterranean by supporting new and sustainable business models, enabling a just and green transition to a nature-based solutions and circular economy. The UNEP-MAP Coordinating Unit is a Project associate organisation and will facilitate the alignment and effective contribution of IPD and Mission 1 TPs to specific aspects of the medium-term strategy.
Other	The Partnership on Research and Innovation in the Mediterranean Area (PRIMA) develops solutions for a more sustainable management of water and agri-food systems in the Mediterranean basin. It is a ten-year initiative (2018-2028), partly funded by EU's research and innovation programme and participated by 19 countries from both shores of the Mediterranean. PRIMA is funding projects contributing to sustainable use of natural resources, economic growth and stability in the Mediterranean. The Prima Secretariat will be involved in the TAB to explore synergies and exchanges between the Euro-Med Mission 1 community and the PRIMA project partners.

C.2.6 Which synergies with past or current EU and other projects or initiatives will the project make use of?

Project or Initiative	Synergy
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Project or Initiative	Synergy
PANORAMED	Interreg MED 2014-20 PANORAMED is the base the IDP is built on, capitalising knowledge gained during its implementation, about success and failures. Namely, the Project thematic approach to innovation follow-up on the WP10 Innovation activities and key policy paper; the approach to the governance challenge builds on the Panoramated stocktaking paper and following discussion. The experience of transnational working groups (TWG) to implement the Panoramated thematic WPs (particularly 5 and 6) is up taken here for the establishment of taskforces to draft policy oriented documents that can be real expression of multiple and transnational points of views and priorities. The taskforces will be more open compared to Panoramated TWG and open to expertise from TCP and TPs, upon relevance. The methodology for mainstreaming contains the basic concepts at the basis of the WP2 TRANSFER that follow-up on the recommendation to introduce more demand oriented approach to facilitate mainstreaming. The IDP design will take into account also shortages of PANORAMED experience, as highlighted in the different evaluation, namely in the design of the liaising and advocacy strategy
BLUE BIO MED	The Interreg MED 2014-20 BLUE BIO MED strategic project is designed according the innovation approach proposed by PANORAMED WP10. The project tested some some solutions that will be taken up in the IDP: the creation of a Sounding Board with the reference Mediterranean governance frameworks, to ease the mutual understanding and communication; the co-design of multi-actor multilevel transnational innovation alliances to improve cooperation and orientation towards sustainable development goals; the system mapping as a mean to create shared understanding among diversified actor as a basis to identify leverage points for common action (tested with regards to the challenge of macro-plastic recovery in the Mediterranean)
B-BLUE	The Interreg MED 2014-20 B-BLUE strategic project is designed according the innovation approach proposed by PANORAMED WP10. The living lab approach applied in B-BLUE will be assessed in the development of the conceptual approach to the transformative innovation policy labs. The B-BLUE is contributing to the Mediterranean Innovation Alliance for sustainable blue bioeconomy (MedIA-SBB) proposed as a permanent governance mechanism to ensure collaboration of different territorial hubs.
Plataforma RIS3-MCAT	It is a monitoring Platform developed by the Catalan Government to monitor how R&I projects financed with EU funds contribute to the smart specialisation of the territory and to the SDGs. This interactive tool visualises the collaborative networks of Catalan actors participating in R&I projects financed with EU funds. It also visualises how R&I projects are connected to the SDGs and to other areas of interest for policy (in the case of Catalonia The S3 specialisation areas and technologies). http://ris3mcat.gencat.cat/#/



Project or Initiative	Synergy
SwitchMed	The SwitchMed initiative is funded by the European Union and implemented by the United Nations Industrial Development Organization (UNIDO), the United Nations Environment Programme (UNEP) Economy Division, and MedWaves, the United Nations Environment Programme Mediterranean Action Plan (UNEP/MAP) regional activity centre for Sustainable Consumption and Production (formerly known as SCP/RAC). The initiative is carried out in close coordination with the Directorate-General for Neighbourhood and Enlargement (DG NEAR). The initiative was launched in 2013 to speed up the shift to sustainable consumption and production patterns in the Southern Mediterranean, notably through the promotion of circular economy approaches. Its activities benefit 8 countries in the Southern Mediterranean: Algeria, Egypt, Israel, Jordan, Lebanon Morocco, Palestine and Tunisia The IDP will seek for synergies with the three components off the Switchmed project, namely: Direct support to the private sector (implemented by UNIDO and MedWaves); Creation of an enabling policy environment (implemented by UNEP and MedWaves); Coordination, networking and communication (implemented by UNIDO and MedWaves). It will particularly important to involve stakeholders from outside the Euro-Med Programme area
Switchers support programme	The Switchers Support Programme creates an enabling environment for entrepreneurs and small and medium-sized enterprises pursuing circular economic and sustainable business models in the Mediterranean region. It is managed by MedWaves and supported by the European Union through the SwitchMed programme, ENI CBC Med; the Government of Catalonia- Waste Agency of Catalonia; the UNEP-MAP; the Organization for Security and Co-operation in Europe; and the UfM. The Switchers Support Programme works closely with young entrepreneurs that develop sustainable products and services and carefully engages with a wide range of partners, including policy-makers, business intermediaries and impact financing institutions. It is a unique regional programme supporting green entrepreneurs to design, develop and accelerate their green and circular business models, and is intended to act as the main catalyser of green innovation and green employment as strategic sectors for development in the Mediterranean region. Specifically, the Programme provides entrepreneurs, business support organisations and local communities with business development services, networking opportunities and, most importantly, access to finance services. The IDP will seek for synergies with the programme and the extensive community of stakeholders involved. Synergies will be explored especially about the development of a new policy hub, as part of the Switchers Support Programme



Project or Initiative	Synergy
Solid	The SOLiD Project is the result of a long-term support of the European Union to strengthen social dialogue in the Southern Mediterranean Countries, reinforcing economic and social councils and gradually opening up the dialogue to civil society organisations. It involves six countries (Jordan, Morocco, Tunisia, Algeria, Lebanon and Palestine). The Solid expected results are very much in line with the IDP objectives related to open, inclusive and multilevel governance: 1 Improved environment for social dialogue between social and economic actors in the target Southern Mediterranean Countries. 2 Improved civic and multi-stakeholder dialogue on implementation of the Charter on the Social Dialogue between the CSOs and regional and local authorities. 3 A community of Practice (CoP) including ESCs, public authorities, NGOs, local authorities, media is established in the target countries and at regional level. The IDP will seek for synergies (Businessmed can act as a trait-d'union) with the SOLiD project instruments, namely COUNTRY STUDIES for the diagnosis phase; FIELD VISITS to exchange with North Mediterranean countries in order to share best practices in Social Dialogue; MULTI STAKEHOLDERS WORKSHOPS as part of a wide capacity building programme; REGIONAL SEMINARS bringing together representatives from Northern and Southern shores of the Mediterranean; ADVOCACY AND PROMOTION OF SOCIAL DIALOGUE covering both online advocacy campaigns and field work to promote social dialogue at the decision-making level. The SOLiD Charter to promote social dialogue in the South Mediterranean will be taken into account in WP3 COORDINATION to promote pan-Mediterranean dialogue.
MedCoopAlliance	The Alliance for Mediterranean Cooperation was created in Barcelona in 2019. It represents a unique network of networks working for multi-level transnational governance, and has set itself the goal of establishing cooperation, between local and regional authorities and international entities. Its main aim is to ensure that local and territorial challenges are duly considered by global and Mediterranean policy-making actors on the one hand, while collaborating for global Agendas to land in a sound way on territories on the other hand. The current members of the MedCoopAlliance are the CPMR Intermediterranean Commission, Pyrenees Mediterranean Euroregion, MedCities, Arco Latino, Adriatic Ionian Euroregion and Coppem. The IDP will exploit synergies with this initiative to improve governance and dialogue in the Mediterranean, by promoting its members's direct involvement in the TAB to build on collaborations already in place



Project or Initiative	Synergy
AI-NURECC PLUS	The Adriatic Ionian Network of Universities, Regions, Chambers of Commerce and Cities Initiative PLUS (AI-NURECC PLUS) is a preparatory action financed by DG REGIO that will capitalise on the results of the AI-NURECC Initiative, ended in December 2019. This project is coordinated by the CPMR in partnership with four stakeholders from the area: the Adriatic Ionian Euroregion (AIE), the Forum of Adriatic and Ionian Cities (FAIC), the Forum of the Adriatic and Ionian Chambers of Commerce (FORUM AIC), and the Association of Universities of the Adriatic Ionian area (UniAdrión). The AI-NURECC PLUS partners have joined their efforts to support the EU Strategy for the Adriatic and Ionian Sea Region (EUSAIR) implementation, ensuring deep and broad territorial coverage while enhancing Regional and Local Authorities' appropriation of the EUSAIR main objectives and opportunities in the EUSAIR cross-pillar topics: "Research and Innovation", "SMEs Development", and "Skills Development". AI-NURECC PLUS will therefore support entrepreneurship, transnational clusters, and digital innovation hubs activities for the EUSAIR. Special attention will be paid to Youth, also through initiatives addressed to sport, integration and social inclusion, tools that are expected to further encourage community sustainable development, cohesion and solidarity in the area. AI-NURECC PLUS also aims at encouraging multi-actor networking and collaboration among representatives of the private and public sectors and civil society to foster coordination among EU, national, regional, and local policies to develop Circular Economy. In this context, AI-NURECC PLUS will operate in the following fields: Sustainable Tourism, Cultural and Creative Industries, and Circular Economy. Besides networking activities, synergies will be developed to tackle this last common topic dealing with circular economy



Question not used

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The project explicitly build on Interreg MED 2014-20 Governance Axis implementation, namely PANORAMED and the two Innovation strategic projects, more directly linked to the Mission 1 scope. Having participated (as partners or associate partners) in many of these Projects, most of the Partners have first-hand knowledge of what has been produced, how it has been produces, and the problems and constraints emerged during the implementation.

The Project consortium gathers organisations that played different role in the Interreg MED 2014-20, therefore it mixes different background and points of view that will help avoiding to fall in the same shortages experiences during the previous cycle,

As illustrated above, the Project builds in particular on some aspects or products of these previous experience:

PANORAMED is the base the IDP is built on, capitalising knowledge gained during its implementation, about success and failures. Namely, the Project thematic approach to innovation follow-up on the WP10 Innovation activities and key policy paper; the approach to the governance challenge builds on the Panoramed stocktaking paper and following discussion. The experience of transnational working groups (TWG) to implement the Panoramed thematic WPs (particularly 5 and 6) is up taken here for the establishment of taskforces to draft policy oriented documents that can be real expression of multiple and transnational points of views and priorities. The taskforces will be more open compared to Panoramed TWG and open to expertise from TCP and TPs, upon relevance.

The methodology for mainstreaming contains the basic concepts at the basis of the WP2 TRANSFER that follow-up on the recommendation to introduce more demand oriented approach to facilitate mainstreaming.

The IDP design will take into account also shortages of PANORAMED experience, as highlighted in the different evaluation, namely in the design of the liaising and advocacy strategy.

Innovation strategic project BLUE BIO MED strategic project designed according the innovation approach proposed by PANORAMED WP10: the creation of a Sounding Board with the reference Mediterranean governance frameworks, to ease the mutual understanding and communication; the co-design of multi-actor multilevel transnational innovation alliances to improve cooperation and orientation towards sustainable development goals; the system mapping as a mean to create shared understanding among diversified actor as a basis to identify leverage points for common action (tested with regards to the challenge of macro-plastic recovery in the Mediterranean)

Innovation strategic project B-BLUE designed according the innovation approach proposed by PANORAMED WP10: the living lab approach applied in B-BLUE will be considered in the development of the conceptual approach to the transformative innovation policy labs. The B-BLUE is contributing to the Mediterranean Innovation Alliance for sustainable blue bioeconomy (MedIA-SBB) proposed as a permanent governance mechanism to ensure collaboration of different territorial hubs.

Other documents and works proposed by the ToR have been considered and will be further enhanced during the kick-off phase to create a more common background for the whole Partnership.



C.3 Project partnership

Describe the structure of your partnership and explain why these partners are needed to implement the project and to achieve project objectives. What is the contribution of each partner to the project?

The partnership carrying out the projects has been composed having in mind two main features:

- the capacity to reach and actively engage the main target group of the specific objective (regional and national authorities, networks of decision makers, protected areas, energy and environmental agencies, business management organisations/agencies, Universities/research centres, NGOs/ local communities and associations);
- the capacity and the willingness to invest in a governance project that is "working for the whole territory" rather than a single country/region or category of actors. This is a peculiar challenge of the governance projects that cannot be underestimated and has been specifically discussed with each partner.

The project partnership is built to gather synergetic and complementary institutional profiles, competences, expertise and experiences:

- Institutional geographical scope: mixing state level Ministries with Regional Administration /sectoral agencies and with transnational oriented organisations and networks. The partners play different role in the Mission ecosystem: policy makers regulating the processes and managing public interest actions, organisations directly promoting innovation on behalf of policy makers (sectoral agencies), organisations providing technical capacity to undertake innovation, namely social and systemic innovation, organisations promoting diffusion and knowledge sharing across countries
- Competences: mixing organisations/departments working in public governance and specifically in territorial cooperation and European and international relations, organisations working on innovation – policies and dynamics – and organisation more focused on ecological transition and sustainable use of resources;
- Expertise: mixing partners with internal technical expertise in policy and project development /management with partners with more technical and methodological expertise relevant for the Mission scope;
- Experience: combining partners mastering territorial cooperation policies, partners with consolidated experience in participating and managing cooperation projects, funded by different Interreg Programmes – and specifically active in previous MED programme cycles - with partner less experienced with Interreg MED. The presence of the latter, besides allowing the enlargement of the networks of Programme stakeholders, allows to reduce the "bubble risk" and bringing fresh ideas and approaches.

As better described in the individual partner's profile, the consortium ensure i) solid institutional experience linked to the selected mission, ii) institutional representativeness to assure multidimensional governance approaches and linkage to existing macroregional and sea basing strategies and other active cooperation schemes, iii) the capacity to identify and mobilise key external players to support uptake of results for a greater vertical and horizontal coordination of practices and policies and support the setting-up of transformative policies to amplify the outreach of the results, iv) the capacity to work with academia and civil society organisations.

Overall the partnership represents a trade-off between the objective to ensure wide coverage of the Programme area and the need to ensure a manageable and efficient consortium. Associate organisations allow to broaden the coverage in terms of countries, as well as the participation of networks with wide transnational coverage.

The partnership composition is coherent with the general aspects proposed by the Programme:

- Focus on relevant entities to reach the project results (e.g. thematically, geographically, level of governance);



- Involvement of institutions whose interests are closely linked to the project objectives with the capacity to create strong links to target groups addressed by the project;
- Involvement of institutions with commitment and capacity to uptake and upscale project output, but to share the results and promote their amplification by other organisations;
- Mastering of required complementary competences for the implementation of the project;
- Balanced composition in terms of geography and profile, as described above, and in terms of distributed roles and responsibilities;
- Inclusion of decision makers (e.g. ministries, regional governments) both as full partner and associate organisations with the role of end user/ beneficiary. Partners are in good position to reach a wider range of decision makers;
- Involvement of expert organisations as associate to have a privileged access to relevant knowledge.



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C.4 Project work plan

Number	Work package name
1	REUSE
2	TRANSFER
3	COORDINATION



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Work package 1

Work package title

REUSE

Objectives

Your objectives should be:

- realistic and achievable by the end of the project;
- specific (who needs project outputs delivered in this work package, and in which territory);
- measurable – indicate the change you are aiming for.

Define one project specific objective that will be achieved when all activities in this work package are implemented and outputs delivered.

To narrow the gap between thematic projects outcomes and policy priorities, through a more systemic and integrated mapping and visualisation of innovation projects' outcomes, collaboration networks and policy priorities in the Mission area

Think about the communication objective that will contribute to the achievement of the specific objective. Communication objectives aim at changes in a target audience's behaviour, knowledge or belief.

1. Raise awareness of Programme stakeholders and thematic projects' applicants and partners about policy priorities and relevant transnational challenges
2. Raise awareness of Programme stakeholders about existing and emerging collaborative networks and innovation projects across Mediterranean
3. Make TPs' applicants and partners more open to broaden their cooperation networks connecting with other relevant actors

Activities

Activity 1.1	
Title	Challenge-based mapping review of policy priorities in the Mediterranean
Start period	Period 1, 1 - 6
End period	Period 14, 79 - 81
Description	This activity consists in a rolling review and visualisation of current policy priorities and forthcoming policy objectives in the Mediterranean. They are identified on the basis of transnational policy documents, strategies and calendars (i.e. UfM Ministerial Declaration and related roadmaps,



Activity 1.1

EUSAIR action plan, WestMed framework for action, Bluemed SRIA, UNEP-MAP MSSD, etc.) and articulated by cross-cutting sustainable development challenges. National strategies will be considered when relevant.

The review will support TPs in designing their activities to be coherent and relevant for policy makers and will contribute to cluster projects according to the priorities they contribute to.

The report will be made available within 24 months and will be updated on a rolling basis to ensure the most coherence possible with Mediterranean priorities and challenges over the project's implementation period.

The activity is co-led by MedWaves and CPMR

Partner(s) involved

ERR, MRDEUF , ARC-MedWaves , GENCAT, DEI, CRPM

Deliverables 1.1

Running number	Deliverable title	Description	Delivery period
D.1.1.1	State of the art report on Mediterranean priorities to tackle sustainability challenges	Comparative analysis and visualisation of policy priorities set by transnational Mediterranean strategies and initiatives (e. g. UfM, EUSAIR, Westmed, Bluemed, EC Communications, etc). The priorities will be articulated by cross-cutting sustainable development challenges linked to the Mission scope	Period 4 , 19 - 24

Activity 1.2

Title	Monitoring MED collaboration networks and contribution of innovation projects to Interreg Euro-Med missions and challenges
Start period	Period 1, 1 - 6
End period	Period 12, 67 - 72
Description	Developing an online platform to visualise and monitor (1) collaboration networks and (2) innovation projects developed across the Mediterranean mapped against Mission 1, the challenges identified in A1.1. and the SDGs. It will



Activity 1.2

allow TPs' partners to identify relevant peers and key actors in their field, and to integrate the stakeholder database for MISE hub (A.3.1). The platform will be designed to be extendable to the other Missions' areas. After the first release, the platform will be fed and updated with new projects data in collaboration with the Mission 1 TCP. The platform will be openly accessible online and interactive. A first monitoring report will be drafted in parallel with the launch of the platform. Additional reports may be issued in the following years. ERR and GenCat will define the ToR for sub-contracting, jointly with TCP. The tendering procedure for the implementation of the system will be managed by ERR

Partner(s) involved

ERR, ARC-MedWaves , GENCAT

Deliverables 1.2

Running number	Deliverable title	Description	Delivery period
D.1.2.1	MED monitoring and visualisation platform	The platform, based on integrated open data, semantic analysis and data visualisation, allows for monitoring i) the multiplicity of international projects under the Mission scope in the Mediterranean, funded by different Programmes, ii) the networks of collaboration emerging from projects	Period 5 , 25 - 30
D.1.2.2	MED monitoring report	The report is based on data visualised through the interactive online platform and is aimed to illustrate the features of the platform, the main evidence emerging from data and the potential for further analyses (i.e. analysing the international dimension of RIS3 in the Mediterranean).	Period 5 , 25 - 30

Activity 1.3

Title	Supporting the opening of collaborative networks
Start period	Period 2, 7 - 12
End period	Period 8, 43 - 48
Description	This activity supports the TCP in the task of dynamising and enlarging the scope of TPs' partner networks in Mission 1 beyond Interreg Euro-Med Programme, involving relevant partners from other



Activity 1.3

Interreg programmes covering the Mediterranean area and other European Programmes.
Based on A.1.2. desk monitoring, external projects partners to involve in the MISE Hub (A.3.1) will be identified in collaboration with the TCP, the Project advisory boards (A.3.2) either as knowledge providers to enrich TPs results or knowledge absorbers to reuse of knowledge, experiences and TPs results. Besides supporting reuse strategy, the activity is functional to Coordination activities, namely with other Programme authorities to develop synergies in the Mission area.
The activity unfolds according to the calendar of the Programme calls and new projects selection.
The activity is led by ARC-MedWaves, with active collaboration of all PPs in identifying relevant projects and involve the respective partners.

Partner(s) involved

ERR, MRDEUF , AIE, ARC-MedWaves , GENCAT, DEI, Open Space, ADEME , CRPM

Deliverables 1.3

Running number	Deliverable title	Description	Delivery period
D.1.3.1	Mapping of external project partners involved in the MISE hub	The deliverable contains a database of partners from projects funded by other projects involved in the MISE community, articulated by funding Programme, country, topology etc.	Period 14, 79 - 81

Activity 1.4

Title	Coordinating with TCP, IDPs and JS
Start period	Period 1, 1 - 6
End period	Period 14, 79 - 81
Description	All partners, when designing and implementing their activities, will coordinate with the TCP in Mission 1 and with the TCPs and IDPs of the other Missions (depending on the topics). The partner leading this activity will elaborate the REUSE operational strategy in close collaboration with the TCP and will monitor the effective coordination during the project. The strategy defines



Activity 1.4

roles, tasks and operational mechanisms to put in place to ensure an effective coordination with the other Programme actors to support "REUSE". The activity leading partner will also appoint a contact person with the permanent contact group and the JS, that will accompany the LP to contribute to the implementation of the overall Result amplification strategy (RAS) and ensure adequate Project participation to the joint annual outreach activity.

The activity is led by ARC-MedWaves (leader of the WP) and all partners involved in the WP contribute to its implementation

Partner(s) involved

ERR, AIE, ARC-MedWaves , GENCAT, CRPM

Deliverables 1.4

Running number	Deliverable title	Description	Delivery period
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Outputs

Output 1.1

Output Title	Open monitoring platform of collaboration networks across Mediterranean
Programme Output Indicator	31116: Jointly developed solutions
Measurement Unit	solutions
Target Value	1,00
Delivery period	Period 12, 67 - 72
Output Description	The solution is jointly developed at least with TCP Mission 1 and is needed to establish conditions for more synergy and coordination between thematic projects, offering transparent information on who is doing what with whom in the Mediterranean region, concerning Mission ISE. The solution optimises the conditions for synergy and coordination between thematic projects and beyond. It is designed to be uptaken by Med institutions and upscaled extending to other Mission areas.



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Output 1.2

Output Title	Project partnership
Programme Output Indicator	31087: Organisations cooperating across borders
Measurement Unit	organisations
Target Value	24,00
Delivery period	Period 14, 79 - 81
Output Description	Project partnership is composed by 9 full partners from 6 Programme countries and 15 associated organisations, including national authorities, research organisations and universities, networks and associations



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Work package 2

Work package title

TRANSFER

Objectives

Your objectives should be:

- realistic and achievable by the end of the project;
- specific (who needs project outputs delivered in this work package, and in which territory);
- measurable – indicate the change you are aiming for.

Define one project specific objective that will be achieved when all activities in this work package are implemented and outputs delivered.

To create more favourable conditions for the absorption of project results into policies and practices in Med region, at different territorial levels, contributing to more integrated policy making and to the acceleration of sustainability transition

Think about the communication objective that will contribute to the achievement of the specific objective. Communication objectives aim at changes in a target audience's behaviour, knowledge or belief.

1. Raise awareness of Programme stakeholders about transformative innovation policy approaches
2. Mobilise policy makers to engage in the transformative innovation policy labs
3. Involve policy makers and Programme stakeholders in capacity building (study cases, workshops, MOOCs, conferences)
4. Showcase the added value of territorial cooperation in the Mediterranean transition towards an innovative sustainable economy

Activities

Activity 2.1	
Title	Conceptual framework for multilevel transformative innovation
Start period	Period 1, 1 - 6
End period	Period 4, 19 - 24
Description	Elaboration of a conceptual framework approach for a multilevel integrated territorial policy making for an innovative sustainable economy. The aim is threefold: 1) explaining why a transformative innovation approach is needed to address the SDGs



Activity 2.1

and accelerate sustainability transition in the MED;
2) creating a shared understanding of the value added of territorial cooperation results for policy making at national, regional and local levels; 3) proposing new approaches for territorial integrated policy making for SDGs.
This framework is the basis for the transfer and mainstreaming processes.
The activity will capitalise on models and methodologies developed in previous MED projects (i.e. Panoramed work package Innovation and Innovation SPs) and on successful approaches in place at regional and local levels. Guidelines for the implementation of the Activity 2.2. will be developed as well.
The activity is co-led by ERR and GenCat with a major contribution of ADEME

Partner(s) involved

ERR, ARC-MedWaves , GENCAT, ADEME

Deliverables 2.1

Running number	Deliverable title	Description	Delivery period
D.2.1.1	Multilevel transformative innovation approaches	Conceptual framework approach for multilevel integrated territorial policy making for an innovative sustainable economy, complemented with guidelines to implement it in different institutional contexts in the Med region. Updated release in period 7 tacking stock of the first-generation TIPLs.	Period 4 , 19 - 24

Activity 2.2

Title	Implementation of the transformative innovation policy labs in the Mediterranean
Start period	Period 5, 25 - 30
End period	Period 10, 55 - 60
Description	The methodology developed in A.2.1 will be applied and validated across the Mediterranean area through a number of Transformative Innovation Policy Labs (TIPL). These first-generation TIPLs will be led by the Partners, either directly or (in the case of CPMR, AIE, OSC, ARC-Medwaves) connecting with



Activity 2.2

public authorities or groups of stakeholders engaged with a policy action falling under the Mission scope willing to implement the proposed approach. First-generation TIPLs will foster a learning by doing process to demonstrate the value added of the approach.

The TIPLs will be supported with an assistance package including both common capacity building tools and activities (Activity 2.4) and tailor-made expertise made available by Partners.

The TCP will be involved in the TIPL implementation to support Partners to identify relevant knowledge /tools to be proposed and to mobilise the respective "givers".

The activity is coordinated by ERR and GenCat

Partner(s) involved

ERR, MRDEUF , AIE, ARC-MedWaves , GENCAT, DEI, Open Space, ADEME , CRPM

Deliverables 2.2

Running number	Deliverable title	Description	Delivery period
D.2.2.1	Transformative innovation policy labs	The policy labs are places of experimentation of better policy making approach (living labs applied to policy making) embedded in ongoing processes. For each TIPL an initial scoping paper will define context, scope and expected results, followed by a final report by end of period 10	Period 10, 55 - 60

Activity 2.3

Title	Monitoring the results of the transformative innovation policy labs through MEL frameworks
Start period	Period 3, 13 - 18
End period	Period 11, 61 - 66
Description	Develop a monitoring-evaluation-learning (MEL) framework for monitoring the results of the transformative innovation policy labs. The aims are to explore, test, learn and co-create new effective guidelines and tools to empower actors increasing their capacity to implement projects' results into their policies and practices. The activity includes the development of a tailor-



Activity 2.3

made methodology and the support to the first-generation labs (A.2.2) to implement the MEL framework.

The methodology, template and guidance for MEL frameworks will be developed before the TIPLs start in order to be incorporated from the beginning. Two monitoring reports (intermediate and final) are expected for each lab.

The activity is led by GenCat that will develop the methodology and guidance, while the implementation will be under the responsibility of the Partner implementing each TIPL, also through external expertise.

Partner(s) involved

ERR, MRDEUF, AIE, ARC-MedWaves, GENCAT, DEI, Open Space, ADEME, CRPM

Deliverables 2.3

Running number	Deliverable title	Description	Delivery period
D.2.3.1	TIPL Monitoring evaluation and learning guidance	The common monitoring, evaluation and learning (MEL) framework promotes self-reflection and peer-learning across the territories. The document contains guidance, tools and template for PPs to implement MEL to their respective policy lab(s).	Period 5, 25 - 30
D.2.3.2	MEL monitoring reports	Following the guidance and template provided (D.2.31), for each TIPL the final MEL report evaluating the outcomes will be issued along with a synthesis comparative evaluation report	Period 11, 61 - 66

Activity 2.4

Title	Capacity building for transformative innovation policies
Start period	Period 1, 1 - 6
End period	Period 14, 79 - 81
Description	Capacity building consists of the development of a number of activities and tools to support stakeholders to understand and manage transformative innovation policy. Both transversal (i. e. linked to system thinking and transformative social innovation) and more challenge-specific (as



Activity 2.4

emerging in A.1.1) tools will be developed. The activities (training, workshops, system mappings, operational tools, guidelines, etc.) will be diversified as per target group and level of intensity and advancement.

To increase the impact of the activity, a line will be dedicated to the empowerment of a group of "Mission Ambassadors", selected in a transparent and inclusive way across the Mediterranean, who can further spread the capacity gained in their respective professional environment.

Targets, procedures, contents and concrete further deliverables will be defined in a roadmap .

The activity is co-led by OSC and GenCat, other partners contribute in selected tasks according to their specific competences

Partner(s) involved

ERR, ARC-MedWaves , GENCAT, Open Space, ADEME

Deliverables 2.4

Running number	Deliverable title	Description	Delivery period
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Activity 2.5

Title	Wider transfer and replication of transformative innovation policy labs
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Start period	Period 7, 37 - 42
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End period	Period 14, 79 - 81
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Description	The activity is aimed at replicating the TIPL approach in other Mediterranean territories to increase their coverage. The target "hosting" institutions will be selected through an open call promoted through the MISE hub (A.3.1) and will be supported by a dedicated technical assistance package. To ensure higher impact, hosting institutions or groups of stakeholders will be required to specify the exact policy action (strategy making, planning phase, programme implementation, etc.) the TIPL will contribute to. The assistance packages will take advantage of capacity building activity (A.2.4).The tailor-made contents and the number of potential replication cases (the
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Activity 2.5	
	main deliverables of this activity) will be specified later, taking into account the unfolding of the first-generation TIPLs (A.2.2 & A.2.3), as part of the project flexibility (A.3.9). Interregional or cross-border TIPL may be considered. The activity is led by CPMR, with active involvement of ARC-MedWaves, AIE and ERR
Partner(s) involved	ERR, AIE, ARC-MedWaves , GENCAT, Open Space, CRPM

Deliverables 2.5			
Running number	Deliverable title	Description	Delivery period
D.2.5.1	Open call for TIPL replication	The call is meant to mobilize key actors involved in policies across the whole Mediterranean region to replicate the TIPL. A dedicated communication campaign will accompany the call. Targeted stakeholders and details will be defined after the thematic projects start delivering results	Period 8 , 43 - 48

Activity 2.6	
Title	Contribution to the running of the Euro-MED Academy
Start period	Period 1, 1 - 6
End period	Period 14, 79 - 81
Description	The project will contribute to the Euro-Med Academy through capacity building activities linked to the Mission area and the governance specific objectives. Main contributions will concern learning modules related to project deliverables, training modules for "mission ambassadors", capacity building packages for the transformative innovation policy labs and for policy makers, MEL methodology . Coordinated learning packages with other governance projects and Mission TPs will be promoted. Concrete deliverables will be defined once the Academy Steering Committee is created, on the basis of an initial starting paper drafted as Project's contribution to the co-design process. Within the Project, the activity is co-led by GenCat



Activity 2.6	
	and OSC, with the active involvement of all partners' expertise as necessary. The co-leaders will appoint the representative(s) in the Academy Steering Committee convened by the JS to bring together the ideas and design the Academy in detail.
Partner(s) involved	ERR, MRDEUF , AIE, ARC-MedWaves , GENCAT, DEI, Open Space, ADEME , CRPM

Deliverables 2.6			
Running number	Deliverable title	Description	Delivery period
D.2.6.1	Training modules and activities	Training modules will consist of a coherent set of lectures /training materials on specific themes and topics developed by the Project and delivered through the Euro-Med Academy facility. Contents, format and calendar will be agreed within the Academy steering group	Period 14, 79 - 81

Activity 2.7	
Title	Coordinating with TCP or IDP and JS
Start period	Period 1, 1 - 6
End period	Period 14, 79 - 81
Description	All partners, when designing and implementing their activities, will coordinate with the TCP in Mission 1 and with the TCPs and IDPs of the other Missions (depending on the topics). The partner leading this activity will elaborate the TRANSFER operational strategy in close collaboration with the TCP and will monitor the effective coordination during the project. The strategy defines roles, tasks and operational mechanisms to put in place to ensure an effective coordination with the other Programme actors to support "TRANSFER". The activity leading partners will also appoint a contact person with the permanent contact group and the JS, that will accompany the LP to contribute to the implementation of the overall Result amplification strategy (RAS) and ensure adequate Project participation to the joint annual outreach activity. The activity is co-led by ERR (leader of WP) and



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Activity 2.7	
	GenCat, all partners involved in the WP contribute to its implementation
Partner(s) involved	ERR, MRDEUF , AIE, ARC-MedWaves , GENCAT, DEI, Open Space, ADEME , CRPM

Deliverables 2.7			
Running number	Deliverable title	Description	Delivery period

Outputs

Output 2.1	
Output Title	Transformative innovation policy lab approach
Programme Output Indicator	31116: Jointly developed solutions
Measurement Unit	solutions
Target Value	1,00
Delivery period	Period 14, 79 - 81
Output Description	The TIPL Approach to deliver better integrated policies oriented toward sustainability transition absorbing Interreg project outcomes will be jointly developed between the Project and external organisations acting as host/owner of the TIPLs. The solution supports mainstreaming strategies in local, regional, national policies in partnership with relevant institutions. The approach will be designed and disseminated to be uptaken and/or upscaled by involved institutions and others.



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Work package 3

Work package title

COORDINATION

Objectives

Your objectives should be:

- realistic and achievable by the end of the project;
- specific (who needs project outputs delivered in this work package, and in which territory);
- measurable – indicate the change you are aiming for.

Define one project specific objective that will be achieved when all activities in this work package are implemented and outputs delivered.

Improving long-lasting conditions of a permanent institutional and social dialogue to bridge the transnational dimension with local solutions, by increasing coordination, policy coherence and alignment of actions for an innovative sustainable economy

Think about the communication objective that will contribute to the achievement of the specific objective. Communication objectives aim at changes in a target audience's behaviour, knowledge or belief.

1. Attract and engage policy makers, researchers, companies, NGOs and citizens in the Mission hub and in challenge-driven alliances
2. Mobilise Mediterranean networks and key actors to actively contribute to the coordination process (TAB/ISB) to share and absorb knowledge
3. Spread policy recommendations and positions and convince targeted institution to uptake them.

Activities

Activity 3.1	
Title	Mediterranean Innovative Sustainable Economy (MISE) Hub
Start period	Period 1, 1 - 6
End period	Period 14, 79 - 81
Description	The Mediterranean Innovative Sustainable Economy (MISE) Hub, jointly managed with the TCP, will be the reference platform for QH stakeholders across the Mediterranean sharing the Mission goals. It will also be the "meeting place" between thematic projects' partners and the Programme stakeholders.



Activity 3.1

The community will be articulated by macro-thematic areas (e.g. blue, green circular...) and/or challenges (as in A.1.1).
The activities of the community include dissemination of knowledge to targeted actors, their mobilisation for the integration of results, multi-actors networking, amplification of policy labs activities, etc.
The role of IDP is mainly related to involve key external stakeholders and orient the hub activities towards policy needs as identified under WP1, promoting a fruitful and constant dialogue among QH stakeholders along the whole project cycle. The activity is co-led by CRPM, MedWaves and AIE that will draft a roadmap and communication strategy, with the support of OSC.

Partner(s) involved

ERR, MRDEUF, AIE, ARC-MedWaves, GENCAT, DEI, Open Space, ADEME, CRPM

Deliverables 3.1

Running number	Deliverable title	Description	Delivery period
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Activity 3.2

Title	Project coordination bodies
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Start period	Period 1, 1 - 6
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End period	Period 14, 79 - 81
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Description	Two coordination bodies are set-up to ensure coordination of the MISE hub and effective cooperation with key actors: - the Transversal Advisory Board (TAB) to strengthen the co-ownership of project's recommendations, to the revise and integrate main policy outputs, to support challenge-driven alliances, to absorb TP results, etc. - the Institutional Sounding Board (ISB) to steer project activities to be aligned with and relevant for Mediterranean strategies. The TAB is a multi-level governance body, encompassing actors of the quadruple helix including 1) IDP and TCP PPs and APs (core), 2) Interreg Euro-Med PPs and APs upon relevance, 3)
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Activity 3.2

other external stakeholders, namely from the Southern and Eastern shore, from other Programmes and Euro-Mediterranean networking platforms (MedCoopAlliance).
The Institutional Sounding Board is composed of representatives from Mediterranean (UfM, UNEP-MAP, WestMed, EUSAIR, Bluemed, etc.) and EU institutions.
The activity is co-led by GenCat and ERR

Partner(s) involved

ERR, MRDEUF , AIE, ARC-MedWaves , GENCAT, DEI, Open Space, ADEME , CRPM

Deliverables 3.2

Running number	Deliverable title	Description	Delivery period
D.3.2.1	Transversal Advisory Board initial statement	The TAB initial statement will define the commitment of the Board in the frame of the IDP and the Mission (peer reviews, contributions to create ownership, participation in the implementation of results). Preliminary work will be done to define the initial composition of the TAB and its functioning	Period 3 , 13 - 18
D.3.2.2	Institutional Sounding Board ToR	The Terms of Reference (ToR) defines the aim and role of the Institutional Sounding Board (ISB), its composition and internal organisation, an indicative plan of activities as a guide for its members. The ToR will be approved by the ISB in its first meeting, by the end of the second period.	Period 2 , 7 - 12

Activity 3.3

Title	MISE Hub innovation camps
Start period	Period 2, 7 - 12
End period	Period 14, 79 - 81
Description	Two-days thematic innovation camps gathering representatives of the MISE Hub (in collaboration with TCP). The innovation camps are at the same time community-building tools and ways to promote the shared understanding of sustainable development challenges and Mediterranean priorities, allowing an open and facilitated discussion among quadruple helix stakeholders. Each year the innovation camp will focus on one or



Activity 3.3

more specific challenges, identified jointly by the organisers, the Project partnership and the TCP. The innovation camp will combine different activities to enhance MED challenge-driven multi-actor collaborative networks and alliances (A.3.4), providing common frameworks, tools, methodologies, policy priorities, etc. The liaising dimension will be part of the innovation camps design, and the events may be organised and/or promoted jointly with other Mediterranean initiatives. The activity is led by GenCat and each innovation camp will be organised in a different MED country.

Partner(s) involved

ERR, MRDEUF, AIE, ARC-MedWaves, GENCAT, DEI, Open Space, ADEME, CRPM

Deliverables 3.3

Running number	Deliverable title	Description	Delivery period
D.3.3.1	Innovation camps	Indicatively, one innovation camp per year will be organised with different thematic focus and evolving in line with the level of maturity of the Mission hub. The Activity Leader will decide the format with the Partnership and the TCP that is expected to have an active role in the organisation.	Period 14, 79 - 81

Activity 3.4

Title	Supporting challenge-driven alliances within the Mission community
Start period	Period 1, 1 - 6
End period	Period 14, 79 - 81
Description	In a first phase the activity supports the consolidation of challenge-driven quadruple helix alliances falling under the Mission scope and created in the previous programming period. Giving continuity to past efforts contribute to make the dialogue more stable and allow for boosting the launch of the Mission Hub, with the support of the TAB and the ISB. In a second phase additional alliances may be supported, or even promoted in strategic sub-thematic areas/challenges not adequately



Activity 3.4

addressed by other initiatives.
The second phase will depend i) on the dynamics of the TCP in terms of thematic concentration of TPs and their objectives and expected results, ii) on the proposals and inputs coming from the TAB.
Alliances enter or are born in the MISE hub (A.3.1), A.1.1 and A.1.2 help identifying key actors and topics, while capacity building activities (A.2.4 and A.2.5) will support them.
The activity is led by MRDEUF supported by ERR, GenCat and all partners

Partner(s) involved

ERR, MRDEUF , AIE, ARC-MedWaves , GENCAT, DEI, Open Space, ADEME , CRPM

Deliverables 3.4

Running number	Deliverable title	Description	Delivery period
D.3.4.1	Mapping of existing alliances and collaboration action plan	The report will contain a map of different transnational multi-stakeholder alliances active in the Mediterranean coherent with the Project approach and scope. An action plan to bring them into the MISE hub and to define the terms of collaboration and support	Period 3 , 13 - 18

Activity 3.5

Title	Liaising and Advocacy
Start period	Period 1, 1 - 6
End period	Period 14, 79 - 81
Description	Liaising and Advocacy activities aim to activate the MISE hub, the stakeholders' ecosystem (TAB and ISB) and the Alliances. It focuses on "policies open for change" through their identification with the support of the Institutional Board. Following-up policymaking process at Mediterranean and European levels (policies, strategies, plans, etc.) will ensure coherence and alignment of the Mission's activities (getting and proving inputs). Activities will also recover Mission knowledge advocacy outputs to channel them to targeted stakeholders. The activity is co-led by CPMR and GenCat. A



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Activity 3.5	
	strategy, building on previous knowledge available, will identify the targets and the means to reach and influence them, defining tailor-made roadmap to approach the owner institutions, establishing the calendar and the contribution of Partners. The roadmap will be updated on a rolling basis.
Partner(s) involved	ERR, MRDEUF , AIE, ARC-MedWaves , GENCAT, DEI, Open Space, ADEME , CRPM

Deliverables 3.5			
Running number	Deliverable title	Description	Delivery period

Activity 3.6	
Title	Mission's policy impact
Start period	Period 4, 19 - 24
End period	Period 14, 79 - 81
Description	The elaboration of policy-oriented knowledge, representing the common vision of Mediterranean stakeholders is key to establish a communication and mainstreaming strategy according to the international and European agendas. Inputs providing by WP2, by TPs (through the TCP) and by other Mediterranean working groups or networks (TAB) will be enhanced to advance effective and timely messages (policy positions, consultation papers, statements, policy recommendations, etc.) fit to be absorbed by targeted institution. Under the coordination of the Activity Leader and the Project partners, dedicated transnational taskforces gathering experts appointed ad-hoc by PPs with the ones proposed by the TPs will be convened to develop the contents, endorse or steered by project advisory bodies (A.3.2) The activity is co-led by MRDEUF with CPMR
Partner(s) involved	ERR, MRDEUF , AIE, ARC-MedWaves , GENCAT, DEI, Open Space, ADEME , CRPM

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Deliverables 3.6

Running number	Deliverable title	Description	Delivery period
D.3.6.1	Common Key Policy Papers	Common key policy papers will be jointly drafted with the support of expert task forces on challenges/themes suggested by the advocacy strategy according to the identified "policies open for change". The number and calendar of CKPPs will be specified later in the first AF revision	Period 14, 79 - 81

Activity 3.7

Title	Carbon footprint compensation activity
Start period	Period 1, 1 - 6
End period	Period 14, 79 - 81
Description	The project adopts an approach to reduce carbon footprint by design already in the development of the AF (i.e. reducing the number of physical events and travels). The Activity will 1) deepen the approach during the detailed planning and implementation of the activities, including the application of the recommendations for green events; 2) monitor the carbon footprint of project's activities using the methodology and tools made available by the Programme. In a second phase, after reducing and monitoring the carbon footprint, a strategy to compensate the remaining footprint will be developed (necessary financial resources will be estimated and allocated as part of the project flexibility). The activity is led by MRDEUF that will appoint the carbon footprint referent, submitting monitoring reports to the Programme. All Partners will actively participate to ensure that project activities are designed to minimise emissions, that the methodology is implemented, and the tool correctly used.
Partner(s) involved	ERR, MRDEUF, AIE, ARC-MedWaves, GENCAT, DEI, Open Space, ADEME, CRPM

Deliverables 3.7

Running number	Deliverable title	Description	Delivery period
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Activity 3.8	
Title	Coordinating with TCP or IDP and JS
Start period	Period 1, 1 - 6
End period	Period 14, 79 - 81
Description	All partners, when designing and implementing their activities, will coordinate with the TCP in Mission 1 and with the TCPs and IDPs of the other Missions (depending on the topics). The partner leading this activity will elaborate the COORDINATION operational strategy in close collaboration with the TCP and will monitor the effective coordination during the project. The strategy defines roles, tasks and operational mechanisms to put in place to ensure an effective coordination with the other Programme actors to support "COORDINATION". The activity leading partners will also appoint a contact person with the permanent contact group and the JS, that will accompany the LP to contribute to the implementation of the overall Result amplification strategy (RAS) and ensure adequate Project participation to the joint annual outreach activity. The activity is co-led by CPMR and GenCat, all partners involved in the WP contribute to its implementation
Partner(s) involved	ERR, MRDEUF , AIE, ARC-MedWaves , GENCAT, DEI, Open Space, ADEME , CRPM

Deliverables 3.8			
Running number	Deliverable title	Description	Delivery period

Activity 3.9	
Title	Flexibility
Start period	Period 5, 25 - 30
End period	Period 14, 79 - 81
Description	The workplan remains flexible to adjust to



Activity 3.9

opportunities and constrains that will arise during the Programme life cycle. Adaptations may be specifically required to align and coordinate activities with the Mission 1 TCP and to take into account the actual work plans of the TPs that will be selected.

Flexibility is also linked to possible additional activities and deliverable not yet defined (e.g. carbon footprint compensation activities after reduction and monitoring).

Flexibility may result in i) the inclusion of additional activities or deliverables and outputs, ii) the inclusion of new partners to integrate capacities required by the new tasks, iii) the revision or roles and tasks distribution among Partners.

To ease the flexibility and adaptability of the Project, the 10% of the overall budget is allocated to this specific activity and temporarily set aside in the budget of the Activity leader, in view of future reallocations.

The activity is led by ERR as project Lead Partner.

Partner(s) involved

ERR, MRDEUF , AIE, ARC-MedWaves , GENCAT, DEI, Open Space, ADEME , CRPM

Deliverables 3.9

Running number	Deliverable title	Description	Delivery period
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Outputs

Output 3.1

Output Title	Challenge-driven Alliances
Programme Output Indicator	31116: Jointly developed solutions
Measurement Unit	solutions
Target Value	2,00
Delivery period	Period 14, 79 - 81
Output Description	Challenge-driven alliances are initiatives to coordinated quadruple helix stakeholders aligning their commitment toward a relevant sustainable development Mediterranean priority challenge. Alliances will be jointly developed with other organisations within and beyond Programme scope.



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Output 3.1	
	The solution primarily supports institutional coordination and set up long-lasting conditions for a permanent institutional dialogue.
Output 3.2	
Output Title	Common Key Policy Papers
Programme Output Indicator	31116: Jointly developed solutions
Measurement Unit	solutions
Target Value	3,00
Delivery period	Period 14, 79 - 81
Output Description	Policy papers are common solution-oriented documents contributing to achieve the Programme missions drafted with the support of transnational expert task forces within the TAB broader composition and validated by the Institutional Sounding Board. The solution supports mainstreaming strategies of relevant knowledge and promotes institutional coordination between quadruple helix stakeholders and initiatives and strategies in the Mediterranean.



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C.5 Project Results

What do you expect to change because of the activities you plan to implement and the outputs you plan to deliver? Please take a look at the programme result indicators and select those that you will contribute to.

Result 1	
Programme result indicator	31104: Solutions taken up or up-scaled by organisations
Measurement unit	Applied solution
Baseline	0,00
Target value	9,00
Delivery period	Period 14, 79 - 81
Result description	The TIPL approach jointly developed during the project life cycle, will be taken up by owner/hosting institutions and possibly integrated in the respective policy making procedures and practices. Given the innovative and experimental approach, the target value is cautionary set in correspondence of the first generation TIPLs, although efforts will be done to replicate the approach in other regions /institutions

Result 2	
Programme result indicator	31104: Solutions taken up or up-scaled by organisations
Measurement unit	Applied solution
Baseline	0,00
Target value	2,00
Delivery period	Period 14, 79 - 81
Result description	The result consists in the uptake of policy recommendations including in the Common Key Policy Papers by targeted institutions at the regional, national, transnational and European level. This will be the final evidence of the change in policy making triggered by the IDP. Following a cautionary approach, the target value refers to three in-force policy documents taking up IDP recommendations



Result 3

Programme result indicator

31PSI: Organisations with increased institutional capacity due to their participation in cooperation activities across borders

Measurement unit

Organisation

Baseline

0,00

Target value

17,00

Delivery period

Period 14, 79 - 81

Result description

The number of organisations that actively participated in cooperation activities of the project and consequently increased their institutional capacity. Besides project's partners, the indicator includes a cautious and conservative estimation of associate organisations actively participating in the development of joint solutions, or taking up them, corresponding to APs with the role of end user/final beneficiary



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C.6 Project Time Plan

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12	Period 13	Period 14	After End
WP1 REUSE															
A1.1 Challenge-based mapping review of p...	D1.1.1														
A1.2 Monitoring MED collaboration network...	D1.2.1 D1.2.2														
A1.3 Supporting the opening of collabora...	D1.3.1														
A1.4 Coordinating with TCP, IDPs and JS	O1.2														
31087	O1.1														
31116															
WP2 TRANSFER															
A2.1 Conceptual framework for multilevel...	D2.1.1														
A2.2 Implementation of the transformativ...	D2.2.1														
A2.3 Monitoring the results of the trans...	D2.3.1 D2.3.2														
A2.4 Capacity building for transformativ...															
A2.5 Wider transfer and replication of t...	D2.5.1														
A2.6 Contribution to the running of the ...	D2.6.1														
A2.7 Coordinating with TCP or IDP and JS															
31116	O2.1														
WP3 COORDINATION															
A3.1 Mediterranean Innovative Sustainabl...															
A3.2 Project coordination bodies	D3.2.2 D3.2.1														
A3.3 MISE Hub innovation camps	D3.3.1														
A3.4 Supporting challenge-driven alliand...	D3.4.1														



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A3.5 Liaising and Advocacy												
A3.6 Mission's policy impact												D3.6.1
A3.7 Carbon footprint compensation activities												
A3.8 Coordinating with TCP or IDP and JS												
A3.9 Flexibility												
31116												O3.1
												O3.2
Result indicator												
31104												R1
												R2
31PSI												R3



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C.7 Project management

In addition to the thematic work you will do in your project, you will need time and resources for coordination and internal communication. Please describe below how you plan to organise yourself to ensure the project work runs smoothly.

C.7.1 How will you coordinate your project?

Who will be responsible for coordination? Will you have any other management structures (e.g., thematic groups, WP managers)? How will the internal communication work?



The project coordination is designed and will be implemented in line with the Programme principles and requirements.

The Lead partner will ensure the overall coordination along the whole project life cycle and will be the main interface with the JS. The LP will elaborate an efficient and reliable management and coordination system, concerning the implementation of the various components of the project, including its administrative and financial management. A project coordinator will be appointed within the LP team to ensure the thematic coordination of the project activities and components facilitating the common work with the partner teams to and their result-oriented mobilisation.

The coordination architecture is completed by the following management structures:

- WP leaders, responsible for operational coordination of their respective WPs, giving impulse to activities, setting the operational conditions and tools for their start-up and monitoring their overall advancement ensuring coherence and integration of the tasks performed by contributing partners;
- Coordination group, composed by the Lead partner and by all the WP Leaders and co-leaders, to ensure a shared and inclusive coordination of activities across the work packages. The project is designed to be highly integrated and there are no activities totally independent from each other. The three work packages will be implemented simultaneously and will be mutually reinforcing; therefore, a close coordination and coherence of approaches and tasks is needed;
- Thematic working group on specific issues that require a closer coordination for a limited period of time or within a limiter number of partners. The working groups may include external organisations to develop joint solution, i.e. from the TCP.

Other activities in the work package include dedicate mechanisms or bodies that will ensure thematic coordination, especially looking at external coordination of the Project activities with the wider community of stakeholders (e.g. the transversal advisory board, the institutional sounding board, the advocacy task forces, etc.).

The Lead partner and the WP Leaders will participate, according to needs and issues at stake, in the permanent contact group convened by the JS.

The Lead partner will draft a project management handbook describing the necessary procedures for decision-making and coordination between the partners. A Project Steering Committee composed of representatives of all project partners will be set-up and will be the project decision body. The Project Steering Committee will decide about additional roles and specific responsibilities required for each task which are not yet foreseen in the Activity description.

Each partner will lead and/or contribute to specific activities according to their competence, expertise and commitments. From the point of view of cooperation three main typologies of activities are included: activities that can be carried out by one or few PPs for the benefit of the whole partnership and Programme stakeholders; activities shared among most of all partners where each of them bring a peculiar value added (i.e. liaising); activities common to most of all Partners that they can implement according to their specific contexts by following a commonly developed approach (i.e. the TIPLs). Different management arrangements will apply to each of these typologies, with an eye to efficiency and administrative/management burden reduction.

The length and the nature of the IDP will require specific effort to maintain a functional and permanent communication flow among the partnership and ensure an efficient exchange of information that enables the successful delivery of the project outputs. An internal digital working space will be made available as soon as the project start. All partners are experienced in working in complex project and most have already collaborated in previous projects or initiatives. Nevertheless, dedicated team building activities may be organised with the support of Open Space Collective, that has specific competences and expertise in this regard.



C.7.2 Which measures will you take to ensure quality in your project?

Describe specific approaches and processes and responsible partners. If you plan to have any type of project evaluation, please describe its purpose and scope here.

The implementation and management of the IDP is challenging because of a number of specific feature, including the nature of governance project, the close interdependence with the Programme architecture and RAS, the goal to benefit the whole Programme territory and not only the partnership, the need to interact operationally with multiple and diversified stakeholders, the project length and associated low-level intensity, the limited predictability of the future Programme unfolding.

These challenges are already taken into account in the design of the work plan, the distribution of roles and the allocation of budget. A risk management plan will be annexed to the Project handbook that will be proposed by the LP to the Project steering committee, in order to share a clear picture of risks to be checked during the project cycle.

The handbook will also include a more detailed performance monitoring system, including a detailed internal planning, the identification of critical milestones, a set of key performance indicators linked to the Project outputs and results to track progresses to meet them. An internal monitoring and self-assessment procedure will be established as part of the Project management, approved by the PSG and coordinated by a Partner different from the LP to ensure a more independent view.

The procedure will be complementary to the administrative and financial reporting required by the Programme, and functional to decision making to endorse the performance reviews already foreseen by the Programme:

- After 1 year from the project starting date: Review of the organisational capacity of the project concerning the start-up and setting up of the activities and project's partnership
- Every 2 years: review and assessment of project progress, partners' participation, consumption rate, and update of the 24-month work plan; possibility of adjustments and/or modifications.

The TCP Partners, and in perspective the Mission's TPs partners, may be involved in the monitoring and self-assessment of the respective collaboration effectiveness and efficiency. A comprehensive external ongoing evaluation is not included at this stage, but it will be considered once the Programme evaluation plan will be approved. As integral part of its conceptual approach the Project consider evaluation as an essential element of better policy making; in this sense a monitoring-evaluation-learning (MEL) approach will be incorporated in the Transformative innovation policy labs (TIPL) to elicit knowledge for their successful implementation and for their replication and uptake.

The COORDINATION activities require a different approach to quality assurance, more participative, qualitative and high-level. Two bodies are foreseen with advisory and supervisory role that can offer a timely and qualified external perception of the project effectiveness, relevance and coherence.



C.7.3 What will be the general approach you will follow to communicate about your project?

Who will coordinate project communication and how will he/she ensure the involvement of all partners? How will the communication function contribute to transfer your project results? Please note that all communication activities should be included in the work packages, as an integral part of your project. There is no need to repeat this information here.

Communication is the most important transversal support task of the Project as it is functional to all its objectives. External communication activities are integral part of the technical activities included in the three work packages; effective communication is a functional and partially overlapping with the result amplification strategy the Project is contributing to.

As foreseen in the RAS, the communication strategy will support all stages of the capitalisation and governance improvement processes of the project through appropriate promotion and advice to beneficiaries by implementing activities corresponding to 3 communication objectives linked to the communication objective of the Programme:

- Publicising the Projects in Programme states and regions and beyond
- Promote communication and capitalisation of high-quality projects
- Contribute to promoting policy change in the Programme area and beyond.

The external communication strategy is conceived as a fundamental part of the roadmap to build and manage the project wider community of stakeholders (the MISE hub) in Work Package 3 COORDINATION. It will be developed jointly or in a coordinated way with the TCP, possibly sharing channels and tools to give more visibility to the Programme Mission identity rather than to the two governance projects.

The external communication strategy will deal with at least the following issues:

- Identification and mapping of stakeholders and target group and building of communication database according to GRDP provisions;
- Brand identity and templates;
- Management of the project website (provided and hosted by the Programme) and amplification in Partners and stakeholders' websites;
- Full-fledge Social media strategy;
- Relations with media, leveraging on Partners and Programme resources;
- Organisation of events (one annual event, in the form of Innovation Camp is scheduled), in compliance with the obligation of Projects of strategic importance;
- Publications (multimedia, including technical publications) and promotional items, taking into account the carbon footprint reduction strategy;
- Support to liaising and advocacy strategy, including the participation in external campaigns and events.

Since it is closely interrelated with the Programme RAS and Communication Strategy, the detailed planning of the communication strategy will be completed after the Programme coordination group is created.

Given this cross-cutting and "embedded" nature, all Partners will be involved in the communication strategy. The Lead Partner will appoint the project communication officer to ensure a wide visibility of project activities and close coherence with the technical components. A communication working group will be created within the partnership to support the communication officer including at least the partners co-leading the WP3 Coordination and the Partners with technical expertise.

The role of the communication strategy and the communication working group is to support Partners in their deeper "relational" communication activities necessary to promote the transfer of project outcomes, the engagement of target groups, the improvement of permanent institutional and social dialogu. If necessary, and not addressed by the Programme, internal capacity building in this regard will be carried out.



Question not used

Please fill the field with NA

The project follows the "lead partner principle": Emilia-Romagna Region has been identified to act as Lead Partner, taking full responsibility for the implementation of the entire project (Article 26 of Reg 1059/2021).

The lead partner will appoint a financial manager who is responsible for the management of the project budget, including budget modifications, payment claims and verification of correct Programme resources transfer to the partners. The financial manager will:

- # closely and regularly monitor the financial performance of the project partners
- # work in close contact with the project coordinator and the partners in order to enable efficient overall financial management of the project
- # ensure that the project does not incur in de-commitment risk.
- # check EU and national legislation regarding financial management and controls, public procurement

The Lead partner is responsible for the timely submission of the duly filled-in administrative and financial progress reports to the JS. Specifically, as regards reporting, the Lead Partner will:

- # collect information regarding activities implemented and deliverables produced by partners
- # verify that partners are certifying their expenditures on time
- # validate the expenditures of the partners on the programme information system
- # collect national control validation of the partners expenditures
- # fill in the Payment claim through programme information system.

Each partner will appoint a contact/referent person for administrative and financial management, responsible to ensure timely reporting (every six months) following the instruction from the LP and the rules in the Programme manual. The partners are responsible to timely appoint or get in contact with their national control before the end of the first semester to ensure a smooth start-up of the financial cycle.

Each partner is responsible to ensure

- i) the compliance with the principles of economy, efficiency, effectiveness that govern the use of EU funds as set out in the Financial Regulation 2018/1046;
- ii) the advanced payment of the project expenditure;
- iii) the respect of the rules on eligibility of expenditure and the respect of public procurement rules, when applicable, or the compliance with the basic principles on which the procurement standards are based;
- iv) the resource for co-financing according to the source specified in Part B;
- v) the validation of the expenditure declared by the national controller.

The Lead Partner will cooperate and assist the Partners in case of reclaims toward the Programme related to financial transfers supported by the national contact points.

The detailed procedure will be defined in the Project handbook according to the Programme manual guidance.



C.7.5 Cooperation criteria

Please select all cooperation criteria that apply to your project and describe how you will fulfil them.

Cooperation criteria		Description
Joint development	Yes	The project idea and scope reflected in the proposal have been jointly developed by the Partners under the coordination and impulse of the Lead Partner. The same approach will be followed during the project life cycle to develop activities and solutions. The Partnership will work to develop activities and solutions jointly with other Programme projects (Mission 1 TCP, Mission thematic projects, other governance projects) or with external organisation, promoting coordination and synergies and streamlining effort at the Mediterranean level. The project is open to participation in the joint development of a cross-Programme pilot activity in the framework of a multi-programme coordination mechanism
Joint implementation	Yes	All project activities will be implemented jointly by partners. In this respect three typologies/degrees of joint implementation are foreseen: activities carried out by few PPs for the benefit of the whole partnership and Programme stakeholders (i.e the Med monitoring platform in A.1.2); activities shared among most or all partners (i.e. liaising); activities common to most of all Partners that they can implement according to their specific contexts by following a commonly developed approach (i.e the TIPLs). In this sense, the outputs and results are jointly realised by the partners, which share their ownership. The goal of the Project is to extend the joint implementation beyond the partnership, involving other Projects or organisations
Joint staffing	Yes	Coherently with the joint implementation principle, all partners contribute with their own human resources, either internal or contracted externally. All partners assume the necessary role to coordinate and take part of the responsibility for the implementation of the activities, according to what agreed and specified in the application form. Human resources made available by partners will work together in working team to implement the activities, coordinated by the person appointed by the Activity leaders
Joint financing	Yes	All partners contribute financially to the project resources, according to the budget agreed and reported in the application form. Each partner is entitled of a quota of the budget, but the resources are pooled together to implement the common activities for the benefit of the whole Partnership and Project stakeholders.

C.7.6 Horizontal principles

Please indicate which type of contribution to horizontal principles applies to the project, and justify your choice.



Horizontal principles	Type of contribution	Description of contribution
Sustainable development	positive effects	Sustainable development, aligned with the United Nations' 2030 Agenda for Sustainable Development and the European Green Deal, is integral part of the Project conceptual approach and of the Mission thematic scope. The project will demonstrate, build capacity, train and advocate the principle of sustainable development and the way to accelerate the transition in this direction. In addition, the Project will apply the sustainable development principle as cross-cutting in the design and implementation of its activities. Besides the carbon footprint offset activity, sustainability will be taken into account in choices related to communication outputs and publications (online and eco-friendly), partners meetings (online or combined with other events), travel options (public transport and environmental friendly options), green events (organic and local food, contrast to food waste, energy and water saving, etc.)
Equal opportunities and non-discrimination	positive effects	Equal opportunities and non-discrimination are part of the Agenda 2030 and of the project conceptual approach to promote transformative innovation. The project proposes open and inclusive governance, that is based on the equal opportunities and non-discrimination principles. Attention will be devoted to highlight the impact of innovation on this dimension. At the operational level, project activities will be in line with this principle. The meeting/workshop/conference venues will be accessible by people with disabilities (barrier-free access, special dietary needs, food restriction due to religious beliefs) and the web communication will comply with accessibility rules. Moreover, the representation of diversity will be considered in the organisation of events and communication activities



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Horizontal principles	Type of contribution	Description of contribution
Equality between men and women	positive effects	Equality between men and women is part of the Agenda 2030 and important in the project conceptual approach to promote transformative innovation, open and inclusive governance. All the project implementation activities will take into consideration the gender mainstreaming, in particular the workshops and transferring activities will ensure the gender equality of the participants. During any public event of the project, a gender-balanced speaker panels will be set up. Gender balance will be pursued in all project bodies (i.e. the TAB, the ISB) The respect and the application by PPs of the gender balanced approach described will be part of the project internal monitoring procedure. The project will adopt a gender-neutral communication strategy and, when relevant, gender aware information and data will be disseminated. The project will liaise with other initiatives explicitly devoted to promoting the role of women for Mediterranean sustainable development



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C.8 Long-term plans

As a programme, we would like to support projects that have a long-lasting effect in the territory and those who will benefit from them. Please describe below what you will do to ensure this.

C.8.1 Ownership

Please describe who will ensure the financial and institutional support for the outputs/deliverables developed by the project (e.g., tools), and explain how these outputs/deliverables will be integrated in the work of the institutions.

The Project ambition is to create a collective ownership of outputs/deliverables beyond the partnership, directly involving partner projects (i.e. TCP and other Euro-Med governance projects) and targeted stakeholders. The need and room for collective ownership is diversified among deliverables:

- 1 The State of the art report on Mediterranean priorities to tackle sustainability challenges will be drafted by partners and integrated in their work (i.e CPMR Intermediterranean Commission) to keep it updated. It is intended as a reference for all stakeholders active in the area;
- 2 the MED monitoring and visualisation platform is supposed to be jointly developed with TCP and possibly with other governance projects. The ambition is to create the reference platform for monitoring projects and collaborations across the Mediterranean. Partners will involve other key actors (JRC, Interact, UfM and Med frameworks, Interreg Programmes MA, etc.) to ensure wider ownership, being a facility open to all;
- 3 The Multilevel transformative innovation approaches will be a study developed by PPs collecting inputs and reusing knowledge developed by other projects/organisations that will be involved to widen the ownership;
- 4 Transformative innovation policy labs will have a collective ownership involving supporting/leading Project partners and target public authorities or policy making stakeholders. The clear identification of each TIPL ownership is part of the initial scoping paper, Specifically, partners who are not territorial administration (CPMR, ARC-MedWaves, AIE, OSC) will identify the owner to develop the TIPL. For the second generation, the owner institution will be identified through an open call. TIPLs are expected to be embedded in ongoing policy process in order to maximise the ownership and the institutional support and the integration of the outcomes of the capacity building and dedicate support package (including the knowledge transferred by TPs) in the policies and practices at territorial level;
- 5 Capacity building and training tools, methods and formats developed during the project will be made available to all interested stakeholders. Partners will ensure financial and institutional support to ensure qualified participation and tailor-made design on the actual target group needs. Some of the partners may decide to translate the materials in national language to ensure wider participation and integration in their own internal capacity building programmes (i.e. for cohesion policy officers);
- 6 Euro-Med Academy is a joint initiative promoted and coordinated by the JS. Partners will ensure institutional support for wide diffusion and participation and financial support to develop high-quality contents linked to the Project activities;
- 7 Mediterranean Innovative Sustainable Economy (MISE) Hub will be built and managed jointly with the TCP. The ambition of the hub to go beyond the network of organisation participating in the Interreg Euro-Med programme strongly depend on the capacity to create shared ownership by a number of external key stakeholders to be active part of the hub. There is an increasing number of online platforms, communities, networks, for a etc. at different geographical scale often partially overlapping. Apart from financial and institutional support by partners to develop the hub, other tools are foreseen in the project to reinforce larger ownership (the TAB, the support to challenge-driven alliances, the innovation camps, etc) that could be further strengthened by Programme communication strategy;



8 Common key policy papers. These deliverables are intended to impact current policy making (like TIPL) and a strong institutional support is crucial to reach the goal. Partners have the standing to ensure a strong institutional support and to mobilise other relevant actors. The transnational task force mechanism to develop the contents is thought to enlarge the institutional support directly involving key organisations, think tanks, etc. The TAB is created and supported in the project to ensure a wider co-ownership of these deliverable and the alignment with the ISB should increase the possibility for them to be actually integrated in the Mediterranean policy making;

9 Financial and institutional support is crucial in the case of challenge-driven alliances within the Mission community. This activity will be carefully planned to support initiatives with highest potential. Through the project, the partners will ensure financial and institutional support to external initiatives or promote new ones in emerging niches not adequately addressed. By nature, these multi-actors alliances need a strong co-ownership by involved institutions and project activities (capacity building, MISE hub, innovation camps, TAB, policy papers, etc.) will support in this direction.



C.8.2 Durability

Some outputs/deliverables should be used by relevant groups (project partners or others) after the project's lifetime, in order to have a lasting effect on the territory and the population. For example, new practices in urban transport need to be used by local authorities to have cleaner air in the city, and the whole population will benefit from this. Please describe how your outputs/deliverables will be used after the project ends and by whom.

The project is aiming at improving long-lasting conditions for better governance (policy and territorial governance) in the Mediterranean, that is to have a long-term impact. In the end this will be an intangible result emerging from the combination of the Project effort, the Programme overall RAS and the external dynamics of target groups.

At a more operational level, several Project outputs deliverables are intended to be actually used by target groups and to be up taken in their policies and practices or upscaled for development.

The Project will invest to ensure durability of the main output as follows:

1 Transformative innovation policy labs are expected to change policy making practice in hosting institutions/territories. The outcomes and learning of the Lab will be translated into policy documents (strategies, plans, implementing tools, regulation, investments, funding schemes...). Each TIPL final report will assess to what extent this is happening and will contain an action plan for further extension or replication of the approach. Indeed, TIPLs are also expected to be up taken as a current tool in the public administration toolkit, independently of the initial area of application. The conditions for this to happen are already favourable in different partner's territory, but these would expand thanks to the project.

2 Common key policy papers are useful to the extent they are used and up taken by target institutions. The mechanisms described above to ensure co-ownership of the output are expected to help in this direction. The conditions of these uses cannot be described a priori since the themes and topics of the policy papers are not identified yet. The choice will be made according to the liaising and advocacy strategy and, more important, according to the contents of the thematic projects that will be selected. Indeed, common key policy papers are a tool to amplify the impact of TP's results on existing policies. Targeted policies and levels of government are not standard and will be defined during the project life cycle. The mechanisms foreseen in the work plan should be flexible and adaptable enough to correspond to these following decisions (i.e. the composition of the task forces and their mandate will be decided once the concrete target of each policy paper is defined).

3 Challenge-driven alliances within the Mission community are included to ensure that the community building activities have a perspective beyond the project duration and the project scope). To ensure that the output has durable impact, the Project will seek for synergies with already existing or emerging Alliances leveraging on them and making them stronger through the Project and Partners support. Alliances are a mean to make the networks more stable and more likely to create territorial impact beyond individual projects' objectives.

In addition to the attention to the durability of the specific output described above, all the capacity building and training activities develop by the Project are expected to be used by target group and to improve their capacity and the quality of their work. This would have a multiplier effect to the benefit of the whole population impacted by policies, but this cannot be fully planned and controlled by the Project. It is therefore left open for further reflections.



C.8.3 Transferability

Some outputs/deliverables that you will deliver could be adapted or further developed to be used by other target groups or in other territories. What will you do to make sure that relevant groups are aware of your outputs/deliverables and are able to use them?

In line with the role of the IDP in the RAS the Project is designed mainly to facilitate the transfer of outputs/deliverables that will be produced by the thematic projects in the Mission.

Most of project activities are expected to cover since the begin the whole Programme area, irrespective of the location of the carrying out Partners, and whenever possible to cover the whole Mediterranean region.

Having these two features in mind, some Project deliverable may indeed be up taken by additional organisation not originally involved. Namely:

1 the MED monitoring and visualisation platform can be transferred to other organisations with different thematic interest (the coverage will be pan Mediterranean since begin). It will be proposed as cost-effective innovative tool to monitor and visualise collaboration networks that could be adopted (with consistent economies of scale and of scope) by Governance Projects in Mission 2-3-4. Broadening the thematic coverage will improve as well the overall appeal of the facility that could be permanently adopted by the Programme (or by other Interregional Programmes like Interact or ESPON).

2 The transformative innovation policy labs will implemented necessarily in a limited number of territories and administrations. The Project is already foreseeing a first-generation (closer to Partners' ownership) and a second generation made available to committed Administrations in the Mediterranean region. The approach (and the tools developed as part of the assistance packagers) will be fully assessed and described to be available to other target groups in their territories / thematic area. The TIPL approach will be widely promoted and disseminated leveraging on the MISE hub and the Project wide community of stakeholders. The detailed plan will be done after the implementation of the first-generation TIPL when the transferability potential could be more easily assessed.

3 Even outside the TIPLS, capacity building and training tools, developed during the Project may be transferred to target group that can replicate, possibly adapting contents or translating them. The Project is keeping a high degree of flexibility concerning the design of these activities to be able to develop them tailored to the target groups needs. When the tools are more easily transferable to other context (without the need to start from the scratch) a transfer plan will be developed. Outputs and deliverables in WP33 are thought to be pan Mediterranean by design, so target group from all territories will be able to use them, both during the project life and after it end (see durability). Nevertheless the solutions may be transferred in other (macro)regions or rescaled at smaller functional scale (i.e. national or regional challenge-driven alliances). Concerning the first point, the Project will engage in networking activities with other European and not European macro regions to share Mediterranean best practice (i.e participating in EU fora, Interact thematic working groups, other international platforms).

Concerning the latter point, the possibility to rescale will be promoted to the MISE hub stakeholders, possibly with dedicated training modules in the Euro-Med academy or other dissemination tools.

